



EUROPEAN NEWS

German bankers urge rates cut as part of Western package

By Jonathan Carr in Frankfurt

LEADING West German bankers are advising the Bundesbank to be ready to cut key interest rates as part of a package deal to be thrashed out among Western industrial countries meeting shortly in Washington.

Europe's air transport 'in need of policy overhaul'

By Michael Donne, Aerospace Correspondent

THE AIR transport situation in Western Europe is in urgent need of a radical overhaul, which can best be achieved by a Europe-wide liberalisation policy.

France eases oil import restrictions

By Paul Betts in Paris

THE FRENCH Government yesterday further eased restrictions on crude oil and oil products imports for French-based oil refiners and independent distributors.

Sweden's trade with S. Africa falls sharply

By Sara Webb in Stockholm

SWEDEN'S trade with South Africa has fallen sharply in the last few months, according to a report from the Central Statistics Office.

Waldheim denies fresh claims

President Kurt Waldheim of Austria rejects accusations by the World Jewish Congress that he handled anti-Jewish propaganda leaflets during the Second World War.

Hurd to seek reform of UK extradition law

By Sheila Jones in Bonn

THE BRITISH Government will shortly put before Parliament proposals for major reform of UK extradition law as part of an attempt to combat international terrorism.

of the 12 EEC Interior and Justice Ministers to discuss terrorism, at which Mr Hurd will preside.

Mr Hurd said effective extradition was a "vital tool" in the fight against terrorism as well as crime in general.

The Government was also considering the possibility of proposing legislation that would enhance international co-operation on crime and enable the UK to take part in the European Convention on mutual assistance in the context of combating illegal immigration.



Mr Hurd: "vital tool" in fight against terrorism.

EEC inflation rate declines

By Quentin Peel in Brussels

INFLATION IN the EEC as a whole recorded its first ever drop in July—of 0.1 per cent—

Only Spain and France recorded any increase in inflation in July—of 1.0 and 0.1 per cent respectively—while the Netherlands led the rate of decline with a drop of 0.5 per cent.

Nuclear safety efforts dismissed

NUCLEAR accidents with potentially severe consequences will continue to happen in spite of efforts to limit their occurrence, according to an international study released yesterday in Vienna by Greenpeace.

MBFR talks resume in Vienna

The Vienna negotiations on reducing conventional forces in central Europe—the Mutual and Balanced Force Reductions (MBFR) talks—resume today after their summer break with a questionmark hanging over their future.

Greece boycotts Nato exercises

Greece is sticking to its threat to boycott Nato manoeuvres because of its rift with fellow member Turkey, alliance diplomats said yesterday.

N-weapons guidelines

Nato has drawn up new political guidelines to advise the Western allies on when and how to use nuclear weapons.

Danish deficit narrows

Denmark's trade deficit narrowed in August to Dkr 660m (€87m), compared with Dkr 2.6bn in July.

Air France strike

Air France planned to maintain all its long-distance flights and 90 per cent of its medium-distance scheduled flights.

Europe 'fastest growing optical fibre market'

By David Thomas

THE EUROPEAN optical fibre market is the fastest growing in the world and will represent 34 per cent of the world market by 1991, up from 22 per cent now.

growth, the report says, will be the use by most countries of large amounts of optical fibre in their telephone networks.



European Fibreoptic market as a percent of world market

European employment prospects fail to improve

George Graham in Paris on the OECD's jobless report

UNEMPLOYMENT in the industrialised world may stabilise over the next year, but it is unlikely to show any significant improvement, the Organisation for Economic Co-operation and Development has warned.

Table with columns: OECD UNEMPLOYMENT (1983, 1984, 1985, 1986, 1987), Unemployment rates %, Unemployment levels (millions).

as they do in the formal economy. The unemployed, and especially the long-term unemployed, have relatively low levels of skills and training.

Advertisement for Montblanc Meisterstück watches, featuring an image of a watch and the text 'MONTBLANC THE ART OF WRITING'.

Advertisement for Aktiebolaget Volvo, including a notice of redemption and contact information for various branches.

Advertisement for Financial Times, including subscription rates and contact information.

OVERSEAS NEWS

Angry S. African miners mourn Kinross dead

BY ANTHONY ROBINSON IN EMERALLENHLE

MR CYRIL RAMAPEOSA, secretary of South Africa's black National Union of Mineworkers (NUM) was carried shoulder high around the dusty stadium of this township last night as over 5,000 miners mourned the 177 who died in last week's underground fire.

Thousands of grim-faced miners, many of whom had walked off their shifts at neighbouring mines to attend the ceremony, applauded as speaker after speaker denounced Gencor, owner of the Kinross mine and mining management generally for putting production and profits before the safety of the 90 per cent black labour force.

They cheered as Mrs Winnie Mandela, wife of jailed African National Congress leader Mr Nelson Mandela told them "You hold the golden key for our liberation. The moment you stop digging gold and diamonds, that is the moment you will be free."

Alluding to the possibility of strike action over the union's pay dispute with the Chamber of Mines she added: "The time may come when your leaders will demand greater sacrifices than the day of mourning stoppage on October 1, because you create the wealth which pays them (pointing at a line of police armoured cars outside the stadium) to sit in their capris (armoured cars)".

Conversations with the mainly migrant miners from Swaziland, Lesotho, Mozambique

MRS Del Kevan, controversial director of housing in Soweto, became the first target of a bomb attack on a South African white suburb yesterday when a limpet bomb explosion shattered the early morning silence of Craighall Park in northern Johannesburg.

Mrs Kevan, a former local councillor of the Liberal Progressive Federal Party, became the object of fierce re-creation by blacks when she announced last month that tenants in Soweto who refused to pay rent would be evicted from their homes.

The evictions threat sparked a protest meeting in the White City-Jabavu section of Soweto which was broken up by police who fired into crowds of protesters killing at least 24. Since then, Mrs Kevan has received many death threats and has been branded as a racist.

The explosion blew out the windows of her house and those of other houses in the area. Mrs Kevan, who was asleep, escaped injury and there were no other casualties.

and the South African black homeland revealed the strong sense of militancy and support for the union and its demand that its own safety stewards be allowed to monitor safety on the mine.

Australians sign pact on work practices

By Richard Hubbard in Canberra

AUSTRALIA'S leading employer groups and the Australian Council of Trade Unions (ACTU) yesterday declared support for changes in work practices to improve efficiency and enhance industrial productivity.

The communique, which also included the Government as a signatory, was issued at the end of a day-long meeting in Melbourne convened by Prime Minister Bob Hawke to examine possible productivity improvements.

While the communique was not detailed, it was significant in that it worded indicated a willingness of employers and unions to concede ground over the issues involved.

The unprecedented agreement between the ACTU and the employers, represented by the Business Council of Australia and the Confederation of Australian Industry, also saw the Government take a step back from the industrial arena.

The Government's accord with the trades union movement has been the centrepiece of its economic and industrial relations strategy since its election in 1983, but the possibility of a bi-partisan agreement between employers and unions is emerging as a potentially more flexible and co-operative future arrangement.

Yesterday's agreement is a very small step in this direction, but the attitude of both parties in acknowledging and accepting the views of the other has indicated there is room for such a relationship to develop, particularly while there is widespread acceptance of the need for a major effort by all parties to overcome Australia's current economic difficulties.

The three-page joint communique on productivity improvements agreed to by all parties did not question the need for change, but covered methods by which change could be achieved.

It said: "The objective is to achieve change through co-operation and consultation, not confrontation, and to increase the prospect of meaningful and satisfying work and the fuller realisation of human potential."

The parties agreed on the need for improved education, skills and retraining at all levels

Andrew Whitley talks to Irish Unifil soldiers in south Lebanon Peace and security still a dream

"WE'VE been very busy lately," said Commandant Morris Canavan, operations officer of the 661-strong Irish battalion serving with the United Nations peacekeeping force, Unifil, in southern Lebanon.

The Irish have been with Unifil since the start in early 1978 but were deployed, as part of an optimistically named "interim force," to supervise the withdrawal of the Israeli army from one of its periodic incursions into its neighbour's territory.

Over eight years later the Irish battalion is still there, patrolling a "pretty interesting" 80-square kilometre tract of rugged land, many of the soldiers now on their second, or third, six-month tour.

A line of fortified hilltop positions along the distinctive southern ridge running through Kishbati's sector serve as daily reminders of the cause of the Irishmen's discontent. Partly manned by the renegade South Lebanon Army, Israel's proxy force in the region, and partly by Israeli troops, they are the pockets left behind by the tide when the Israeli army withdrew from Lebanon last year.

Casualties have come at a steady rate among the Unifil soldiers, most of them volunteers like the Irish. Yesterday a Nepalese soldier was shot in the head and killed in one of two attacks by Shia Moslem gunmen on Nepalese positions. Karna is technically within

Israeli Prime Minister Shimon Peres yesterday sharply criticised Wednesday's renewed UN Security Council call for Israel to withdraw to its international frontier with Lebanon. He said he hoped the Security Council would "come to terms with reality," adding that the UN peace-keeping force on its own was incapable of maintaining security either in Beirut or

in southern Lebanon. Mr Yitzhak Rabin, the Israeli Defence Minister, said a change in the deployment of the UN force would not solve its current problems, which he claimed were caused by pro-Lebanese guerrillas. He also rejected right-wing calls in Israel for the extension of its Security Zone in Lebanon, saying Israel would continue to rely on its ally, the South Lebanon Army.

the domain of the neighbouring Nepalese. But from there the SLA has been waging a daily ping-pong battle with what the Irish politely describe as "resistance elements" based in Haris village, a hotbed of Shia militancy in their own sector.

"Virtually every day a few 'resistance elements' lob Katyusha rockets towards Karna. In reply, the old Sherman tank on the hilltop fires a few rounds across the valley into Haris or the nearby village of Karna. An occasional lucky shell knocks another lump of masonry off Karna's prominent minaret.

In recent weeks, the artillery shelling has risen to a new crescendo, blocking the main road to Naqura. Unifil's coastal headquarters for hours on end. It's a nuisance, though not a grave threat to the Irish soldiers. But for the local vil-

lagers the shelling is a constant reminder that the peace and security Unifil was meant to bring is still a long way off. "Peace and security," a hackneyed phrase in the mouths of politicians and diplomats pontificating at the UN in New York but a real concern for those Lebanese families who chose to build their new homes and small businesses in the shadow of the key Irish checkpoint on Tibnin Bridge.

Tibnin Bridge sits astride the main road from the "enclave" — as Unifil describes the Israeli security zone — to the important city of Tyre.

As such, the bridge, overlooked by a ruined crusader castle, is the main channel any would-be guerrilla band has to pass along with its weapons, before getting within range of the Israelis or their allies to have a crack.

On average 2,500 cars pass across the bridge each day. Most are waved through by Lieutenant Deck O'Brian's platoon. It would be impossible to search more than a fraction. But, regularly, a find is made — and a confrontation ensues.

What happens then? Under orders not to use their weapons except in self-defence, the UN soldiers resort to tactics of patience and diplomacy. The double gates on both sides of the bridge slam shut, isolating the gunman's car, and higher authority from which ever group they belong to are summoned.

These stand-offs can be "very, very hairy" said Commandant Canavan, recalling cases where enraged guerrillas threatened the Irish soldiers with grenades.

Despite the increased military activity in the region, the number of weapons seized in the Irish sector has been low this month — only 10 so far. The likely explanation for this is said to be that the combatants have already got their stocks in place.

Often accused by Israelis of being partisan, in favour of the locals, the Irish have, however, frequently come under fire from the Arab side as well in recent weeks. Heavy firing broke out without warning one day last month from the hills. Chirac says Unifil may retrench, Page 4

Nakasone moves to clarify US speech

By Gordon Cramb in Tokyo

JAPANESE GOVERNMENT officials attempted yesterday to limit damage to US and Latin American relations from remarks on race attributed to Mr Yasuhiro Nakasone, the Prime Minister, which had evoked anger in Washington and elsewhere overnight.

Tokyo newspapers had quoted Mr Nakasone as telling a meeting of his Liberal Democratic Party supporters that "since there are black people, Puerto Ricans and Mexicans in the US," the national level of intelligence or knowledge there was lower than in Japan.

The Japanese Foreign Affairs Ministry was less than completely helpful in a statement yesterday which solemnly acknowledged the "great progress as a democracy" the US had been making.

"The media are quoting the Prime Minister completely out of context," it said. "The Prime Minister said in effect that the United States was a multi-racial society and had been making great progress as a democracy, overcoming educational, social and other issues associated with such a background."

"In no sense has he ever implied that the level of intelligence is low in the United States," the ministry said.

Then Mr Nakasone rejoined the debate. Despite complimentary allusions to space missions and Star Wars, his latest comment is unlikely entirely to placate black and hispanic congressmen.

Mr Nakasone said in Tokyo: "What I was saying there was that the US has made great achievements in the Apollo programme and in SDI (the Strategic Defence Initiative) but there are things the Americans have not been able to reach because of multiple nationalities."

Yesterday, Mr Gustavo Petricola, Mexican Finance Minister, met Mr Nakasone and the Export-Import Bank of Japan confirmed during the day an outline agreement to advance the Mexico film (8690m) in project loans.

Lome terror kills 14

BY PETER BLACKBURN IN ABIDJAN

A terror attack on Lome, the capital of Togo, on Tuesday night, in which 14 people were killed, is the latest in a series of attempts over the past year to destabilise the regime of General Gnassingbe Eyadema. It comes two months before a scheduled Franco-African summit in the West African city.

The attack has further tarnished Togo's peaceful image, reflecting its political stability since General Eyadema's seized power in a coup in 1967.

The official Togolese radio described Tuesday's attackers as "an invading force of armed terrorists."

The Government has not identified the attackers which it said came from across the Ghanaian border, only 5 kms from Lome.

The seaside city was reported calm yesterday with telephones working, but the Ghanaian border was closed and people were advised to stay at home.

Nigeria names date for two-tier currency

BY OUR FOREIGN STAFF

NIGERIA'S MILITARY Government is reported to have agreed last week on the introduction of a two-tier foreign exchange system with effect from next Monday.

The long-expected move is seen as an important step in its efforts to rehabilitate an economy severely hit by the oil price fall. Oil accounts for more than 90 per cent of export earnings.

The system will lead to a de facto devaluation of the naira. Debt service commitments and certain government imports will be paid for at the first-tier rate determined by the central bank. Other transactions will be paid for at the second-tier rate, which will be determined by the level of bids at the hard

currency "auction". The hard currency will be made available partly by the Government, which will set aside a proportion of export earnings, and partly by donors, including the World Bank, which has played a key role in assisting the Government to draw up its economic reforms.

At the weekend Mr Chu Okongwa, Finance Minister, said Nigeria had reached agreement with the bank on a lending programme which included support for the two-tier system.

Government policies are being closely monitored by creditors. Short-term trade arrears amount to at least \$4.8bn (£3.5bn) and medium and long-term debt stands at \$18bn.

Ghana exchange auction results in 30% devaluation

BY PETER BLACKBURN IN ABIDJAN

GHANA'S first weekly foreign exchange auction resulted in a devaluation of 30 per cent against the US dollar, according to the Bank of Ghana (central bank).

The new rate, established at Friday's auction, represents a devaluation of about 30 per cent against the former official rate of Cedis 90 to the dollar, and will apply to all transactions except imports of oil and essential drugs, official debt service and cocoa dealings.

It is the 10th effective devaluation by the Government since it started an IMF/World Bank-backed economic recovery programme in 1983. However, bankers point out that the Cedi is still substantially overvalued compared with

the black market rate of about Cedis 180 to the dollar.

There were 74 bidders, 29 of whom were successful, for an allocation of \$2.5m at last Friday's auction, according to Mr Yaw Kamo-Sarpong, chairman of the Foreign Exchange Committee.

The weekly auctions are intended to help stabilise the exchange rate and improve the country's foreign exchange reserves by encouraging Ghanaians working abroad to send remittances through the banking system instead of the black market.

Further cuts in government spending, privatisation of state enterprises and new export incentives are expected to be announced soon.

TURKEY 11.6%

The growth of the Turkish economy is one of the fastest in the world. In 1985 export trade increased by an impressive 11.6%, far outstripping the growth rate of the largest industrial nations.

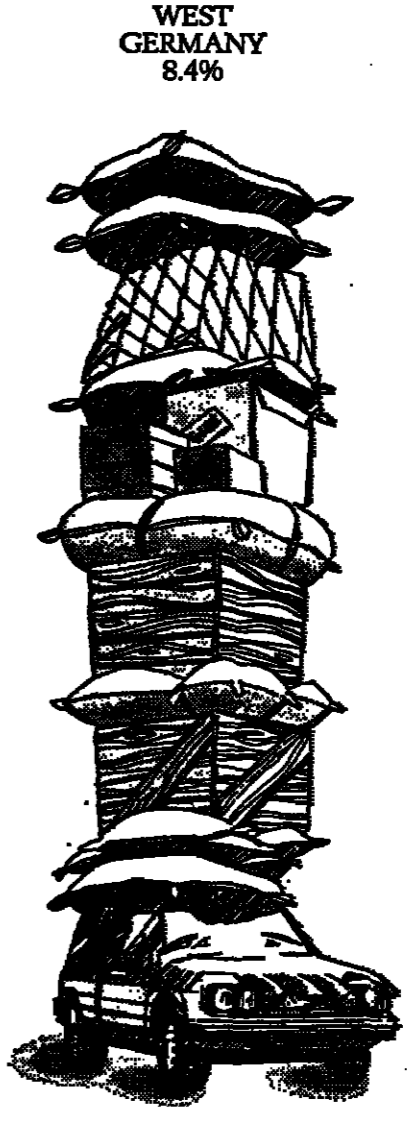
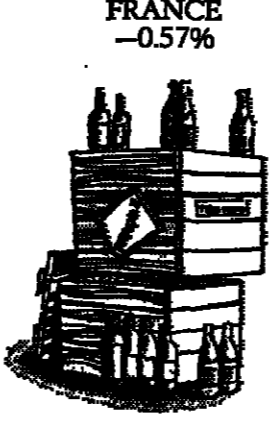
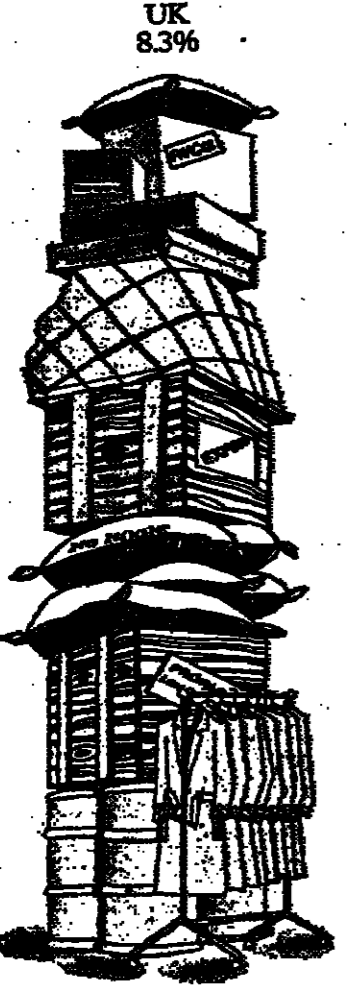
Interbank is a major player in Turkey's remarkable exporting success. As the country's leading wholesale bank, we provide the kind of international expertise, financing facilities and correspondent network needed to support an ever-growing volume of trade transactions.

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Export trade growth rates 1985

AMERICAN NEWS

# US rejects offer to swap Daniloff for Soviet spy

BY STEWART FLEMING, US EDITOR IN WASHINGTON

THE UNITED STATES and the Soviet Union were still deadlocked yesterday over the case of Mr Nicholas Daniloff, the US journalist charged with espionage in Moscow. White House spokesman Larry Speakes said both sides continued to work towards a solution.

In the wake of reports that the Soviet Union had proposed exchanging Mr Daniloff and an unnamed Soviet political dissident for Mr Gennadi Zakharov, the Soviet citizen and United Nations employee arrested in New York on espionage charges in August, US officials said the terms of this proposal were not acceptable.

On Wednesday Mr George Shultz, the Secretary of State, and Mr Edward Shevardnadze, the Soviet Foreign Minister, held two meetings in New York in an effort to break the impasse. Mr Speakes said although no further meetings were scheduled "that does not rule out having one."

The US stressed that it cannot accept a straight swap of Mr Daniloff, who it says is an innocent man being framed by Moscow, for a spy. The US says that such an arrangement would be tantamount to tacitly accepting that the Soviet Union can use the UN as a base for espionage.



Nicholas Daniloff: Case still deadlocked

He said the analysis presented by President Reagan to the UN raised the question: "Is the American leadership prepared or really willing to look for agreements that would lead to the termination of the arms race, to real disarmament?"

Both sides have been holding back from actions which might aggravate the problem. Moscow has yet to retaliate against the US decision last week to order the expulsion of 25 diplomats from the Soviet UN mission. Meanwhile in the federal court in New York yesterday the US postponed a move to set an early trial date for Mr Zakharov.

Patrick Cockburn in Moscow said a senior Soviet official yesterday strongly attacked President Reagan's speech to the UN saying that it threw in doubt the US desire to reach any agreement on disarmament.

Mr Yuli Vorontsov, the first deputy foreign minister, told a news conference it was full of "routine stereotypes about the USSR."

# Shell halts oil and gas drilling off Nova Scotia

By Bernard Simon in Toronto

ROYAL DUTCH SHELL'S Canadian subsidiary is to halt its 22-year oil and gas exploration programme off the coast of Nova Scotia in the latest setback in the development of Canada's energy resources.

Shell Canada said yesterday it would close its offices in Halifax when drilling on a final well was completed.

Mr Lorne Kingwell, general manager for frontier exploration, said the company had made several attractive offshore gas discoveries since drilling began in 1969, but none were large enough to be developed under current pricing projections. Mr Joel Matheson, Nova Scotia's Mines and Energy Minister, said an oil price of US\$20-a barrel was needed to justify offshore production.

Shell and its partners have spent C\$750m (\$365m) and drilled 83 wells off the Nova Scotia coast. Earlier this year, a consortium led by two Canadian companies, Ensky Oil and Bow Valley Resources, said it was pulling its last rig out of Nova Scotia.

The cutbacks in oil and gas exploration are a major blow to eastern Canada, where high energy prices earlier this decade raised hopes of a bright economic future. Far from the major markets of North America and with a limited resource base, the region depends heavily on Government subsidies. It has a lower average income and a substantially higher unemployment rate than the rest of the country.

Several east and west coast banks are known to be interested in moving into the state but are wary of taking over deeply troubled institutions. Bankers are also waiting to see whether Japanese financial institutions will try to buy their way into what was until recently one of the most lucrative banking markets in the US.

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# Manley takes guard for next innings

Canute James in Kingston talks to Jamaica's Opposition leader



Michael Manley: Champing at the bit

"I AM now doing something which I find very enjoyable. I am writing a book on the evolution of West Indian cricket, using it as a metaphor for Caribbean social history." This, along with efforts to secure another term as Prime Minister of Jamaica, is the current pre-occupation of Mr Michael Manley, leader of the social democratic People's National Party.

He has few doubts about the eventual success of either the literary or political undertaking. In late July the PNP scored a landslide victory in municipal elections over the conservative Jamaican Labour Party led by Mr Edward Seaga, the Prime Minister.

But the early return of Mr Manley is likely to be frustrated. For, in rejecting Mr Manley's call for a general election, Mr Seaga is playing by the constitutional rule-book, and says he will not call a general election before one is due in two years. Mr Manley, whose party refused to contest a snap general election called by Mr Seaga in December 1985 amid a humiliating defeat by the Jamaican Labour Party, is impatiently champing at the bit.

"We will not see 12 months pass without starting action towards getting Mr Seaga to call a general election," he says. The nature of the likely action concerns most Jamaicans for politics on this island of 2.3m people is affected by religious and tribal passions.

The rising expectations of Mr Manley's supporters, buoyed by the belief that the PNP is sure to win a general election and Mr Seaga's refusal to go to the polls, provide an explosive mix.

"We do not intend to breach the constitution or the peace," explains Mr Manley, who will

which developed with the sector meant, it was not pulling as it should.

"We were caught without the general recognition which now exists of how difficult the IMF is and how wrong its policies are. A rallying of sympathetic support for a Government in our circumstances just was not on the cards at that time."

To that list must be added Mr Manley's close relations with Cuba, which frightened local business and conservatives, and infuriated Washington, and confusion over Government policy with conflicting statements from the PNP's moderate and left factions. Not unlike Mr Neil Kinnock in the British Labour Party, Mr Manley has done battle with the PNP's left, leaving it relatively silent.

He has promised that if he is re-elected he will restore diplomatic links with Cuba, which Mr Seaga severed in 1961. "But we will not repeat the high profile of the previous links," he says.

"We have been deliberately and successfully mending fences with Washington," he adds. "I will never be regarded by Mr Reagan as fondly as Mr Seaga is but that is not to say I am not mending fences. What we are seeking is an amicable respectful relationship."

To deal with the chronic problems of the Jamaican economy, Mr Manley has left the door open for an IMF presence. "We have to be realistic," he says in explaining that any pact between a PNP Government and the Fund would have to take in account the Administration's priorities. "We would make no concessions to the IMF."

The opposition leader says he welcomes Mr Seaga's recognition that the IMF "as it now operates is not to the ad-

vantage of Third World countries." Inevitably, the Fund is playing an important part in Jamaica's politics, Mr Seaga has promised that unless current talks with the Fund on a new credit package are successful, he will implement a "contingency economic programme". Mr Manley argues that this programme cannot be effected without the Jamaican people, through an election being given the choice of deciding whether the Labour measures, or those of the PNP are the ones they want.

There are few details so far of either plan. Mr Seaga has promised that he will give details only if he is forced to implement the programme, but an indication of the PNP's proposals can be gleaned from Mr Manley's attacks on Mr Seaga's economic policies.

"Under his restructuring programme Mr Seaga has opened up the economy to a flood of imports, and is pushing exports willy-nilly. He has taken the economy back to the early 20th century pattern of total dependence on imports."

If he succeeds in his try for another term, Mr Manley will be faced with one of the problems which dogs Mr Seaga—managing the island's \$3.2bn foreign debt, which demands a 60 per cent service ratio. Mr Manley, a vice president of Socialist International, the confederation of social democratic parties, says he will adopt and implement the original proposal for a ceiling of 20 per cent on the debt service ratio.

After 35 years in politics, Mr Manley refuses to be drawn on his plans after the next general election, and after possibly another term in office. "I am really enjoying this book on cricket," he says.

# Texas relaxes banking laws to allow out-of-state rescues

BY WILLIAM HALL IN NEW YORK

TEXAS is to allow out-of-state banks to buy Texas banks and savings institutions, from January 1. The new law will make it easier for US bank regulators to organise rescue attempts for some of the weaker members of the depressed Texas banking industry.

The once high-flying Texas banks are suffering because of weak oil prices and the decline in the real estate business and in farming.

Texas banking officials say the aim of the new law is to open up the state to healthier financial institutions which will inject new capital. Governor Mark White, who signed the new law yesterday, said many Texas institutions would face irreversible attrition if they did not take aggressive steps to provide more options for recovery.

Although the state's three

main banking trade associations supported the legislation, there are still some small banks which resent the move. A group of small bankers are thought to be planning to test the constitutional validity of Texas's interstate banking law in the courts. However, state officials do not expect the challenge to present a serious problem.

Over half of the states in the US already allow interstate banking, that is, activities within a state by out-of-state institutions, but until recently Texas bankers have steadfastly opposed the idea. However, the state's mounting economic problems and the growing financial difficulties facing several of its biggest banks, have led to a change in position. Texas is expected to become a battleground in the wave of interstate banking mergers now sweeping the US.

Interests of Dallas and Houston's First City Bancorporation, are two of the biggest and weakest Texas banks. There has been considerable speculation that they may be taken over.

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Mobil Oil Canada, which has advanced furthest in developing offshore gas deposits, said yesterday that drilling activity near the venture field, about 150 miles south-east of Halifax, will end in the next few weeks. However, the company has begun negotiations on new exploration agreements.

The collapse in energy prices and the phasing-out of generous government grants for frontier exploration has also dampened prospects for development of oil and gas deposits off Canada's arctic coast. Despite a promising commercial discovery in the Beaufort Sea, Gulf Canada and Dome Petroleum will suspend their Arctic drilling programmes later this year.

# Unifil may have to retrench, says Chirac

UNITED NATIONS troops in Lebanon may have to retrench after the killing of several French soldiers, Mr Jacques Chirac, the French Prime Minister, told the UN General Assembly yesterday, our UN Correspondent writes.

He said the force was no longer just being caught in sporadic clashes between the conflicting elements it was supposed to separate, but had become the target of assaults.

"The situation had become intolerable," he said, but he gave

no indication that France might withdraw its contingent, the largest in the UN force.

On Friday, the UN Secretary General, Mr Javier Perez de Cuellar, said he could not recommend pulling out the force, in spite of the attacks upon it, but if the situation continued the Security Council might have to consider that possibility.

Mr Chirac said unresolved conflicts and injustices were a source of terrorism, but "the rising tide of intolerance and

fanaticism" must also be

dealt with. The world community must condemn "the complicity of states that are willing to close their eyes to terrorist organisations' activities, or that do not hesitate to use them to their own advantage and even actually encourage them."

Calling for concrete measures by the UN to follow up its unanimous condemnation of terrorism, he said that, in particular, there was need to strengthen air and maritime security.

Israel yesterday called for tough mandatory penalties for terrorist attacks on air travellers, including a life sentence if lives are taken, Reuters reports from its office.

The Israeli proposals, presented to the International Civil Aviation Organisation (ICAO) assembly, also called for air piracy agreements to be amended to allow states to prosecute terrorists whose crimes were committed elsewhere.

# BRITISH ELF

Born without fins or the ability to breathe under water, he acquired these during early adulthood. Now, as at home in the hostile waters of the North Sea, as out of them, Elf has a very significant interest in one of the country's major new oil and gas field developments — Alwyn North.

Elf is France's largest single industrial corporation. And hydrocarbon recovery, important as it is, is only part of its business; Elf is also a leading chemical company.

Vertical integration has led to Elf becoming a significant refiner, distributor and producer of plastics. Now Elf Aquitaine is a powerful force in Britain's energy business. And growing ever more powerful every day.

The ubiquitous Elf Aquitaine.

Joint announcement

## RAND MINES LIMITED

(Incorporated in South Africa)  
Registration No. 01/00696/06

## VANSA VANADIUM S.A. LIMITED

(Incorporated in South Africa)  
Registration No. 84/11475/06

### Acquisition by Rand Mines Limited of a substantial shareholding in Vansa Vanadium S.A. Limited and possible development of mutual platinum interests

The boards of directors of Rand Mines Limited ("Rand Mines") and Vansa Vanadium S.A. Limited ("Vansa") announce the conclusion of agreements which will, subject to the fulfilment of certain suspensive conditions, have the following effect—

**Chrome mining operations**  
In exchange for—  
(a) the issue and allotment of 145 million fully paid ordinary shares of no par value in Vansa; and  
(b) two million "X" options to acquire shares in Vansa at an exercise price of R 3.00 per share;  
Rand Mines will dispose of 122 500 shares in Winterveld Chrome Mines Limited ("Winterveld") to Vansa, with the remainder of the issued share capital—i.e. 100 shares being retained by Rand Mines for its own benefit. The new ordinary shares to be issued by Vansa will rank *pari passu* with the existing ordinary shares in Vansa.

Chrome mining operations are carried on by Winterveld near Steelport in the eastern Transvaal.

Management of Winterveld will continue to be provided by Rand Mines, which will also have power to appoint the majority of the directors of Winterveld.

At market prices of the shares and options in Vansa on 23 September 1986, this transaction has a value of approximately R70 million. On completion of this transaction, Rand Mines will hold approximately 43 per cent of the issued ordinary share capital in Vansa.

**Development of vanadium mines**  
Development of the vanadium mine proposed by Vansa in its prospectus issued in March 1986 has commenced. The mine is being established on the remaining extent of the farm Kennedy's Vale No. 361 KT measuring 1081.5309 hectares, in the eastern Transvaal ("Kennedy's Vale"). It will be managed by Vansa Securities Limited, but Rand Mines will be the sole agent for the marketing of the mine's output.

**Exploration and possible development of a platinum mine**  
The reconnaissance exploration drilling programme contemplated in the prospectus issued in March 1986 has been completed by Vansa. The results warrant that the next stage of exploration drilling should be embarked on. To this end the rights to platinum group metals, and certain other metals and minerals found in mineralogical association therewith, presently held by Vansa in respect of Kennedy's Vale, will be transferred to its wholly-owned subsidiary Rhodium Reef Limited ("Rhodium"), in exchange for preference shares in Rhodium. These rights apply to the Merensky reef, the UG2 reef and any other platinum horizon on the farm. The rights to chrome in the UG2 reef, will also be for the benefit of Rhodium.

All other rights to metals and minerals on Kennedy's Vale will be retained by Vansa.

A 50 per cent interest will be acquired by Rand Mines in the ordinary issued capital of Rhodium in exchange for the completion by Rand Mines of a prospecting programme and feasibility study to determine the economic

viability of exploiting Rhodium's platinum rights. Not less than five boreholes, with such deflections as Rand Mines may consider necessary, will be drilled. The feasibility study will take into account all factors relevant to a decision to start a mine, including various funding proposals.

In the event that Rand Mines and Vansa determine that the establishment of a platinum mine is economically viable, Rand Mines will be committed to subscribe R52.5 million in cash, or the equivalent thereof in initial infrastructure and mining assets, for preference shares in Rhodium. The preference shares owned by Rand Mines and Vansa in Rhodium will be converted into fully paid ordinary shares and at that stage Rand Mines will hold 60 per cent and Vansa 40 per cent in the issued ordinary share capital of Rhodium. In addition, Rand Mines will have the right to appoint the majority of the directors of Rhodium.

Responsibility for project management of the new platinum mine, and for management of the platinum mine once it comes into production will be undertaken by Rand Mines. The existing management contracts with Cyril Heuser and Associates and Sussman Securities Limited will then be cancelled in so far as they relate to the platinum mine.

**Composition of directors of Vansa**  
The composition of the directors in Vansa will be such that seven directors (including the chairman and managing director) will be nominated by Eurocomval, with five directors being nominated by Rand Mines.

**Financial effects of the transaction**  
The transaction is not expected to have any immediate material effect on either the earnings or the net asset value of Rand Mines.

It is estimated that the earnings of Vansa will improve by approximately 10 cents per share for the 1987 financial year as a result of the transaction. No estimate of the effect of the transaction on the net asset value of Vansa has been made as such a measure is considered unrealistic as it involves the assessment of mining resources.

Additional benefits are expected to be derived from the rationalisation of resources due to the close proximity of the Kennedy's Vale and Winterveld properties which are approximately 11 kilometres apart.

**General meeting of Vansa**  
A circular, which is subject to approval by the Johannesburg Stock Exchange (JSE) providing full details of the proposals, and a notice convening a general meeting of members of Vansa, at which the special and ordinary resolutions necessary to approve the arrangements and to carry them into effect will be considered, will be issued by Vansa as soon as practicable.

**Listing of new shares in Vansa**  
An application will be made for the new ordinary shares to be issued and allotted by Vansa and, if required, the Vansa "X" options to be listed on the JSE.

By order of the boards  
Rand Mines Limited  
D T WATTS, Chairman  
Vansa Vanadium S.A. Limited  
D C MARSHALL, Chairman  
Registered offices:  
Rand Mines Limited  
15th Floor, The Corner House, 63 Frit Street, Johannesburg 2001  
(P O Box 62370 Marshalltown 2107)  
Vansa Vanadium S.A. Limited  
1st Floor, Apex House, 56 Marshall Street, Johannesburg 2001

JOHANNESBURG  
23 September 1986.

WORLD TRADE NEWS

# Kraftwerk beats rivals in bid for Egypt's N-plant

BY TONY WALKER IN CAIRO

A technical evaluation committee, relying in part on a report of the Swiss consultants Koto Columbus, last year recommended KWU for the 1,000 MW plant to be located 150 km west of Alexandria on the Mediterranean coast, but a ministerial committee was unable to make a final decision.

Hermes, the West German credit agency, supported KWU's bid, offering a DM 2bn credit facility. Exim Bank of the US provided \$300m backing for the Westinghouse bid.

Egypt says it has earmarked a special \$700m fund for construction of the 21 Dabba reactors, but doubts persist as to whether such funds are available.

Egypt is facing increasing problems servicing its \$38.5bn foreign debt. The IMF, in a recent report, noted a worrying build-up of arrears on debt service payments.

Egypt's nuclear programme, which had envisaged the construction of eight units by the year 2005 at an estimated cost of \$3.6bn, was possibly ambitious. Even if Egypt goes ahead with the El Dabba project, the power station would not be in service before the mid 1990s.

# Philippine nuclear plant to make way for coal power

BY SAMUEL SENOREN IN MANILA

THE state enterprise National Power Corporation is to build a conventional coal-fired electric plant at a cost of about \$300m (\$294m) to replace a completed nuclear plant which the government of President Corason Aquino has decided to dismantle.

The nuclear power plant which was completed last year at a cost of \$2.1bn was contracted by National Power from Westinghouse of the US to provide 600 MW of electricity.

National Power said it has received offers from international companies to build the coal thermal plant which will be located south of Manila. Among those which offered to undertake the project on a turn-

# Canada-US free trade talks under veto threat

By Bernard Simon in Toronto

THE Canadian Provinces of Ontario and Quebec have added a serious complication to US-free-trade talks by asserting a right to veto any agreement between the two governments.

The premiers of Canada's two most industrialised provinces made their demand as the two free-trade negotiating teams prepared to meet in Washington yesterday for the final three-day session in the first phase of the negotiations, which began last May.

The four meetings held so far have centred on subjects to be included in the negotiations and the identification of barriers to bilateral trade. An official of the Canadian Trade Negotiations office in Ottawa said yesterday that some of the areas to be discussed will include customs procedures, government procurement, policies, subsidies, trade in services and safeguards.

The demand by Ontario and Quebec for a veto follows several meetings between Prime Minister Brian Mulroney and premiers of Canada's 10 provinces to clarify the provinces' role in the talks. Ottawa has so far promised only to consult the provinces throughout the negotiations.

Although the federal government has an undisputed constitutional right to negotiate foreign treaties, many aspects of Canada's international trade fall within provincial jurisdiction. The provinces themselves have a number of restrictive devices favouring local producers.

Quebec's premier Mr Robert Bourassa said in Toronto that the province "reserves the right, once negotiations are concluded, to make a final evaluation in light of our fundamental interests, and to grant or refuse our approval." His Ontario counterpart Mr David Peterson endorsed Mr Bourassa's views.

Both Ontario and Quebec have expressed reservations about free trade, reflecting fears that many industries in the two provinces will be unable to compete with lower-cost US manufacturers.

Mr Bourassa said while Quebec supports free trade in principle, it wants adjustment programmes, transition periods and provisions to protect domestic jobs against a surge in imports from the US.

# Patrick Cockburn in Moscow on the shake-up of foreign trade Soviet plan to boost joint ventures

A CENTRAL aim of the Soviet decision to end the Foreign Trade Ministry's monopoly control over exports and imports, announced this week, is to make it easier to set up joint ventures with Western companies.

In the biggest shake-up in the organisation of Soviet commerce since the 1920s, the new decree gives some 21 ministries and 67 state enterprises the right from the beginning of 1987 to import and export on their own account outside the control of the Ministry.

Soviet foreign trade, worth a total of \$60bn last year, consists largely of the export of raw materials such as oil, oil products and gas and the import of machinery and grain. Soviet manufactured exports, apart from arms, are very limited.

The weakness of the Soviet trading position has been underlined by the fall in the price of oil and a steep decline in the foreign exchange of trade. Exports are largely denominated in dollars and imports in West European currencies. It now takes five times the amount of Soviet crude to buy one West German machine tool as it did when the price of oil was at its peak.

Under the new decree it is hoped that manufactured exports by those industrial ministries considered to have export potential will be increased. These 21 ministries, out of a total of about 60, will be given priority in allocation of foreign exchange if the equipment purchased can be used to increase exports or substitute for imports.

The reorganisation will initially affect only some 6 per cent of Soviet foreign trade because the Foreign Trade Ministry's control of raw materials exports and imports will not be affected. The ministry will also continue to handle the import of new plant requiring major

	1985 (1st half)	1986 (1st half)
Trade turnover	70.4	67.3
All countries	43.2	45.2-45.7
Socialist	27.3	21.6-22.2
Non-socialist, USSR	11.2	29.7-30.4
Exports		
All countries	34.2	32.5-34.5
Socialist	21.5	22.8-23.1
Non-socialist, USSR	12.7	10.4-11.7
Imports		
All countries	36.2	32.8-33.8
Socialist	21.4	22.4-22.6
Non-socialist, USSR	14.6	10.2-11.4
Non-socialist, USSR	16.7	14.0-15.7

\* Plan Econ estimate based on officially reported 4 per cent drop in total trade turnover to R67bn, a level of exports of R34bn as reported in the Soviet press, and official foreign trade performance during the first quarter 1986, as reported in "Foreign Trade."

foreign investment and the import of Soviet ministries which only occasionally need to buy goods from abroad.

Under a new organisation, called the State Foreign Economic Commission of the Council of Ministers (SFECCM), the 21 ministries will be able to establish direct links with foreign suppliers for imports of equipment.

They will be able to arrange compensation deals and use 90 per cent of their hard currency export earnings to import equipment to increase production capacity for home or foreign markets. The government will take 10 per cent of their hard currency earnings in tax.

In the past Soviet enterprises, even where they produce a product with export potential, have seen little benefit in exporting since they received no benefits themselves and had to produce better quality goods. The Vaz car plant at Togliatti is one of the few Soviet enterprises to sell manufactured exports re-quiring major capital invest-

appropriate ministry. Some ministries already have import and export departments but in the past the final say was always with the organisations.

The Soviet Union also intends to decentralise its external commerce to make it easier to set up joint ventures with Western companies, say Western diplomats in Moscow. This idea emerged earlier this year but was never spelled out.

It now appears that the Soviet Union wants to promote joint investment on a 51 per cent Soviet 49 per cent Western basis. These companies will be able to repatriate profits, control the prices of their own products and not be subject to any control by the state planning organisation Gosplan.

Joint venture companies will also allow the foreign partner to have a say in management and quality control. In the past the Soviet side refused Japanese the right to appoint their own quality control manager in joint venture projects, which as a result did not get off the ground.

Soviet officials, aware of their lack of marketing organisations, are clearly conscious that they need Western marketing networks.

The new state committee will also try to promote Soviet and Western supply of plant to third countries. This may prove attractive to companies wanting to do business in countries such as Libya or Iraq which have close links to the Soviet Union.

Foreign companies have so far proved cautious about the idea of joint ventures. But the decentralisation of the powers of the Ministry of Foreign Trade combined with a campaign against corruption within the foreign trade organisation is disrupting traditional links between suppliers and clients. This will probably lead to ministries looking for alternative suppliers.

# Finland gloomy on exports to Moscow

By Olli V. Virtanen in Helsinki

FINLAND EXPECTS exports to the Soviet Union to decline by a fifth in 1987 because of the low value of oil imports in the barter trade between the two countries.

Trade with the West, however, is expected to grow by 5 per cent, leaving Finland with a decline of 0.5 per cent in visible exports, compared with 1986.

The estimates are contained in the Government's budget proposal presented to Parliament this week. Officials at the Ministry of Finance concede, however, that the 20 per cent decline in trade with the Soviet Union may be optimistic. Some estimates put the figure at around 40 per cent.

Finland's top export performer is expected to be the forest industry while metal, textiles and food industries are projected to lose ground in Western markets.

Overall, imports are expected to grow by 1.5 per cent with Finland's trade balance declining to FM 6.5bn (\$1.3bn). The balance of payment deficit, however, will grow from FM 1.2bn to FM 1.7bn next year.

Finland trade officials are in Moscow this week where they face their toughest-ever negotiations with their Soviet counterparts.

The reason for the bleak prospects is the effect of the declining oil prices on the barter agreement between the two countries which stipulates that exports will be balanced by imports.

# EEC, Comecon talks break up

THE EEC and the Soviet-led Comecon trading block ended secret talks yesterday on ways to establish formal relations.

They are considering holding a second meeting, according to an EEC statement, AP reports from Geneva.

The three-day discussions "did not touch upon specific areas of co-operation" but focussed on a draft joint declaration

# Turkey to increase trade with Iran

TURKEY has agreed to buy up to \$500m of non-oil products from Iran in an attempt to boost trade between the two countries to \$2.2bn this year.

Turkey has been one of the chief suppliers of Iran since the Gulf War began in 1980. Last year Turkish exports to Iran were worth \$1,078m, while Iran's exports to Turkey, mostly of crude petroleum, reached \$1,264m.

Iran is believed to have told Turkey earlier this year that as a result of the fall in crude oil prices, Turkey would have to buy substantial quantities of non-oil products or products for re-export.

Proposals by Iran to sell minibuses and buses to Turkey are currently being studied by government firms. If the deal goes ahead, the Iranian buses would be marketed by a Turkish firm, probably Otomarsan, the

local subsidiary of Mercedes Benz.

Turkey proposes to export \$300m worth of plastics and chemicals, \$215m of machinery and spare parts, \$200m of iron and steel (conditional on some re-exports), and \$80m of paper and pulp.

Iran's non-oil products include \$33m of unspecified mining products, \$67m of textiles, \$114m for trucks and buses; and \$42m of leather goods.

# Westinghouse in French venture

WESTINGHOUSE Electric Corp has reached a deal with French computer firm Industrie et Technologie de la Machine Intelligente (ITMI) giving Westinghouse improved access to the French market, Mr Jean-Claude Latombe, ITMI president, said yesterday.

The financial, technical and commercial accord will co-ordinate research and sales activities and give Westinghouse a 16.8 per cent stake in ITMI and a 4.7 per cent stake in ITMI's US subsidiary Semiotics.

ITMI, based near Grenoble, was set up in 1982 and expects a turnover this year of FFr 20m (\$3m).

# Impala Platinum Holdings Limited

(Incorporated in the Republic of South Africa)  
Registration No. 57/01979/06

	1985/6	1984/5
Consolidated Profit for year	290.3	234.2
Profit after taxation and lease consideration	192.7	144.4
Dividends paid	77.8	77.8
per share	135 cents	135 cents

## EXTRACTS FROM THE STATEMENT BY THE CHAIRMAN, Mr. C. R. NETSCHER

**MARKET**  
World demand for platinum was maintained at the high level of the previous financial year. Industrial consumption grew in line with the economies of the major markets, but this improvement, together with increased demand for bullion coins and minings, was largely off-set by adjustments to dealer and industry inventories.

Consequently, the share of total platinum demand taken by the investment sector reduced, while that accounted for by industrial consumption increased due mainly to growth in the requirements of the automobile and jewellery industries.

The London dealer price for platinum improved dramatically, rising from US\$269 in July 1985 to US\$432 in June of this year. While the decline in the value of the dollar with respect to other major currencies has contributed to the strengthening in the platinum price, it is significant that a more favourable perception of the metal's market fundamentals and strategic value has allowed a premium over the price of gold to develop.

The platinum market in the USA firmed during the year, due almost entirely to the higher level of purchases by the automobile industry. Consumption of metal in Japanese industry has remained strong and a decline in imports largely reflected destocking and liquidation of investment holdings which have been used to supply industrial needs.

World supplies of platinum rose marginally in spite of the negative influence of the Impala strike in January 1986. The growth is chiefly attributable to an increase in secondary production from the refining of scrap.

**OPERATIONS**  
The programme for shaft sinking and the elimination of process constraints to improve operating efficiencies continued. Capital expenditure at R110 million was lower than forecast, whilst for the current year, it is expected to be of the order of R130 to R140 million.

Remanning following the strike was successfully completed by mid February and mine production returned to pre-strike levels early in May.

**SAFETY**  
In the 1985 Chamber of Mines safety awards for platinum mines, Wildebeestfontein North Mine won the Lynne van den Bosch trophy for the lowest fatality rate for underground and surface employees. The Bafokeng North, Bafokeng South and Wildebeestfontein North mines retained their five-star ratings in the International Safety Rating Scheme for mines, as did Mineral Processes.

**OUTLOOK**  
In the USA an economic slowdown appears likely and is expected to reduce consumer spending on durables, which could in turn adversely influence platinum consumption in the automobile and electronics industries.

The dramatic strengthening of the yen, against the dollar, is likely to inhibit export-led growth in Japan. In addition, the higher platinum price relative to gold will begin to work through to the retail level in the jewellery industry, and the volume of metal consumed is therefore likely to remain fairly constant.

When considering the probable platinum price trend, conflicting influences are apparent. The oil price appears set to remain low for some months at least and this, together with low inflation levels in the major world economies, could well exert a restraining influence on the price as appears to have been the case with gold in the early months of 1986.

However, in the short-term at least, economic and political pressures on South Africa are likely to increase fears regarding the availability of metal. These considerations are therefore expected to strengthen the market price and encourage investment in platinum in the first half of the 1986/87 financial year.

The long-term outlook for platinum demand, despite the current political and economic vagaries, remains encouraging for the automobile and jewellery sectors in which the company has a significant share of the markets.

Johannesburg, 9 September 1986



# AFRICAN ELF

African Elf is one of the hardest working -- and most successful oilmen in the business.

Back in the early fifties Elf Aquitaine took what many observers believed was a major risk when it became the first oil company to commit serious funds to exploration in the Gulf of Guinea.

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Copies of the Annual Report including the full Chairman's Statement may be obtained from the London Transfer Secretaries, 6 Greencoat Place, London SW1P 1PL.

### UK NEWS

## Austin Rover is still languishing in car market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

MR GRAHAM DAY, chairman and chief executive of the Rover Group, formerly B.L., today will announce the latest results, knowing that Austin Rover, the volume car subsidiary, so far has made no recovery from its recent poor showing in the UK car market.

In the first 20 days of September, Austin Rover's share languished at 14.6 per cent, down from 16 per cent in August and well below the 18 per cent achieved in 1985.

Rover already has revealed to the unions, when pay talks started recently, that Austin Rover suffered an operating loss of about £90m in the first half of this year, compared with a £200,000 profit in the same months of 1985.

Some observers estimate Austin Rover's full-year operating loss could be about £30m, and there is considerable speculation about possible further management changes now that Mr Day, who joined from British Shipbuilders in May, has settled in.

The two former Rover Group executive directors, Mr Ray Horrocks, who ran the car division, and Mr David Andrews, responsible for commercial vehicles, have already resigned.

Society of Motor Manufacturers and Traders statistics show that total car sales have fallen sharply this month following the recent August. After 20 days of September registrations were 11 per cent below those for the same period last year at 97,078.

Ford, which claimed that it was short of some popular models in August, continued to increase its market leadership with a 28.8 per cent in the first 20 days of September compared with 26.5 per cent for last month.

General Motors, the Vauxhall-Opel group, has also suffered a sharp setback in market share this month and after 20 days accounted for 12.6 per cent of total car sales compared with 14.8 per cent in August and 16.5 per cent for 1985.

## Worries grow over removal of the oil revenue cushion

LAST MONTH'S dramatic rise in Britain's trade and current account deficits may prove to be one of those erratic fluctuations which bedevil all economic data, but there is no escaping the underlying deterioration in the trade position over the last year.

Part of that is a straightforward reflection of the halving of the oil price which drastically reduced export revenues from the North Sea. The surplus on oil trade totalled £771m in the three months to August, down from just over £20m in the same period in 1985.

There are also distinct signs, however, of more fundamental problems. One of the best guides to the underlying trend is found in the Department of Trade and Industry's volume indices for exports and imports, which strip out the distortions on the value of trade flows caused by exchange-rate movements and price changes.

The export index stood at an average of 118.8 in 1985 (1980=100). For the latest three months, June to August, the index averaged 121.5. That means the volume of exports has risen by around 2.5 per cent in the latest three months compared with the average for last year.

Philip Stephens reports on trends in trade behind Britain's worst balance of payment figures

The expected revival in world trade in coming months should thus put British exporters in a good position to capitalise on the increased competitiveness resulting from sterling's fall.

A lower exchange rate will also boost the sterling value of income from Britain's overseas assets, suggesting that the current official "guesstimate" of a £900m monthly surplus on invisible transactions may understate the real position.

Simulations by the Treasury and Bank of England suggest that over time these factors will offset the impact of declining oil revenues.

There is none the less considerable unease among economists that the removal of the cushion provided over the last five years by ever-rising oil export revenues could signal the return of the "external constraint" which dogged British economic policy during most of the 1960s and 1970s.

The National Institute for Economic and Social Research, among the most pessimistic of forecasters, is suggesting that the £20m current account surplus typical of the past few years could be translated into a £20m deficit in 1987.

## Consumer groups seek action on EEC rulings

BY LYNTON MCLEIN

EUROPEAN consumer organisations are to meet Mr Michael Howard, president of the council of ministers for consumer affairs, at the European Community today to press for action on common EEC consumer policies.

Mr Howard is the UK minister for corporate and consumer affairs. In a letter setting out its objectives, the consortium of consumer organisations in member states of the European Community, told Mr Howard that it was "essential to establish what are the European consumer protection measures necessary to achieve the commission's ambitious aim of a common market without frontiers by 1992."

European Community consumer council meeting on October 29, under the presidency of Mr Howard, to take decisions on protecting consumers over credit issues. The consumer organisations want the commission to be given "a clear mandate and timetable to come forward with a follow-up directive on the annual percentage rate."

The consumer organisations also have long-term aims including legislation on product safety, the protection of consumer interests against unfair commercial practices and a request that consumer interests be taken into account in other EEC policies.

## Call to ensure energy supplies

BRITAIN needs a much better co-ordinated policy for ensuring its future energy supplies, says a report published yesterday by the Institute of Energy, the professional body for engineers in the energy sector.

The report, produced by a group led by Professor Ian Fells, professor of energy at Newcastle University, suggests in particular that more emphasis should be put on energy saving and increased efficiency.

It says that the latest technology can be applied to produce considerable savings. In domestic and institutional buildings, improved insulation could reduce fuel consumption by up to 50 per cent.

The group also advocates a change of policy to encourage more use of public transport in urban areas, by legislation or changes to the tax system. In the longer term it suggests that town cars will need to run on batteries or hybrid small engines and battery systems.

However, it says: "A policy to use energy more efficiently cannot rely solely on self-discipline, or the pressure of costs."

Although the UK Energy Efficiency Office at the Department of Energy tries to identify the most promising opportunities for savings, regulations may be needed to set minimum energy-saving standards for buildings and machinery, the report says.

The report also suggests the need for an overview of investment priorities in different energy sectors. Oil and gas exploration and recovery, coal mines, electricity generation plant, transport and transmission could all produce greater energy efficiency. It says that governments in most countries have intervened to promote and co-ordinate investment in energy, and this should similarly be a feature of UK energy policy.

On a global scale the report says

that energy reserves look generally better than they did in 1972, when the institute produced its last report. In 1971 oil reserves were expected to last for between 16 and 18 years, but present projects suggest a life of 30 to 32 years for conventional oil reserves. Taking all future reserves into account, oil could be expected to last for 116 years. This could be extended to a maximum of 445 years if expensive oil from tar sand and shale rock was added.

The report says the world's known coal reserves will last for between 120 and 180 years at expected rates of consumption. However, if future reserves, including lignite or "brown coal," were included, the life of the reserves might be 2,500 years. Present reserves of uranium, however, would last for only about 36 years.

Energy for the Future, 1986, from the Institute of Energy, 12 Devon St. London, W1N 2AU, price £25.

## Labour 'out of step' with tax proposals

CONSERVATIVES stepped up their attacks on Labour policies yesterday in the run-up to next week's Labour Party conference in Blackpool, John Hunt writes.

Mr Nigel Lawson, Chancellor of the Exchequer, singled out Labour's taxation proposals and repeated his claim that they would mean a 70 per cent marginal rate of income tax for well over 1m people.

The Government's policy was clear, he said. It wanted to see lower taxes for everyone, and this aim was shared by governments in many other industrialised countries. Over the past few months the US, France and Germany had all announced plans to reduce income tax. In Britain, however, opposition parties "resolutely march in the opposite direction 'ying' with each other over who would increase taxes most," he said.

He said that, if Mr Roy Hattersley, Labour's shadow Chancellor, was able to raise his projected £3.6bn, it would affect many families well below the top 5 per cent of taxpayers and would still cover only a small fraction of Labour's public expenditure commitments.

Liberal assembly report, Page 7  
SIX charges of theft totalling about £2,500 against a former assistant manager in the banking department of Johnson Matthey Bankers, which collapsed in October 1984, were only simple or holding charges. Guildhall magistrates in the City of London were told.

Mr Michael Flaws was remanded on unconditional bail until December 3. Reporting restrictions were not lifted.

SIR MICHAEL HAYERS, the Attorney-General (Government's senior legal officer), announced that he would stand down as MP for the London constituency of Wimbledon at the next general election—a decision that immediately led to strong speculation that he would be the next Lord Chancellor, the legal minister who presides over the House of Lords and senior courts.

MR NICHOLAS HORSLEY is to give up his post as chairman of Northern Foods and hand over the top seat on the board to Mr Christopher Haskins, group chief executive. Mr Haskins said health problems had affected his mobility and he also had an extra workload as a result of his appointment last April as chairman of the newspaper, News on Sunday.

BRITAIN'S 126,000 coal miners last week achieved a new productivity record by producing 3.24 tonnes per man-shift, British Coal said. The new peak was achieved despite an overtime ban in the south Wales coalfield.

NEWS INTERNATIONAL is urging sacked printworkers to accept its package aimed at settling the eight-month-old dispute at Wapping, east London, and to "put the strike behind them."

HALIFAX Building Society revealed plans to establish a national estate agency chain. Its first acquisition is the north of England firm of Henry Spencer.



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DAI-ICHI KANGYO BANK

## DKB ECONOMIC REPORT

September 1986: Vol. 15, No. 9

### Lower commodity prices the key to expansion of domestic demand

The Economic Planning Agency has announced its White Paper on Economy for Fiscal 1986 entitled "The Japanese Economy in Search of International Harmony," the 40th issue since the first White Paper came out in fiscal 1947.

To start, the White Paper defines fiscal 1986 as a year that saw fundamental, optimistic changes in the world economic environment, in other words, an end to the era of the strong dollar, high interest rates, and expensive crude oil and primary products that have created distortions in the world economy.

The White Paper predicts that these changes will most likely promote a transformation of Japan's industrial structure dependent on external demand and thus help reduce Japan's trade surplus. At the same time, the paper stresses the need to expand domestic demand to promote growth of the Japanese economy.

The White Paper refers to the buildup of good-quality social stocks as main growth segments of domestic demand. Specifically, it cites: 1) investment in housing and infrastructure; 2) development of human resources, such as technological knowledge and human abilities; and 3) increase in external financial assets.

In conclusion, the paper says that, with the Japanese people's high level of talent and Japan's greatly improved national power, the Japanese economy will be able to transform its structure although it must undergo the painful aspects of friction and burden.

The White Paper thus welcomes the ongoing changes in the world economic environment—the dollar's decline, easing of interest rates and falling oil and primary products' prices. It adds that these changes will serve to promote Japan's structural changes and direct its economy toward new growth and international harmony in the medium and long term.

Despite the White Paper's optimistic analysis, Japan has immediate problems to tackle—the "friction and burden" brought about by the yen's rise.

**Ballooning trade surplus**

While the U.S. economy was in the doldrums, the U.S. official discount rate was reduced unilaterally on July 11. Due to this situation, the yen has been under buying pressure and broke the ¥153 to the dollar barrier on August 4.

Despite the yen's ascent, Japan's current-account balance showed a record surplus of \$3.8 billion in the first half of 1986, about 80 per cent larger than the \$20.1 billion surplus in the corresponding period of 1985.

The factors behind the ballooning surplus were: 1) the value of dollar-based exports grew 19.2 per cent during the first half due to the J-curve effect although the volume of exports declined; 2) the value of dollar-based imports showed a limited increase of 0.8 per cent due to a fall in crude oil prices (if the price of crude oil had been unchanged from a year earlier, imports would have been \$4.8 billion larger or would have posted a rise of 9.3 per cent); and 3) stepped-up investment in foreign securities served to reduce the deficit in the invisible trade balance by increasing interest and dividend income.

Japan is expected to keep running huge surpluses in its current-account balance for a while on the grounds that a sharp rebound in the crude-oil market is unlikely and that, with the yen still appreciating, the J-curve effect will continue in force. Furthermore, the yen's climb may gather further momentum due to these reasons.

**Declining export volume**

While dollar-based exports are swelling, export volume showed a year-to-year drop of 0.7 per cent in the second quarter of 1986 after leveling off in the first quarter.

**Keys to growth**

Domestic demand is expected to replace exports as the major force behind Japan's economic growth. Let us examine the growth of personal consumption, the main pillar of domestic demand.

Households' real consumption expenditures inched up 0.3 per cent in April from a year earlier and another 1.3 per cent in May, a slight recovery from the 0.2 per cent decline in the first quarter of 1986.

However, personal consumption seems to remain weak. First, this year's spring wage negotiations resulted in a small pay hike of 4.6 per cent and summer bonuses produced a limited rise of 2.1 per cent, with overtime work decreasing. In addition, regular employment growth is declining.

Since nominal income growth is likely to remain slow, lowering of the general price level will be necessary to expand personal consumption in real terms. At present, prices are quite stable. However, while wholesale prices of imported goods are declining sharply due to cheaper crude oil and the rising yen, wholesale prices of domestic goods and consumer prices have yet to fall by that much.

According to the report announced in July by the Economic Planning Agency, the manufacturing sector's input price index, a measure of materials costs, is plummeting, but the same sector's output price index, a barometer of manufactured goods prices, is showing a relatively small decline.

The report points out that the benefits of the yen's rise have not yet been fully passed on to the economy partly because the market mechanism does not work in some cases.

It should be concluded that Japan's most important task now is to encourage lower commodity prices, one of the great advantages of the strong yen and thereby boost personal consumption and other domestic demand segments, which will offset the negative impact of the mighty yen.

**Sluggish output**

The export slowdown has become a drag on mining and manufacturing output and shipments.

Mining and manufacturing output in the second quarter of 1986 slipped 0.6 per cent from a year earlier, a swing from a 1.3 per cent rise in the first quarter. This was the first time since the first quarter of 1983 that quarterly output fell below the year-earlier level.

The decline in industrial output was also estimated at some 2 per cent for both July and August.

Producers' shipments in the second quarter also posted a year-to-year fall of 0.3 per cent after the first quarter's rise of 1.1 per cent.

Export shipments shrank most notably during the first half of the year. Meanwhile, domestic shipments became sluggish since the export slowdown was believed to have indirectly discouraged export-oriented firms from increasing capital investment. It can be said that the slower export growth had a great influence over Japan's mining and industrial production activities, both directly and indirectly.

**Mining and Manufacturing Output and Shipments (Year-to-year change)**

Source: Ministry of International Trade and Industry

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UK NEWS

Steel accelerates bid to repair split on defence

BY PETER RIDDELL, POLITICAL EDITOR

MR DAVID STEEL, the Liberal Party leader, yesterday won the backing of MPs and parliamentary candidates for a renewed and accelerated search for a joint Alliance defence policy with the Social Democratic Party (SDP).



Mr David Steel

There was yesterday considerable backbiting at all levels of the Alliance as Liberal MPs and delegates realized the possibly serious impact of the vote. They fear that it will provide considerable ammunition for the Tories and Labour by focusing on Alliance divisions which will be underlined again today when the Liberals take a different view from the SDP on civil nuclear power.

Mr Mike Thomas, the former SDP MP who is close to Dr David Owen, the party leader, yesterday annoyed many Liberals by describing the assembly as "a ramshackle gathering" and said the vote was "very serious".

Mr Steel himself immediately counter-attacked, starting at a heated late night meeting of MPs when he urged greater self-discipline. He made it plain in interviews yesterday that, given a majority of only 27 votes out of 1,300 cast, he would carry on with his recently started initiative with Dr Owen to explore the possibility of a joint European nuclear deterrent.

Mr Steel has decided to rewrite his closing speech tomorrow to concentrate on defence. He has already talked to Dr Owen ahead of a joint television interview tonight.

The two leaders are aware of the tight timetable ahead of a general election and want decisions to be accelerated if possible. After Mr Steel visits West Germany next week, further European meetings are planned, and the two parties' policy committees will hold joint discussions.

One possibility is that any deal would be put to a meeting of all Parliamentary candidates for approval in December or January, and last night, the Liberal Embassy Association, representing candidates, suggested a joint meeting of all Alliance candidates then. Any policy could be ratified at a large rally of Alliance supporters planned for London at the end of January.

The main worry of Alliance leaders is over the presentation of Tuesday's vote since they believe that there are ambiguities in the amended motion which might allow eventual agreement. They point out that both parties have accepted a joint commission report which leaves open the possible replacement of Polaris.

Some Liberal MPs and prominent activists have criticised Mr Steel for rushing into the British/French plan against advice and without adequate consultation.

At a fringe meeting tonight Mr Steel is expected to be criticised for being out of touch as a result of having too limited a circle of advisers.

SDP and Liberal leaders last night sought to limit the political damage. Mr Jim Wallace, the party's defence spokesman, said that the Liberals remained opposed to unilateralism and were agreed on most defence policy with the SDP.

THE ALLIANCE'S nightmare has occurred. The attempt by Mr David Steel and Dr David Owen to resolve the differences between the Liberals and the Social Democratic Party (SDP) over nuclear defence through a British/French initiative has been unravelling, but not necessarily irretrievably.

There is no doubt about the immediate political damage as Liberal delegates discovered to their surprise reading yesterday's papers and watching television. Liberal MPs had already faced up to the implications at a heated late-night post-mortem.

In retrospect, there are plenty of obvious reasons why the Liberal assembly narrowly voted to insist upon a non-nuclear future for Britain's contribution to European defence. This reflected past misunderstandings, mistrust between leaders and the introspection of party activists.

Yet the fundamental problems, which all these moves have - and will continue - to be aimed at resolving, is a long-standing difference between the Alliance partners about Britain's position of nuclear weapons. The Liberals have consistently opposed an independent British deterrent, and hence the replacement of Polaris, while the SDP believes that, unless there is a major change in international arms talks, Britain should remain a nuclear power and should be prepared to replace Polaris.

To resolve these and other differences the two leaders set up in 1984 a joint commission of politicians and experts to consider defence and disarmament as a whole. In a carefully balanced compromise the report recommended that Polaris need not be replaced now, and "no decision on whether and, if so how, British nuclear weapons should be maintained beyond Polaris can properly be made except in the light of certain important criteria."

Liberal Party assembly

These included the progress of arms talks, the balance of relations within Nato and the range of political and technical alternatives to maintain a minimum European deterrent.

Initially, Dr Owen felt the wording was not sufficiently clear-cut, and he reacted to an accidental and partial leak by Mr Steel by distancing himself from the commission's report.

This provoked bitter clashes not only with the Liberals but also within the SDP leadership. However, tempers cooled after the holidays with other Alliance leaders regarding Dr Owen as more reasonable.

The two leaders sought a solution through talks with European leaders. This led to the now famous visit to Paris earlier this month when French politicians of all parties assured Mr Steel and Dr Owen of

their interest in increasing nuclear co-operation with Britain.

Proposals were then floated for, first, co-operation on deployment and refitting of existing submarines and on targeting and, second, the use of the Vikings submarines now being built not as a launching pad for Trident missiles but for French ones. However, separate political control of British and French weapons would continue.

This plan, enthusiastically adopted by the two leaders, was presented as an alternative to an independent British deterrent. And, together with Dr Owen's eventual endorsement of the commission report, the leaders hoped the compromise would be acceptable to both Alliance conferences.

The SDP conference 10 days ago duly backed the plan, both because of its belief in the priority of Alliance unity and because SDP delegates thought there had been no concessions of substance.

The Liberal assembly is a less disciplined affair. Within very loose rules any party member who wishes can attend. People often come and go during the week so that fewer than 1,300 out of over 1,800 registered delegates voted on Tuesday.

The assembly is essentially a rally

of enthusiasts, very conscious of its Liberal roots and always prickly about the SDP. Despite Dr Owen's conciliatory speech on Monday about disarmament, many activists resented the Alliance leaders pushing the British/French initiative without adequate consultation or discussion. They also felt the plan itself was flawed.

Moreover, Liberal delegates tend to be introspective, and on Tuesday virtually no one mentioned the wider political impact of being seen to divide the Alliance and rebuff Mr Steel. That only sunk in to many yesterday. The debate was also swayed by emotional anti-nuclear speeches with generally poor performances on the leadership's side.

The amendment, narrowly carried, can be seen as ambiguous and has been seen so since the vote by Mr Steel. He has argued that the proposers of the amendment did not preclude discussions with the French on current weapons while they also accepted that they could not get all of what they wanted in any joint Alliance programme.

However, both the amendment and the proposers of the speeches clearly rule out the replacement of the present Polaris system even if they do not rule out short-term talks.

Hence, the net result of the two conferences is to reaffirm the long-standing approaches of the two parties. With a general election in sight some form of compromise will no doubt be agreed, but there are plenty of hurdles ahead to be overcome.

ALLIANCE DEFENCE AGREEMENT

British membership of Nato, continuing US bases in the UK, cancellation of Trident, inclusion of Polaris in arms control talks and reduction in battlefield nuclear weapons.

DISAGREEMENT: SDP majority believes Britain will probably have to remain a nuclear power beyond Polaris in foreseeable circumstances. Liberal assembly, though not leadership, believes Polaris should not be replaced when obsolete and does not want a new European nuclear system.

Amari provides boost for metal exchange

BY STEFAN WAGSTYL

AMARI, one of Europe's largest independent metals and plastics distributors, is to join the London Metal Exchange in a move which will give the beleaguered market a needed confidence boost.

Amari is buying the metal trading business of Boustead group, an international trader which owns an LME seat. Mr Michael Brown, LME chief executive, yesterday said: "We are absolutely thrilled that we can welcome a company of the stature of Amari at this difficult time."

Amari will be the first company to join the LME since Shearson Lehman Brothers, a subsidiary of the American Express financial services group, started trading in July last year, a few months before the tin crisis erupted, bringing heavy losses to many exchange members.

Since then, six traders have either left or been asked to leave the exchange floor, cutting the membership to 22.

Ms Nicola Brookes, Amari's finance director, said yesterday that the company was still negotiating with Boustead. However, it is understood the deal should be completed by the beginning of next month. The LME authorities conditionally approved Amari's application to join the market at a meeting earlier this week.

Ms Brookes said the LME had a good future once it had sorted out its problems.

which will take over the staff. LME seat and client lists of Boustead Davis, Boustead's metals subsidiary. Amari is not buying Boustead Davis outright to avoid assuming any liabilities which might arise from the low suits which have hit the LME in the wake of the tin crisis.

Amari, which has expanded rapidly since it was floated on the stock market in 1984, is the UK's largest independent aluminium stockholder. Earlier this year it raised £10.5m in a rights issue to help fund a series of acquisitions in North America. The group made £7.2m pre-tax last year on turnover of £180m.

Joining the LME would put Amari in a position to offer hedging services to its considerable client list, particularly in aluminium.

Boustead, which confirmed it was negotiating with Amari, has made losses in each of the past three years, including losses in the tin crisis. The disposal of Boustead Davis has looked possible since the group sold its loss-making soft commodities business last year.

Uncertainty still surrounds the future of the LME. The exchange is considering reforms which are aimed at increasing efficiency and making the market conform with the rules of the Securities and Investments Board, the embryonic City of London regulatory body.

Commodities, Page 30



Transatlantic business travellers...

I like it. Flying the Atlantic in TWA's Ambassador Class. It makes flying on business a real pleasure. Just look at the business of getting on the plane. TWA makes it as effortless as possible. Boarding cards and seat reservations (smoking or non-smoking) settled before you even leave the office! Think of the time and trouble that saves. Of course I enjoy it. Who couldn't. In that Ambassador Class cabin comfort is the thing. Ah, peace! It's wonderful. There you are, sitting comfortably in the widest business class seat across the Atlantic. The TWA Business Lounger. Plenty of space around you. Plenty of space to stow carry-on luggage. Room to stretch and wiggle your toes.



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MANAGEMENT SPECIAL: The Battle for Allied-Lyons

Christopher Parkes traces the UK brewing and food group's efforts to win institutional support

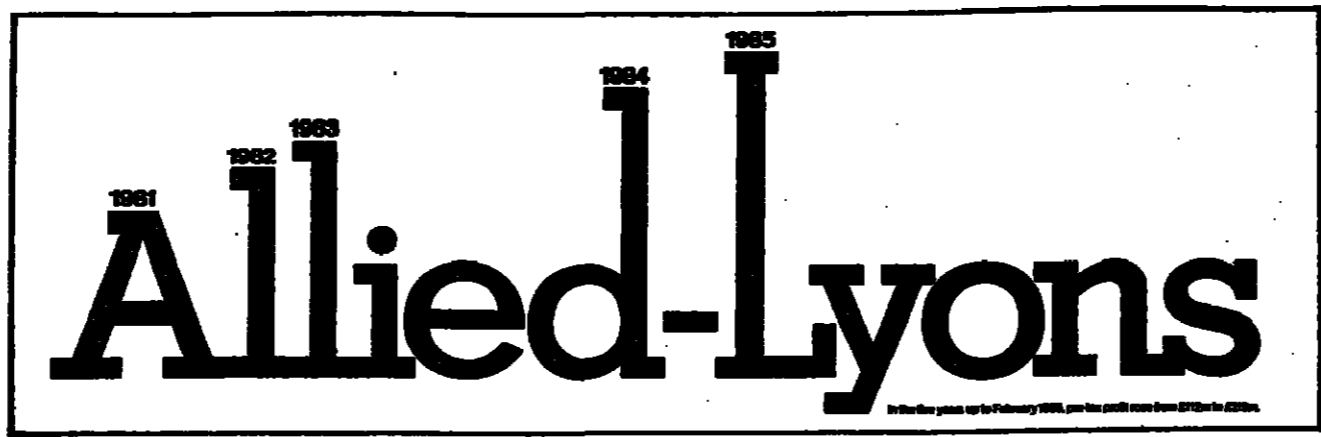
DAY 8

Monday, Oct 28 1985

THE AFTERNOON lobby group meeting started with a mild skirmish. Allied's men had been thinking over warnings about the list of people to be lobbied. All hush-hush, don't let on we are lobbying for a reference. There's local authorities, the CBI, the world and his wife. How can we keep it quiet? growled John Mills.

heels of the Elders offer document. Unfazed, Clemes undertook to be ready "within hours" of publication to brief Cazenove's men on the Allied response, and with answers to the most serious of Elliott's charges. Cazenove would then contact the main institutions to calm any nerves which might be twitching.

Holding the front line



from Mr Elliott. I think he makes a very good case for taking you over. "But he's as thick as two short planks," came a disgruntled murmur.

The company made stylized use of its name (above) in its advertisements to denote growth, while Elders went heavily on the attack. "Knocking" advertising was later to be vetoed by the Takeover Panel.

"It could cost £100,000 or even more. Maybe it's too late and the money might be better spent elsewhere," he said apologetically.

front. "A Most Successful Company?" he almost sneered. "I don't like it. It's arch and Victorian. What about a brace of nouns: 'Strength and Success'?"

DAY 22

"It's a big opportunity to show the diversity and range of our companies," smiled Valentine, soothingly.

Sir Derrick, videoster. "We've got a voice from the dark. The team was veering a little of its frustration on the corporate video, and Sir Derrick's performance was taking some stick.

DAY 15



LOOK AT BOTH SIDES, THEN DECIDE.

4 pm. Shareholders Policy Committee. Valentine seemed in an uncommonly generous mood at a viewing of the group's promotional video aimed at persuading shareholders of the merits of the group.

Despite letters from the chairman and briefing notes for divisional management, senior men away from the centre were growing restless. Disgruntled food division managers had already told David Mitchell, the I. Lyons man in the PR Committee, that they thought the management conference would be a waste of time.

The director was getting the hang of it by now. The shot of a man in a white shirt had been taken at night, he explained, because the tatty cars and motor bikes in the car park spoiled the daytime shot.

DAY 10

The fly visits a brewery.

a little more: "The openness and frankness about the way Allied discusses its business is extraordinary, and I can only applaud the efforts for that."

Valentine chimed in. "Well, what did the institutions say? Elders is trying to build up credibility from nothing at all."

Richardson would not be mollified. "He'll probably start again when he gets back from Australia. We can't let it go just because he's out of the country." Warburgs was already preparing a fresh assault.

2.15 pm. Shareholders Policy Committee. Cazenove's man Harry Henderson was laying down the law on the formal approach to the institutions. "Make about five points, and don't go in too easily, although the temptation is enormous," he warned.

DAY 9

10 am Pratt Committee.

Mark Seligman has a dunnery of the defence document cover: burgundy, barley stalk in gold and a new design across the middle: Allied-Lyons—an outstanding company.

"Anyone got any better ideas?" he challenges. A muffled silence. "I like the boring, classy approach." A back-slasher from Tony Pratt.

When the answer comes back right we can use it in advertisements: 90 per cent say no—Opinion Poll. Satchis was also hunting for quotable quotes to use in defence publicity. Could friendly brewers or customers be found who would sing Allied's praises to some journalist? If we get into editorial first then we can pick it up later for use in ads without its appearing to be hyped.

DAY 12

3 pm.

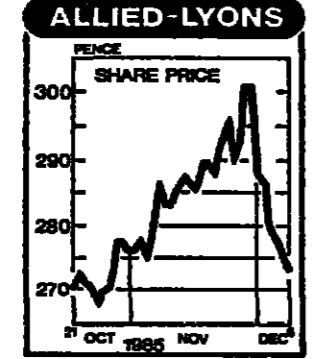
The company's first overtly aggressive move, had resulted in a slap on the wrist from the authorities, and a demand for a "clarification".

DAY 17

Mark Seligman, supported by a silver-topped cane, limped unsuspecting into negotiations on the defence document.

Pratt offered modest compensation. "Warburgs are putting out another press release later this week attacking Elliott's claims about himself," he said.

Most of the questions remained open. But Valentine was not interested in the mechanics. "Are there any indications from the institutions on which way they are going to jump?" he asked.



Progress was slow. The task before the committee was dull, not what the members expected, and they responded truculently. "Let's get on. It'll only take 10 days," someone volunteered. "Well, get Warburgs to do it and it'll only take two," murmured John Mills.

There will be technical problems, said Dobbs. They are there to be overcome, countered Valentine. Dobbs had an idea of his own. As the company seemed willing to raise its profile, the time might be ripe for a swipe at Elliott. "Our creative department has some lovely ads that are extremely hostile to Elders," he boasted.

DAY 16

Mike Jackman looked a little down-in-the-mouth at the Communications Council. Tagging the line "An Allied-Lyons product" on the end of Christmas TV advertisements would be expensive and tricky to manage.

Although some believed it would suit Elliott to have more time to organise himself, Allied could use the time as well, Sir Derrick claimed. "We dare not take the risk of pushing the case away from the MFC."

DAY 14

3 pm. Sir Derrick seemed content. "We have achieved a basic understanding by the public and among the institutions of the worth of Allied-Lyons. And I can detect that the pendulum of public opinion has swung more in our direction."

To end the day a report arrived that What a Noise, a rank outsider, had won Australia's premier horse race, the Elders-sponsored Melbourne Cup.

"We have to deal with three divisions. They have all got different things to say," he said. In the time allowed, the men would be able to make only two key points about each branch of the business. "In spite of that, say about the one-ness of the group, the future and problems facing all three divisions are different," he stressed.

DRAMATIS PERSONAE

- The principal characters in the narrative include: Allied-Lyons: Sir Derrick Holden-Brown, chairman; Sir Alex Alexander, vice-chairman; Emma Stone, finance director; Richard Martin, main board director, brewing; Michael Jackman, main board director, food and spirits; Tony Pratt, group investment controller; Malcolm Wright, beer division; David Mitchell, J. Lyons; John Clegg, chairman of staff; John Mills, headquarters staff; Geoffrey Linnett, Hill; Michael Croft, Hill; S. G. Wang; Michael Valentine, director; Hugh Richardson, director; Mark Seligman; Martin Gee; Emma Stone; Harry Henderson; Satchis & Satchis; Michael Dobbs; Terry Bailey; Charles Bower City; Jasper Archer, director; Norman Stewart; Leon Brittan, former Secretary of State for Trade and Industry; Nigel Lawson, Chancellor of the Exchequer.

DAY 13

4 pm.

It was Sir Derrick's turn to be on the defensive as the Pratt Committee assembled, set on pleading with him to meet national union leaders.

"All I am doing is defending the ground I have been taught to defend for ever. I don't want the unions to think they have an Allied-Lyons debating ground," he argued.

The first task was to persuade them that it will trade without a bid at about 275p, and get them thinking of £3 without a bid. I hope it will be nudging £3 by Christmas," he said.

One divisional MD had reported back from a meeting with his local parliamentarians. The target had written saying "thank you for a nice lunch. PS, I have just received a letter

"They have a common interest in jobs," he ventured. Richard Martin, who could tell them the bid is unprecedented, the meeting is unprecedented. Do it once. Do it nicely."

He thought for a moment. "Underneath it all this company stinks. It's let its share of the beer market go in the past four years..." He thought

DAY 11

3 pm.

Richardson would not be mollified. "He'll probably start again when he gets back from Australia. We can't let it go just because he's out of the country." Warburgs was already preparing a fresh assault.

From the blackness: "Who's going to get Warburgs?" Answer came there none.

DAY 18

4 pm.

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DAY 19

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DAY 20

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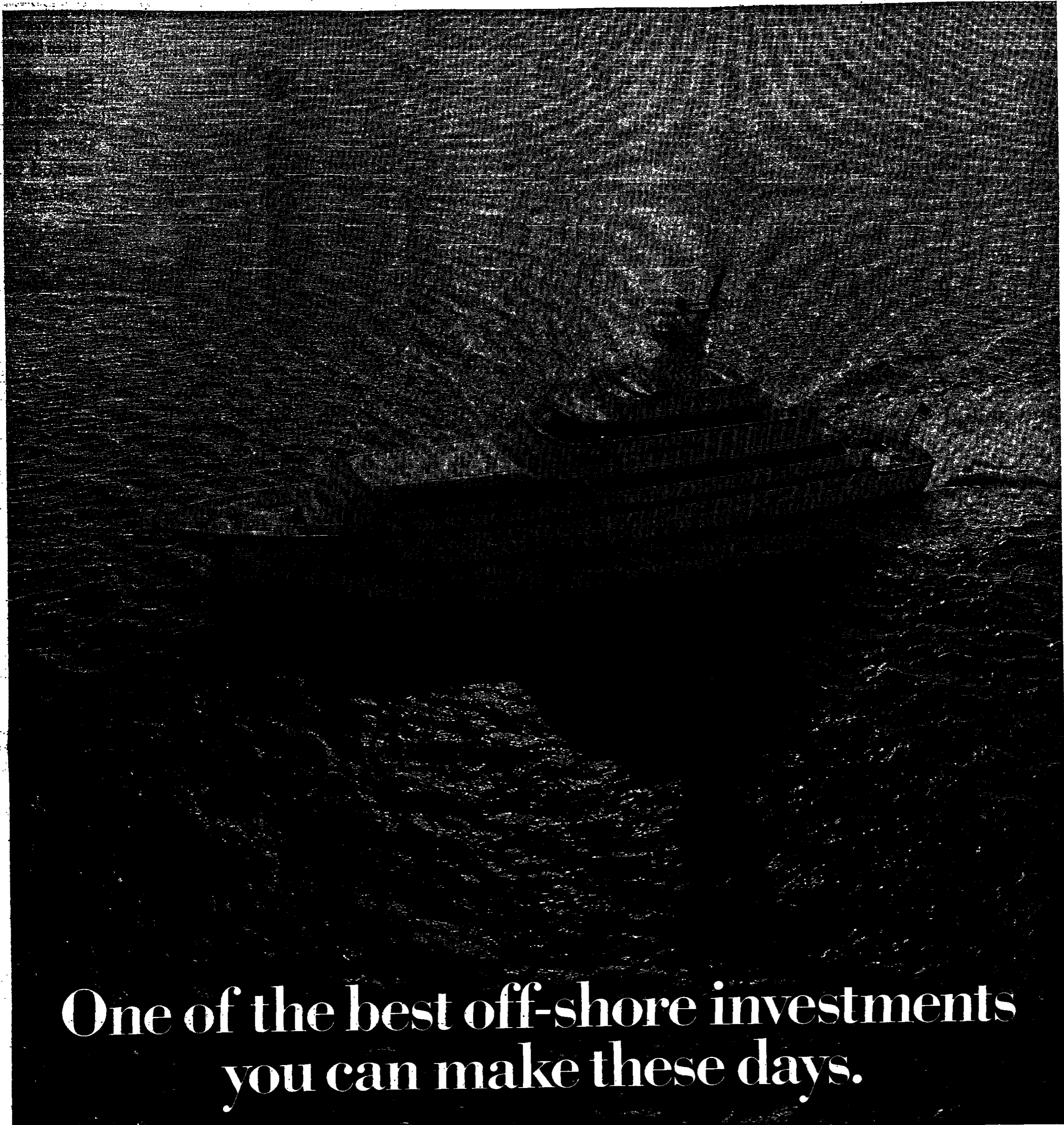
DAY 21

4 pm.

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From the blackness: "Who's going to get Warburgs?" Answer came there none.





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## TECHNOLOGY

## STOCK EXCHANGE OF HONG KONG

## Excitement is no longer part of the bargain

By Alan Cane

THE SUBDUED, almost clinical, atmosphere which now distinguishes the trading floor of the Stock Exchange of Hong Kong is disturbed every so often by a slice of drama which recalls vividly the hurly-burly of trading in pre-computerised times.

The dealers, up to 3,000 of them, sit in rows of small carrels running parallel to all four walls, facing video screens conveying trading information. The central area, an expanse of red carpet, is bare except for a solitary microphone in the centre.

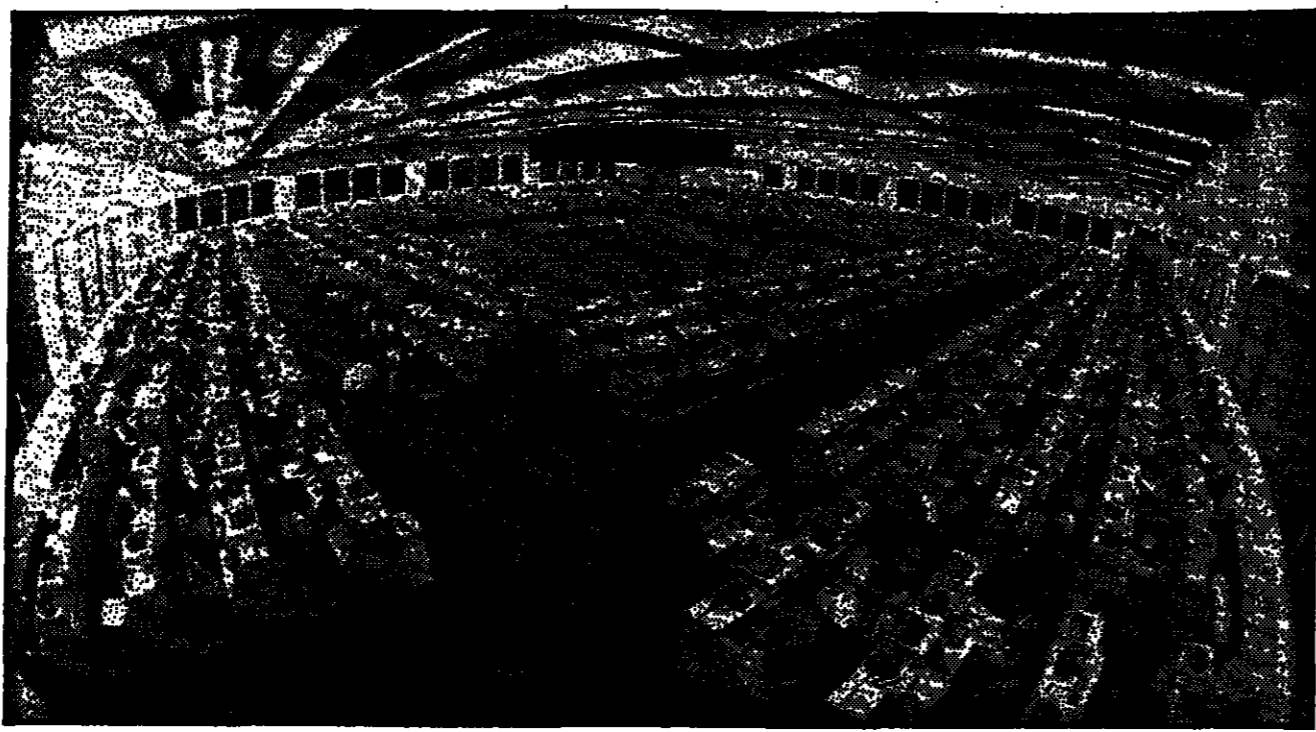
A trader, notebook in hand and wearing the exchange's distinctive red tabard inscribed with his firm's number in gold, walks up to the microphone and announces he has a large parcel of shares for sale.

There is instant commotion as dealers rush out to take up the offer, noting details in their own books, much as they have done since the Hong Kong exchange opened 1860. The bargains completed, they return to their carrels and the floor calms down as the traders concentrate on absorbing the electronic information before them.

These brief, hectic interludes where particularly large packages of shares are disposed of by face-to-face trading, seem to serve as a form of catharsis in the Hong Kong exchange, a welcome triumph of human negotiation over computer calculation.

While there is nothing but praise for the efficiency of the Exchange's prestigious new computerised trading system, it is also clear that the dealers feel the adrenaline flows less strongly these days.

Ms Jill Gallie, one of the five daughters (all dealers) of long established Hong Kong stockbroker F. R. Zimmermann is typically ambivalent. "Now we have a 21st Century system" she says. "We all think it is brilliant." She adds, however, "But we seem to have lost the human aspect. There is a loss of atmosphere, and the excitement is missing." Her sister, Carol, had forecast such a conclusion a year ago while the exchange was still being constructed: "One fears a lack of excitement on the new stock exchange" she told a reporter doubtfully. Perhaps to a greater extent



Roger Taylor

than any other exchange worldwide, Hong Kong has attempted to cling to what it saw as the best of its old trading ways while exploiting new technology to improve its efficiency and its attractiveness to foreign investors.

The result is an idiosyncratic method of trading which seeks to replicate the manual method of yesterday in electronic terms. During its development it was a focus for dissent with senior stockbrokers like Mr William Phillips, managing director of Baring Securities (Hong Kong) and Mr Christopher Malloes of Warburg publicly declaring that the proposed system would be a disastrous mistake. Now they generously accept they were wrong and that the system—built by Jardine Logics Systems, a joint company formed from Jardine Matheson and Logica, the UK-based computing services company—is everything it was cracked up to be.

Mr Phillips says: "Having looked at the alternatives, I think we have a very good compromise it may be, but

Hong Kong—which opens its doors formally for trading on October 2—is still a paradigm of the kind of problems the use of technology poses for stock exchanges the world over, as they gear themselves up for trading in the 1990s.

First, it has to be accepted that for many exchanges, technology seems to hold the only answer to some of their seemingly intractable operational problems.

The US over-the-counter market, NASDAQ, for example, with brokers and market makers scattered countrywide has no trading floor, and electronic links only connect the players.

Its remarkable growth seemed to give the lie to the idea that a physical trading floor and person-to-person dealing was essential for a liquid central market in securities.

Nevertheless, London which had to develop its automated quotations system, SEAQ, and telephone trading to overcome the problem of physically distributed brokers and market makers, after Big Bang on October 27, will retain a market

floor for the foreseeable future.

As Mr J. Dundas Hamilton, a former deputy chairman of the London Stock Exchange, and one of the most informed observers of stock exchange automation points out: "In order to make markets in the traditional manner and to 'feel' the atmosphere of future price movement, there seems little doubt to me that the central floor of The Stock Exchange plays an important part."

The foreign exchange and Eurobond markets, have, of course, always done without a central trading floor, but Mr Dundas Hamilton points out: "It must be said that the telephone market of Eurobond dealing is less liquid and less efficient, partly due to this factor."

The new Hong Kong exchange was forced to automate because it was formed from four smaller exchanges—Hong Kong, Far East, Kam Ngan and Kowloon. Trading involved large "whiteboards" around the walls of the trading hall, one to each stock, and carrying the price and columns of numbers indicating

the firms willing to trade at a particular price.

A closed circuit television system carried trading information around the floor and to brokers' offices elsewhere in Hong Kong.

Trading was carried out face-to-face in front of the boards. The thought of 3,000 dealers trading by open outcry convinced the exchange authorities that technology was the only answer.

But the Hong Kong broking community was split between those who wanted no part of electronic trading and those who argued that if automation was to be adopted, it was best to go all the way—automated dealing, automated small order execution, automated settlement.

The solution, driven by Exchange chairman Ronald Li Fook Shu, and implemented by the chairman of its computer development committee Dr Philip Wong, fell somewhere between the two extremes.

Each whiteboard would be represented by a "screen" of information transmitted to each



'The system is brilliant. But the atmosphere has gone' — Jill Gallie, dealer with F. R. Zimmermann

Oriental mind. There has to be flexibility so that dealers can have a last minute change of mind. Automated matching would cut out the human element and that is an important factor in Hong Kong."

Dr Wong, therefore, ensured acceptance of the system by making as little change as possible to their trading methods.

Since it went live in April this year, volumes traded on the exchange have reached new heights, but it is unclear how much this is due to automation and how much to market factors. Unkind observers suggest that some part at least is due to an end to the practice of on-floor trades between dealers where the dealing slip was simply turned up and the information never passed through the exchange. "These days" Dr Wong smiles "There is no slip of paper to tear up."

But what of that missing excitement, the most important human factor of all?

There were plans at one stage to create artificially the right atmosphere by piping in recorded background noise, from the floor, original exchanges, over the public address system. That notion, perhaps fortunately, was quickly abandoned.

The best technology can manage, in fact, is an area of unusually interesting bargains—the kind that would invoke a hubbub of noise in a conventional dealing room—a few seconds.

Within a few weeks, London will discover whether it, too, can survive and prosper without some of the adrenalin generated by face-to-face trading. Those apprehensive about the future could take heart from the fact that not all Hong Kong brokers find the change from scrumming to screen watching congenial. Dr Wong recalls being button-holed by a dealer some weeks after the trading system went live: "Hey Philip, he said, paunch straining his shirt buttons "See what you've done. Because of your system, I've put on weight!"

Stock Broking Tomorrow. J. Dundas Hamilton. Macmillan 1986.

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More power packed into Rodime disk

By Geoffrey Charlton

RODIME, the Scottish computer world in 1983 by introducing "pairs" of the hard 2.5 inch Winchester disk before the Japanese and US competitors. Now it is introducing a 40-megabyte version, the RD 8900, to quadruple the memory capacity of the original model which Mr Malcolm Dudson, deputy managing director, says is now getting a bit elderly. "The tiny disks are used with microcomputers for bulk, rapid access storage of data. In addition, Rodime is making a move into the supermini and mainframe computer disk markets with a new eight-inch model that can hold 600 megabytes (about 600m characters). The new machines should help to restore Rodime's business position, which Dudson predicts "will be flat" for 1986-87. He says that the pioneering 2.5 inch products of 1988 were "long-legged" in terms of performance, which Rodime intends to do the same thing in reverse. The new 2.5 inch models have an average access time of 22 milliseconds (thousandths of a second) and can transfer data to and from a computer at 5m bits a second. More from Glenrothes, Fife, on 0522 776704.

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# FINANCIAL TIMES SURVEY

Thursday September 25 1986

## Botswana

This rare African democracy has built a strong economy, but faces strains from drought, growing unemployment and the consequences of rising political tension in Southern Africa

### An oasis of tolerance

WHEN BOTSWANA marks its 20th anniversary of independence on September 30 it will celebrate a combination of economic development and political tolerance without equal in Africa.

Once little more than a sprawling, dusty cattle ranch, Botswana was saved from incorporation into what was then the Union of South Africa by the determination and shrewdness of its leaders and the unattractiveness of its own poverty.

Fortunately for Botswana the discovery of three major diamond-bearing deposits came after independence. The mines have driven economic development in a way unmatched by any other non-oil-producing country in Africa, averaging 13 per cent real growth in GDP since then.

Proceeds of the diamond bonanza have been cautiously and wisely spent, building an infrastructure which had barely existed before, providing health services which have reduced infant mortality to the lowest rate in Black Africa, and introducing universal primary education.

The Government's free enterprise philosophy and prudent financial management has created an open business environment, maintained a hard domestic currency, and kept the debt service ratio to single figures. Substantial foreign exchange reserves, currently standing at 23 months' import cover, are held in case of con-

tingencies ranging from further poor weather (the drought is in its fifth year) to an outbreak of foot-and-mouth disease, which would hit beef, the country's third-largest export.

On the political front Botswana is rare in Africa as a multi-party democracy. Opposition leaders have no inhibitions about attacking government policies and Botswana has no political prisoners.

What, then, could disturb this African anomaly? There are two issues in particular:

By Michael Holman

vulnerability to political upheaval in southern Africa, and the fact that the country's mineral production seems to have reached a plateau, when problems of growing unemployment, high population growth and a fragile agricultural system have yet to be resolved.

As to the first, there is little Botswana can do than walk a political tightrope. South Africa demands on the one hand that its neighbour live as a compliant, *de facto* homeland, willing to enter defence pacts and an economic hostage — 55 per cent of Botswana's imports come through or are from the Republic.

On the other side is growing pressure for tougher economic sanctions against South Africa and its neighbours. It is also likely that

African National Congress (ANC) guerrillas will make increasing use of the hundreds of miles of border between South Africa and Botswana.

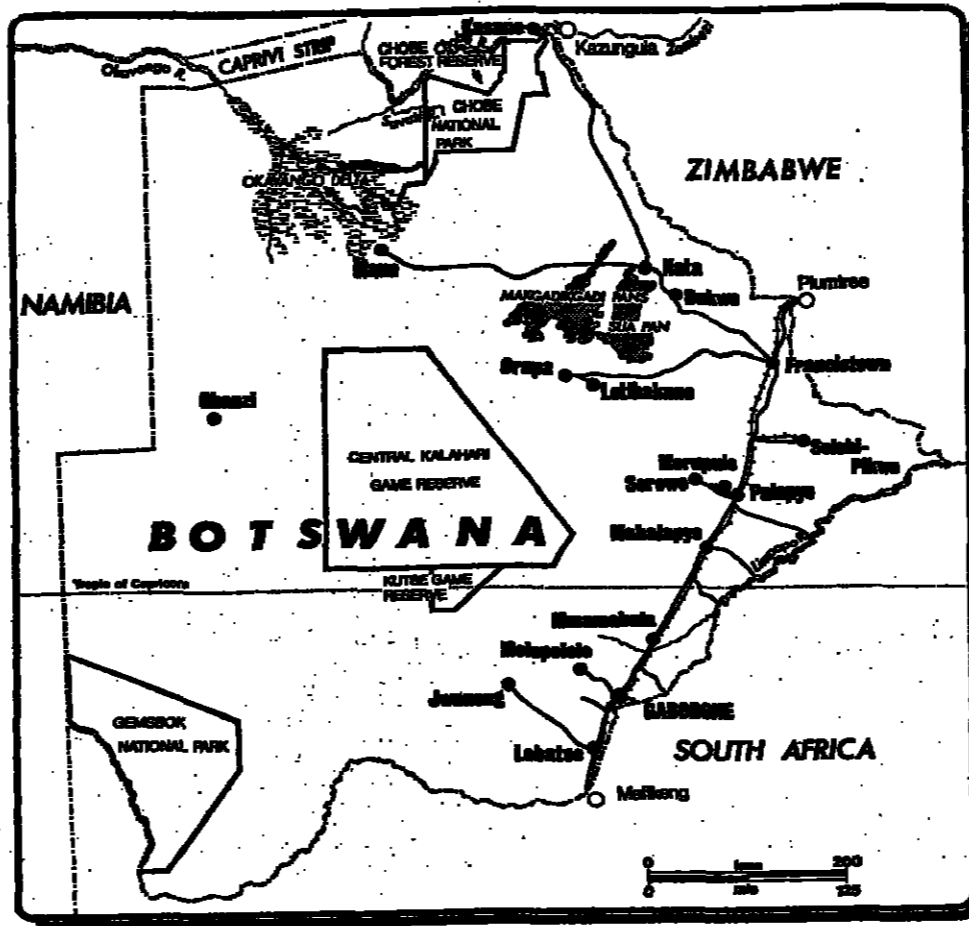
Botswana has so far managed to perform the difficult balancing act as one of the initiators of the nine-member Southern African Development Coordination Conference (SADCC) prompted by Sir Seretse Khama, Botswana's founding president. It is quietly pursuing the aim of reducing trade and transport links with South Africa.

The Government has also resisted Pretoria's efforts to get it to sign a formal non-aggression pact modelled on the Nkomati agreement with Mozambique, under which both countries agreed not to harbour guerrillas. Botswana says it has never provided the ANC with bases and does not intend to do so.

Yet Pretoria has twice attacked targets in Botswana, on June 1985 and in May this year providing scant evidence to back up the action.

On the other hand, President Quett Masire who succeeded Sir Seretse in 1980, has made it clear that given Botswana's vulnerability to economic action by Pretoria, his government is in no position to impose or encourage sanctions. But he has also said that western governments should not use the vulnerability of Botswana or other southern African states as an excuse for not pursuing sanctions.

The second challenge the country faces — the need to



#### GUIDE TO TERMS

The people of Botswana are called the *Botswana*; an individual citizen is called a *Botswana*.

The language of the country is *Setswana*.

The unit of currency is the *pula*, a word meaning *rain*, which is also the national motto.

boost jobs and agricultural output — may seem more susceptible to government efforts. But this is proving demanding. The drought has made agricultural production targets and accompanying programmes impossible to achieve.

To the Government's credit, however, is the way a potential national catastrophe has been quietly and competently contained and managed. Botswana can boast that there has not been a single drought-related death among its 1m people, of whom around 55 per cent are assisted by government feed-

ing schemes.

But the cost of the drought has been enormous. The national cattle herd has been reduced by a third, and last season the country grew only 10 per cent of its food jobs in a sector on which three quarters of the population depend for work have been reduced.

Meanwhile job creation in the industrial and manufacturing sectors cannot keep pace with the 20,000 school leavers coming on the market each year. Some 7,500 new jobs a year are forecast over the 1985-1991 Development Plan period. The results is growing unemployment, which together with housing shortages provides electoral ammunition for the main opposition party, the Botswana National Front (BNF), led by Dr Kenneth Koma.

The Government's attempts to increase investment and jobs through grants, tax holidays and job subsidies, have yet to overcome the obstacles posed by the

President Quett Masire talks to Michael Holman and Victor Mallet about challenges facing his country

## In the shadow of sanctions

Q. How have Botswana's relations with South Africa been affected by the international campaign for sanctions against Pretoria?

A. Relations have changed first as a result of the unprovoked acts of aggression by the South African Defence Force against Botswana. In its argument against the imposition of sanctions, Pretoria points out that other countries, including Botswana, will be hurt, and has stated that as a reprisal it will impose its own sanctions against its neighbours.

Q. South Africa's trading partners, including Britain, have also been saying they did not want to impose sanctions against South Africa because of their effects on black South Africans and neighbouring countries. So here is a country which attacks mine, without provocation and yet expects to use us in its defence (against sanctions). This is unacceptable. It is also unacceptable that friends of South Africa should try to use us to justify their support for South Africa. We think they should stop being disingenuous. Q. Would Botswana allow South African companies to use this country as a staging post for sanctions busting?

A. No. We could not do it with a clear conscience. It would not benefit us and it would delay our industrialisation. Companies should actually produce their products in Botswana.

Q. Do you support the Commonwealth package of sanctions agreed in London last August, including the call for a ban on air links with Pretoria?

A. It may be that various countries can apply the measures in varying degrees. Others may find they cannot, because of their circumstances.

Q. Would Botswana cut its air link with South Africa if the airport at Gaborone were to start direct connections with Europe?

A. Ask me when they have started.

Q. There now seems a good chance that the Saa Pan soda ash project will get under way,

with South African participation. South Africa itself is the expert market. Does this not run counter to the sanctions strategy?

A. It is a project that should be judged on its merits. It will be to the advantage of both countries. They want our soda ash, we want the resources the project will generate to develop Botswana and tackle our problems.

Q. Looking ahead over the next five or ten years, what do you see as Botswana's main challenge?

A. Industrialisation. In the past we marketed our labour in South Africa. Now we cannot want to impose sanctions against South Africa because of their effects on black South Africans and neighbouring countries. So here is a country which attacks mine, without provocation and yet expects to use us in its defence (against sanctions). This is unacceptable. It is also unacceptable that friends of South Africa should try to use us to justify their support for South Africa. We think they should stop being disingenuous. Q. Would Botswana allow South African companies to use this country as a staging post for sanctions busting?

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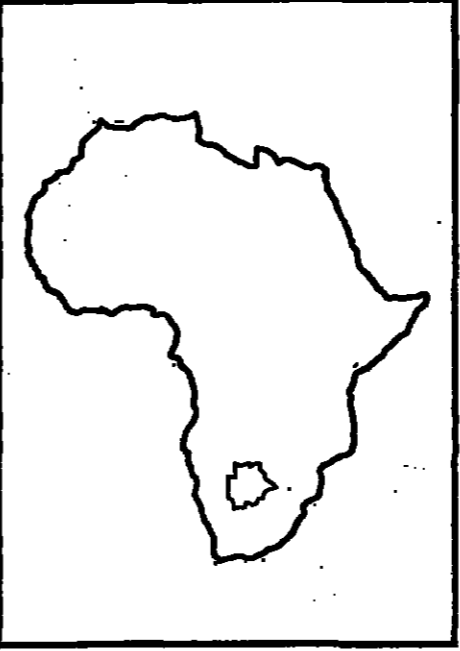


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**BOTSWANA 2**

**Politics**

**Opposition gains strength**

THE MOST remarkable feature of Botswana's domestic politics in the past few years has been the growth of a serious opposition to President Quett Masire and his ruling Botswana Democratic Party (BDP), the party which has led the country on a path of economic success and political moderation since independence in 1966.

Increasing unemployment, shortages of schools and housing, disgruntled civil servants and dissatisfaction with what many see as the tired complacency of the Government have boosted the fortunes of the Botswana National Front (BNF), a more radical group led by left-wing intellectual Dr Kenneth Koma.

The BNF is hoping to capitalise on the grievances of the young and the urban poor to mount a major challenge to the Government at the general election in 1989. Voting patterns at the last election in 1984 show a substantial swing to the BNF and a continuing enthusiasm for multi-party democracy.

The percentage voting was more than 77 per cent. The BDP's share of the vote fell to 68 per cent from 75 per cent and the BNF's rose to 29 per cent from 13 per cent. The BNF now has five of the 34 elected seats in parliament with the Government holding 28 and the Botswana People's Party (BPP) one.

BNF leaders are confident that their popularity is growing steadily, but they fear that the BDP's commitment to democracy will weaken in the face of a serious opposition challenge. "Our strength is growing, even in the smallest villages in the remote areas," Dr Koma says.

"I am also sure that the Democratic Party is not that different from parties in the rest of Africa. When they are threatened they will not be quite so willing to hand over power to us. They will cheat."

In the past, the Government has branded the BNF as subversive and it withdrew the passports of 17 BNF members about to go to a youth festival in Cuba in 1978. But it desires wishing to hang on to power at any cost.

"If any party in Botswana wins elections, there will be no problem. We will hand over," says vice-president Peter Mmusi. Mr Mmusi narrowly beat Dr Koma in the Gaborone South constituency in 1984. But a

court challenge after the discovery of an unopened ballot box led to a new election and victory for Koma. Mmusi is now one of the four members of parliament nominated by the Government.

Recognising the shortcomings in the BDP and the threat posed by the BNF, some leading members of the ruling party have formed an internal pressure group of "concerned citizens" to press for reforms. Their chief demands are for more consultation between government and voters and for an injection of new blood into the BDP leadership.

"Our democracy will benefit from a stronger more responsible and enlightened opposition," said President Masire. "Government might be more responsive to the needs of people if a more lively but responsible debate on issues takes place. Opposition might generate interest in politics and policies that government should follow."

There is no doubt that the BNF has correctly identified some of the problems facing Botswana, but its own policies are unclear, with different factions pursuing different ideals. Dr Koma himself, educated in Cape Town and in Moscow, says he has moderated his Marxist-oriented views.

"The most active element in the party could be described as social democrats," he said. The BNF wants more emphasis on agriculture and more intervention by the state to promote industrial development, but it generally agrees with the

Government's cautious foreign policy.

The urban influence of opposition parties was underlined by their performance in the town council elections held at the same time as the general election in 1984, when the BDP lost control of all the councils except that of Selebi-Phikwe. Gaborone's mayor is Mr Paul Rantso, who calls the BDP the petty bourgeoisie who took over from the British colonialists.

He accuses the country's rulers of ignoring the interests of workers, allowing the exploitation of the bushmen, and relying too much on South Africa.

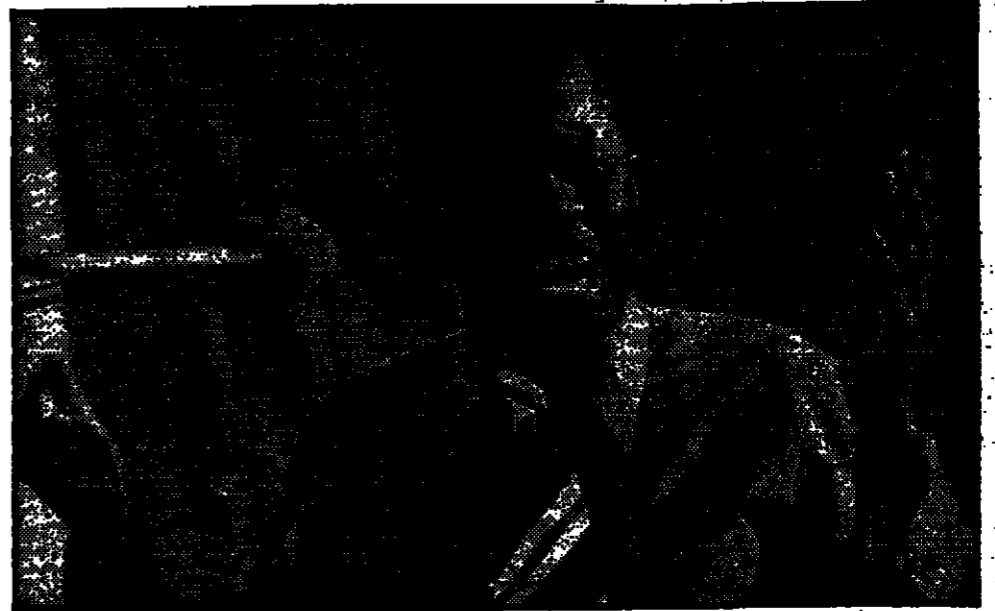
"Almost everything we eat, almost everything we wear comes from South Africa," he says. Mr Rantso predicts that 14 of the 34 elected parliamentary seats will go to the BNF at the next general election.

"It is growing very fast," he says. "Until 1984 the BNF was almost non-existent. There was an upsurge in 1984 when more young claps got interested in the politics of the BNF."

The possibility of an alliance between the BNF and the BPP, although remote at present, could further bolster the fortunes of the BDP's opponents. Mr John Mosepele, BPP secretary-general, does not seem enthusiastic about an alliance.

"We are certainly socialist-oriented," he says. "But we are not Marxists. The BNF are Marxists but they are trying to move away from that label."

Victor Mallet



Botswana President Quett Masire

**Economy**

**Caution follows boom**

AFTER TWO decades during which Botswana achieved one of the most remarkable growth rates in Africa, its government is preparing, with characteristic caution, for the possibility of more difficult times ahead.

"For the next two to three years," says Mr Peter Mmusi, the Minister of Finance, "the prospects are good, with balances of payments surpluses. But thereafter we expect to move into deficit, so the government is storing in the good years to prepare for the leaner years."

Diamond windfalls converted into a savings fund for the post-independence period seem to have come to an end, at least for the time being, and production has reached a plateau. As the country's National Development Plan for 1985-91 says, none of the non-mineral sectors "has the clear potential to act as the locomotive of the economy."

Botswana's beef industry has survived the five-year drought well, but its prospects for expansion are limited. Manufacturing will have to face the obstacles of a tiny domestic market and strong competition from South Africa, while tourist potential may be a long time maturing.

There is no guarantee that the growth rates to which Botswana has become accustomed during the 1970s and 1980s will continue into the 1990s, the plan says. It is probable that economic growth will be slow.

The forecast is that GDP growth in real terms, which averaged 13 per cent a year between 1968 and 1984, will fall to an annual average of 4.8 per cent.

This is based on some critical assumptions: an end to the drought and a resumption of reasonable agricultural weather; diamond prices remaining steady; and no drastic developments in South Africa which might disrupt supplies from Botswana's vital trading partner.

Some calculations in the plan, published in December 1984, have not been borne out over the past 21 months. One of the most alarming graphs in the plan shows government expenditure overtaking grants and revenue by 1989-90 in the base scenario, while a more gloomy forecast suggested that this could occur by the end of 1986.

According to the forecast, grants and revenues in 1989-90 ranged from Pula 750m to Pula 710m, depending on the assumptions.

The projections massively underestimated diamond revenue, which has soared. This is in part because of a dramatic rise in foreign exchange reserves, which at the end of last month stood at Pula 2.2bn, some 23 months' import cover at 1985 levels.

The balance of payments, which enjoyed a surplus of

some Pula 500m last year, the highest since independence, looks set for another outstanding 12 months. In the six months to June 1986, exports were Pula 730m and imports at Pula 485m.

External debt service ratio is about 5 per cent, and although rising, is not expected to exceed 10 to 11 per cent in the early 1990s. It might then seem that Mr Mmusi's caution is unnecessary and the development plan's prognosis a near irrelevance.

The minister's caution, however, stems from the underlying realities of the economy stressed in the plan. The economy will be operating in different circumstances from recent years, and whether sooner or later the plan's forecast, spending will exceed revenue, Mr Mmusi said.

The agricultural sector, from which at least 75 per cent of the country's tax revenue must draw a living, is vulnerable. Government programmes to boost output from the scrubland on which most peasant farmers operate have proved disappointing, largely because of the prolonged drought.

The tribal grazing land programme (TGLP), designed in part to improve the lot of small cattle owners is not meeting its targets. The slowest growing environment in Botswana there are serious obstacles investors have to overcome.

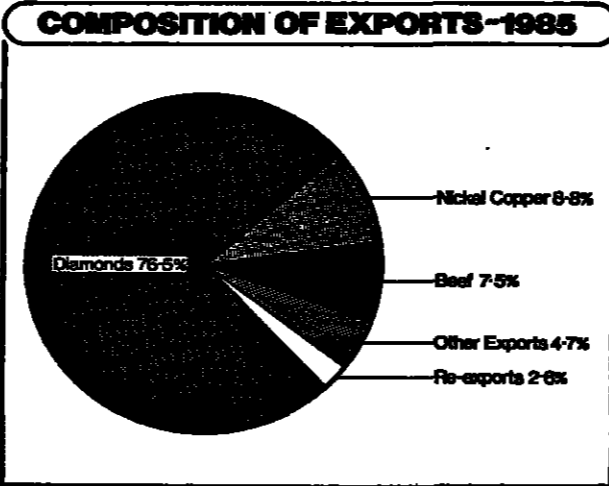
The domestic market is small, the cost of utilities high, skilled manpower is limited, and the housing shortage is acute.

Above all, South Africa-linked Botswana is part of the Southern African Customs Union which allows duty free traffic — provides formidable competition to any manufacturer in Botswana.

Related to the unemployment problem is the further demanding factor of a population growth rate of 3.4 per cent a year. This means that in 20 years the population will have doubled, placing enormous strain on educational resources, social services and housing.

It is a formidable group of challenges, to which there is no easy answer. The problem is not so much the shortage of funds (although Mr Mmusi is determined to maintain substantial reserves, reminding questioners of Botswana's vulnerability to the weather, foreign exchange fluctuations, regional instability, and the impact that an outbreak of foot-and-mouth disease would have on beef exports) as finding the right projects on which to spend them.

Michael Holman



**Sanctions shadow**

CONTINUED FROM PAGE 1

which were free and fair. People must exercise self-determination. There is nothing that will satisfy them if they cannot exercise a free choice. Economically, I think the discipline developed as a result of meagre resources stood us in good stead. And in addition to frugal management, we were lucky to find diamonds.

Q. When you look back over 20 years, what is apparent in your thoughts?

A. The other day I saw the floodlights turned on in the new stadium in Gaborone. I remembered that in 1967 I flew to Kinshasa (Zaire) and saw streetlights and wondered if ever such lights would be seen in some towns in Botswana. We have come a long way since then. We have made phenomenal progress.

Q. Do you feel on a tight-rope in southern Africa — a powerful, often hostile neighbour, on the one hand and mounting pressure for sanctions, with possible repercussions for you, on the other?

A. Look out of my office window and you see the (South African) boundary, and you realise that we are on the spot, as it were.

There has also been a dramatic rise in foreign exchange reserves, which at the end of last month stood at Pula 2.2bn, some 23 months' import cover at 1985 levels.

The balance of payments, which enjoyed a surplus of

some Pula 500m last year, the highest since independence, looks set for another outstanding 12 months. In the six months to June 1986, exports were Pula 730m and imports at Pula 485m.

External debt service ratio is about 5 per cent, and although rising, is not expected to exceed 10 to 11 per cent in the early 1990s. It might then seem that Mr Mmusi's caution is unnecessary and the development plan's prognosis a near irrelevance.

The minister's caution, however, stems from the underlying realities of the economy stressed in the plan. The economy will be operating in different circumstances from recent years, and whether sooner or later the plan's forecast, spending will exceed revenue, Mr Mmusi said.

The agricultural sector, from which at least 75 per cent of the country's tax revenue must draw a living, is vulnerable. Government programmes to boost output from the scrubland on which most peasant farmers operate have proved disappointing, largely because of the prolonged drought.

The tribal grazing land programme (TGLP), designed in part to improve the lot of small cattle owners is not meeting its targets. The slowest growing environment in Botswana there are serious obstacles investors have to overcome.

The domestic market is small, the cost of utilities high, skilled manpower is limited, and the housing shortage is acute.

Above all, South Africa-linked Botswana is part of the Southern African Customs Union which allows duty free traffic — provides formidable competition to any manufacturer in Botswana.

Related to the unemployment problem is the further demanding factor of a population growth rate of 3.4 per cent a year. This means that in 20 years the population will have doubled, placing enormous strain on educational resources, social services and housing.

It is a formidable group of challenges, to which there is no easy answer. The problem is not so much the shortage of funds (although Mr Mmusi is determined to maintain substantial reserves, reminding questioners of Botswana's vulnerability to the weather, foreign exchange fluctuations, regional instability, and the impact that an outbreak of foot-and-mouth disease would have on beef exports) as finding the right projects on which to spend them.

**Balance of Payments**

	1983	1984	1985
		revised	preliminary
Adjusted balance of visible trade	+ 28	+122	+417
Balance on services	-163	-241	-310
Balance on goods and services	-135	-119	+107
Net transfers	+137	+132	+150
Balance on current account	+ 2	+ 13	+264
Balance on capital account	+105	+144	+210
Net errors and omissions	+ 21	+ 8	+ 24
OVERALL BALANCE	+128	+165	+506

**PROFILE: BOTSWANA DEVELOPMENT CORPORATION BY VICTOR MALLETT**

**Drive to widen public share holding**

TWICE the Botswana Development Corporation tried to exploit fishing in Lake Ngami. Twice hungry pelicans ate all the fish. A brewery backed by the BDC failed and a hotel in the mining town of Selebi-Phikwe suffered problems in 1977, threatening the entire corporation.

"In the early days, some elemental mistakes were made," says Mr Mike Molefane BDC's deputy general manager.

There was no proper feasibility study for the Boselo Hotel. It was designed by an architect who had never done an hotel before, and in some of the shops and offices ended up with light fittings manufactured in some little village in Italy, which caused a lot of problems with replacements.

"We don't do that sort of thing nowadays."

Funds for the BDC, a government body charged with industrial and commercial development have more than doubled over three years to reach about Pula 50m. The

corporation has grown at more than twice the rate of the economy. By 1981 it wants Pula 167m employed.

The BDC has more than 40 subsidiaries and associated companies in a variety of sectors, including industry, tourism, agriculture, property and financial services.

"Up to about three years ago a lot of projects were started by us. The ideas came from us and we had to find partners," says BDC general manager Mr Kias Kuiper, an expatriate from Holland in charge since 1980. "But we are getting more and more ideas from the private sector."

The BDC, which finances companies through share capital and loans with the aim of selling out to Botswana citizens, is now looking at 40 new projects.

BDC expertise is playing a key role in offering shares to the public. In 1984 it set up the Selebi Investment Trust, the first in the country, with shares in several BDC com-

panies. It declared a 10.1 per cent dividend in 1985, followed by a 15.7 per cent payout this year, and the shares increased by more than 20 per cent.

Share issues in Botswana, such as the sale of 10 per cent of Barclays Bank this year, have been oversubscribed and a tiny Gabone stock exchange for the handful of quoted companies is on the drawing board. At present the prospective trader has to work through the company secretary involved.

"We did a study earlier this year to see if we could have a central place to trade," Mr Kuiper says. "On such an exchange, probably operating once a month initially, you could not only sell and buy shares but also securities."

Shares in Botswana are cash looking for investment opportunities, which could augur well for the long-term growth of an exchange.

and now has 1,300 shareholders. There were 750,000 shares on offer at Pula 3, just below net asset value.

Mr Kuiper sees the BDC as a broker assisting local entrepreneurs and linking them to foreign investors (many of them South African). Funded by the Government, by its own cash flow and by overseas agencies, it plays a vital part in the development of Botswana, where investment skills are in short supply.

Some critics accuse the BDC of not putting enough cash into projects, although its "sub-commercial fund" consisting of 10 per cent of profits is set aside for programmes unlikely to show quick returns.

Investments to citizens rather than institutions, Barclays kept its offer open for two months

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- Long-Term Growth:** Botswana's strategic location and rich natural resources provide a solid foundation for long-term economic growth.
- Stable Environment:** Botswana is a politically stable and well-governed country, providing a secure environment for investors.
- Government Support:** The Botswana government actively encourages foreign investment and provides various incentives to attract investors.

For more information on investment opportunities in Botswana, contact the Botswana Development Corporation or a local investment advisor.

BOTSWANA 3

Agriculture

Long drought dries up production

AGRICULTURAL difficulties are to be expected in Botswana, a country largely covered with semi-arid districts with a few bushes. Add five years of drought, and an invasion of locusts and the problem becomes daunting.

The national cattle herd, which still outnumbers people by two to one, has declined to just over 2m from a peak of about 3m, and crop production has slumped to some 10 per cent of the country's domestic needs.

"Five years without rain is a long period," says Mr Daniel Kwebagobe, the agriculture minister. "Farmers' resources were depleted and more and more of them moved away from the land and stayed in the villages hoping to get famine relief."

Critics of the Government accuse it of not putting enough resources into agriculture in a country where three quarters of the population are still rural, but the drought makes it difficult to judge the success or failure of a series of agricultural programmes designed to help farmers and increase production.

Pula, or rain, is the national motto and Botswana keeps on hoping for a plentiful supply.

Beef, the traditional mainstay of the economy, has been superseded by diamonds but remains an important export. The state-owned Botswana Meat Commission (BMC) exports beef at four times the world price to the European Community under the accord between the Community and developing countries, although it cannot fulfil its annual quota of about 19,000 tonnes because some areas of the country do not meet EEC requirements on the control of foot and mouth disease.

"The livestock industry will be destroyed if we didn't have this accord," says Mr Leo Serana, BMC marketing manager.

South Africa is Botswana's second most important market, and BMC exports to Europe pass through South African ports, making the industry, along with Botswana's entire economy, vulnerable to retaliation in the event of sanctions against Pretoria.

Main Crops

	1980-81	1981-82	1982-83	1983-84	1984-85
<b>Sorghum</b>					
Production ('000 tonnes) ...	28.3	2.9	5.2	5.7	15.0
Area planted ('000 ha) ...	14.3	22.7	126.3	114.4	122.8
Yield (ton/ha planted) ...	1.98	0.13	0.04	0.05	0.12
(ton/ha harvested) ...	0.22	0.10	0.15	0.15	0.18
<b>Maize</b>					
Production ('000 tonnes) ...	11.4	12.4	8.5	0.5	1.4
Area planted ('000 ha) ...	87.1	64.0	32.0	25.9	47.7
Yield (ton/ha planted) ...	0.25	0.19	0.27	0.01	0.03
(ton/ha harvested) ...	0.26	0.23	0.43	0.15	0.19
<b>Millet</b>					
Production ('000 tonnes) ...	1.9	0.5	0.4	0.7	1.9
Area planted ('000 ha) ...	19.8	15.0	16.5	16.7	16.1
Yield (ton/ha planted) ...	0.10	0.03	0.02	0.04	0.11
(ton/ha harvested) ...	0.15	0.13	0.07	0.09	0.18
<b>Beans, Cowpeas</b>					
Production ('000 tonnes) ...	2.7	0.5	0.3	0.4	0.4
Area planted ('000 ha) ...	28.3	29.2	21.4	17.3	15.7
Yield (ton/ha planted) ...	0.10	0.03	0.01	0.02	0.02
(ton/ha harvested) ...	0.23	0.14	0.03	0.12	0.15
Total production (tonnes) ...	54.3	17.3	14.4	7.3	19.9

The crop year is from July to June Source: Ministry of Agriculture.

Cattle have lost weight in the drought, and others have died on the way to the slaughterhouses in Lobatse and Maseru. The BMC kill is expected to fall below 200,000 this year after about 211,000 last year and 239,000 in 1984. If it rains, farmers will want to fatten their cattle and will sell even less.

Revenue in pula terms has held up because of exchange rate fluctuations, and the Bank of Botswana puts beef export value at Pula 102m (US\$54m) in 1985 against Pula 95m in 1984.

The scope for major expansion of the cattle industry, which completely consumes each animal for beef and by-products such as pet food and hides, is limited. Three million is thought to be close to the maximum herd Botswana can support.

Attention is now being paid to increasing the annual take to about 15 per cent from under 10 per cent, and to improving the quality of the cattle. A new abattoir is planned for Francistown to increase production in the north.

The drought has also highlighted the potential benefits of smaller stock. "The total of sheep and goats rose in 1985

just past but it is difficult to predict what the future holds for the scheme. It is remote from major markets and could be plagued by poor soils, although the area has more reliable rainfall than the rest of the country.

Other plans being investigated include a dam for irrigation south of the Okavango Delta and expansion of irrigation projects in the Tlopi Block farms along the Limpopo river in the east where citrus, cotton and vegetables are already grown. Rice-growing experiments continue in the Okavango.

The Botswana Agricultural Marketing Board has increased its prices above those of imported grains in an effort to encourage local production, while permits are needed to export fresh milk and a range of vegetables, again to protect producers in Botswana.

Agriculture in Botswana abounds in acronyms for a range of schemes aimed at promoting production. They include the Arable Lands Development Programme (Aldep), which helps small farmers with subsidies for implements, draught power, fencing and water projects, and the Accelerated Rainfed Agriculture Programme (Arap), introduced last year with the aim of providing them with seeds, fertilizer and other inputs.

All the schemes have been affected by drought, which has forced farmers to default on obligations and implement obsolescence progress which might have been achieved under better conditions. The Government has also come under fire for poor planning of some of the farm systems.

For Botswana, which faces growing unemployment and appears at least temporarily to have reached a plateau of the mineral production, the development of arable agriculture could be an important source of jobs.

"It does appear agriculture would be the best reliable source of employment in the country," says Mr Mmusi. "We do have the land. Unfortunately the climate is not so good."

Victor Mallet



Cattle outnumber people two to one but the herd has declined to almost 2m

Tourism

Paradise with an edge

THE Okavango Delta is advertised as the last Eden. It is a paradise with something of an edge to it, however. A huge oasis of waterways and islands where the hippos grunting in the reeds might one day feel inclined to overturn your fragile wooden canoe, and where the crocodiles and lions occasionally try to make meals out of tourists.

This unique inland water system, where the Okavango River loses itself and evaporates in the sands of northern Botswana, is the heart of the country's fledgling tourist industry, an industry increasingly being seen as ripe for exploitation.

"We think it could be our next wheel of development," says Mr Peter Mmusi, vice president and finance minister. "The Government has so far not devoted much attention to tourism, which is taking some Pula 20m a year in foreign exchange from an estimated 40,000 holidaymakers. Much of that money is spent on imported items such as petrol, but tourism ranks alongside textile exports as one of Botswana's main

foreign exchange earners, after diamonds, beef and copper-nickel matte.

In spite of sporadic efforts to encourage wealthy tourists from overseas, many customers are relatively small spenders from neighbouring South Africa, and many of the safari companies and lodges in the Okavango are themselves South African-controlled.

Botswana is keen to exploit the available cash more effectively for its own citizens, and to create much needed jobs in rural areas. "Past strategy in this sector emphasised high cost, low volume tourism based mainly on Botswana's major wildlife attractions," says the Government's latest national development plan.

"This emphasis will continue to be appropriate, but the great improvements in internal communications, which will continue, could create possibilities for significant expansion of the industry."

Chawa Bogosi, director of the State Tourism Division and its staff of 18, has the task of promoting the Okavango and other tourist attractions while

taking into account the needs of local inhabitants, and the rival demands of conservationists and farmers.

"We still have room for expansion," she said. "But we do not want mass tourism in Botswana. We do not want to overcrowd the tourist areas."

Botswana boasts eight national parks and game reserves covering 17 per cent of its land area, from the Gemsbok National Park in the south-west to Chobe in the north. But there is little control over the industry as a whole.

"We lose lots of money through tour operators who are not resident," says Ms Bogosi. "Payment is often done outside Botswana, so we have to apply strict measures. There are lots of loopholes."

Water is a valuable commodity in arid Botswana, and it is no surprise that farmers and businessmen have enviously eyed the water resources of the Okavango for many years. "It causes some concern," says Ms Bogosi, "because I as a Botswanan and a decision maker in the tourism industry may feel that I want the Okavango for tourism. But

at the same time if you look at who wants to benefit from the Okavango Delta if it is to be used for agricultural purposes, I would myself be split between the two... we are a cattle-keeping nation."

Conservationists are angry about what they see as the Government's failure to come to grips with tourism. They say that local authorities in the Okavango region have agreed to at least 15 new tourist camps last year in spite of a government moratorium.

Illegal tourist operations are common. "It is a free-for-all and the whole product is being spoilt," says Eleanor Warr of the Kalahari Conservation Society. "It is not that there are too many people, it is just that they are uncontrolled."

Aside from the money to be made by attracting visitors to look at remote rock paintings by bushmen, or to go fishing, bird watching and game viewing, the Government is examining plans to improve its management of wildlife for hunting and for food. A wildlife conservation policy paper published this year outlines ways to increase revenue from trophies, skins and meat says that a fifth of Botswana's land—over and above the existing reserves—could be set aside as wildlife management areas.

Research indicates that Botswana could be deriving far more economic value and employment without depleting the resources," says the paper. "In fact, an efficient use of our wildlife could be the best way of ensuring its protection."

As an international tourist destination, Botswana suffers from lack of publicity and distance from prospective customers. There are no direct flights from Europe to the capital, Gaborone, although negotiations are under way with British carriers who suspect sanctions against South Africa may cut off routes to Johannesburg.

But the country offers political stability and unmatched natural resources, and tourists can combine a trip to the Okavango and Chobe with a visit to neighbouring Zimbabwe and the Victoria Falls.

"It is a new discovery to the tourism world," says Ms Bogosi. "They have been going to Kenya, Tanzania and other places well known in Africa. Now they are beginning to look for new destinations, and we happen to be among them."

Tourism is already a growth industry in Botswana but it is a somewhat haphazard one. It remains to be seen if the country can make the most of the possibilities.

Victor Mallet

Minerals

Diamonds put sparkle in economy

BOTSWANA'S diamond deposits, discovered shortly after independence 20 years ago, have transformed one of the world's poorest nations into an economically viable state. Last year diamonds worth Pula 1,056m (US\$544m) made up more than three-quarters of its exports, and they will continue as the basis for Botswana's development.

De Beers found one of the world's largest kimberlite deposits at Orapa in central Botswana in 1967. Smaller deposits nearby became the Letlhabakane mine, Jwaneng, in the south, began production in 1982.

Production at the three mines has reached a plateau, but the mining company Debswana,

Diamond Production and Sales

	1980	1981	1982	1983	1984	1985
Production ('000 carats) ...	5,161	4,900	7,765	10,721	12,823	12,634
Sales value of production (P m) ...	213.4	282.1	497.1	532.3	874.4	894.9

Source: Department of Mines.

jointly owned by Botswana and De Beers of South Africa, could increase production if the world market continues to improve.

"There is still scope for marginal increase at very reasonable marginal costs," says Mr Archibald Mogwe, Mineral

Resources and Water Affairs Minister. "When the market permits we will increase production."

The mines, which yield a high proportion of gemstones with the less valuable industrial diamonds, produced 12.6m carats in 1985, compared with

12.9m in 1984. This year's output is expected to remain above 12m, and deposits should last 40 years.

Stones are sorted locally for export, but a small diamond-cutting operation has not been a success.

Debswana continues to prospect in the Kalahari, although Mr Louis Nkomo, resident director, says the so far no worthwhile new diamond pipes have been found. The company's stockpile has stopped growing.

Botswana has other minerals including copper, nickel and coal, and is looking for oil. The government is interested in developing huge deposits of soda ash, salt and other minerals in a lake of brine under the crust of the Sun Pan, a potential investment of Pula 500m which would create hundreds of jobs. South Africa, facing economic embargos wants to reopen negotiations on the project for soda ash which is used in the glass, paper and steel industries.

BP, the investor, is reluctant to go it alone on a project which would depend on South Africa as the principal customer, and is seeking partners.

The project is technically feasible and commercially viable subject to tariff protection, says Mr Mogwe. "It is not expected to generate high earnings but it will have significant multiplier effects."

Gold Fields and Southern Prospecting, two South African companies, are prospecting for platinum in southern Botswana. Placid Oil of the U.S. has shown an interest in oil exploration, while various agencies are providing funds for detailed reconnaissance.

Proposals for exploitation of coal resources have been shelved together with plans for a trans-Kalahari rail line to Walvis Bay in Namibia, as the coal cannot be economically exported at current prices.

After diamonds, copper-nickel matte mined at Selebi-Phikwe is Botswana's main mineral export. The complex, operated by BCL, started in 1974 and last year earned Pula 126m in exports. But its future has been jeopardised by low prices and a huge debt burden, requiring the principal shareholders, Anglo American and De Beers, to urge the Government to organise restructurings.

This year Botswana RST, the holding company, reported an accumulated deficit of Pula 1.23bn. BCL has agreed to pay Amex US\$30m to terminate a sales contract and is sending most of its matte to Norway for refining.

Botswana, anxious to preserve the 4,000 jobs, is injecting funds into the mine and exploring diversification.

Victor Mallet

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Interested candidates should send a written curriculum vitae to:

The Chief Financial Officer  
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THE ARTS

Cork urges devolution of English theatre

A radical shake-up of the structure and finance of English theatre was proposed in a report published yesterday. Among the main recommendations made to the Arts Council by the Enquiry Into Professional Theatre in England is a plan for six regional-based national companies.

British Library/Patricia Morrison Impressive pressed leaves

Illustrated leaves from a remarkable thirteenth-century English manuscript are now on view to the public in the British Library. J. Paul Getty II bought the Becket Leaves at Sotheby's in June for £1.5m. The four leaves, with 12 drawings, are all that remains of the only known illustrated *Life of St Thomas Becket*.

The Fair Maid of the West/Swan, Stratford

Michael Coveney



Alastair Miles

"Toilet," as T. S. Eliot is scurrilously anagrammatised in Alan Bennett's *Kajika*, Dick, patronisingly dubbed Thomas Heywood "a facile and sometimes felicitous purveyor of goods to the popular taste."



Folio 2v from the Leaves show Becket parting from Henry II of England and Louis VIII of France after failing to reconcile them in 1169. The royal guards are shown laughing at Becket's expense

Imelda Staunton as Bess

with the Italian episode where Bess, now a Florentine lady, is seduced by her own lover on the Duke's behalf. That scene is about the best in the entire play. The RSC thought otherwise.

Don Carlos, Jenufa/San Francisco Opera

Timothy Pfaff

One wonders whether Verdi, who left Paris in disgust the day after the Paris premiere of *Don Carlos*, would have stayed in the city had he known of the new production of his grand opera which opened San Francisco Opera's fall season earlier this month.

Rossini/Barbican Hall

Max Loppert

Rossini's *Stabat mater*, one of the most various, and most impressive, of 19th-century choral works, had a good performance in Tuesday's London Symphony Chorus and Orchestra concert.

Tippett/Festival Hall

Richard Fairman

A festival of the music of Tippett and Britten is imminent. Tuesday's concert—an all-Tippett programme given by Neville Marriner and the Academy of St Martin-in-the-Fields—is not part of the festival and may well look like an impetuous intrusion to the organisers.

Short list for Booker prize

The novels shortlisted for this year's Booker Prize for Fiction are:

- The Old Devils, by Kingsley Amis (Hutchinson, £9.95); The Handmaid's Tale, by Margaret Atwood (Cape, £9.95); Gabriel's Secret, by Paul Bailey (Cape, £9.95); What's Bred in the Bone, by Robertson Davies (Viking, £9.95); An Artist of the Floating World, by Kazuo Ishiguro (Faber, £9.95); An Inlander, by Timothy Mo (Chatto and Windus, £9.95).

PRIVREDNA BANKA ZAGREB FLOATING RATE NOTES DUE 1986. In accordance with the conditions of the Notes, notice is hereby given that for the period 25 September 1986 to 27 October 1986 (82 days) the Notes will carry an interest rate of 8%.

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Arts Guide September 19-25. Exhibitions: ITALY: Venice: Palazzo Grassi; Futurism and Fascism. SPAIN: Madrid: Prado Museum. SWITZERLAND: Lugano: Villa Favozza. PARIS: What is Modern Sculpture?

NOTICE TO HOLDERS OF YAMAICHI SECURITIES COMPANY, LIMITED. U.S. \$20,000,000 3 1/2% per cent. Convertible Bonds Due 1996.

October concerts at the Wigmore Hall. German baritone Herman Prey is to return to the Wigmore Hall during October to give three Schubert recitals.

# FINANCIAL TIMES

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Thursday September 25 1986

## Weakness in US banking

WHEN one of the world's largest bank holding companies moves in less than half a dozen years from the top to the bottom of everyone's estimate of what constitutes a well run bank, it is not altogether surprising if markets are confused. All the more so where, as in the case of BankAmerica Corporation, the management seems constantly surprised by the poor figures it unveils so regularly.

Yet confusion is one thing; panic quite another. The rumours, hotly denied by the management, that BankAmerica's stock price last week probably fell more about the curious psychology of today's market than about the bank. Certainly California-based giant, with more than \$100bn of assets and \$4bn of capital, is a rather curious case on which to base assertions about some malaise in the US financial system.

Unlike Continental Illinois, which was rescued by the authorities in 1984, BankAmerica is one of the least plausible candidates in the US for a liquidity crisis. For a start, it claims to be a net supplier of funds to the international market, which is Continental. It is also one of the world's biggest retail banks, enjoying a huge and stable raft of deposits from private individuals in California, which are underpinned by the Federal Deposit Insurance Corporation.

**Adverse shifts**  
The real problems concern the poor quality of the loan book, where the bank has managed to spread its money across every troubled sector of the Californian economy, ranging from energy and agriculture to shipping and real estate, as well as Latin America. Nonperforming loans as a percentage of equity are so much higher than at other Californian banks such as First Interstate, Security Pacific and Wells Fargo as to suggest that credit control became a victim of BankAmerica's ambitious pursuit of growth.

For the moment the crisis of confidence is about the credibility of a management that has outstayed its welcome with investors. In this it contrasts with the countless other problems that prevent American bank supervisors from sleeping soundly at night. In the oil states of the sunbelt, for example, the narrow concentration of bank loans books simply reflects an underlying lack of diversity in the business of the state itself. Other states of the union have seen adverse shifts in the terms of trade affecting the basic commodities on which their economies depend, which in turn affects the quality of bank loan portfolios.

This highlights a fundamental weakness of the American banking system, which is that much of the regulatory framework is potentially destabilising. On the deposit side, the balance sheet, restrictions on retail branching have contributed to the vulnerability of banks like Continental Illinois. On the asset side, controls on interstate banking have tended to cut both ways: while they probably ensure that the banking system is more sensitive to the needs of local business, they make it hard for banks to spread their risks beyond state boundaries.

**Sober approach**  
When the pigeons come home to roost, those same restrictions on interstate banking make it harder to work bad loans off the balance sheet. They also exacerbate the consequences of the inevitable temptation to seek highly speculative business that holds out the prospect of high profit margins in the attempt to rebuild capital ratios.

The regulatory boundaries between interstate banking have been eroded by the courts. The scope for future trouble has also been reduced as a more sober approach to bank lending replaces the profit-at-any-cost school of any earlier era. And indeed the quality of bank loan books stands to gain from the recent devaluation of the dollar, which will permit large sectors of the American economy, including many of those that are conspicuously depressed in BankAmerica's home state, to assert their competitiveness.

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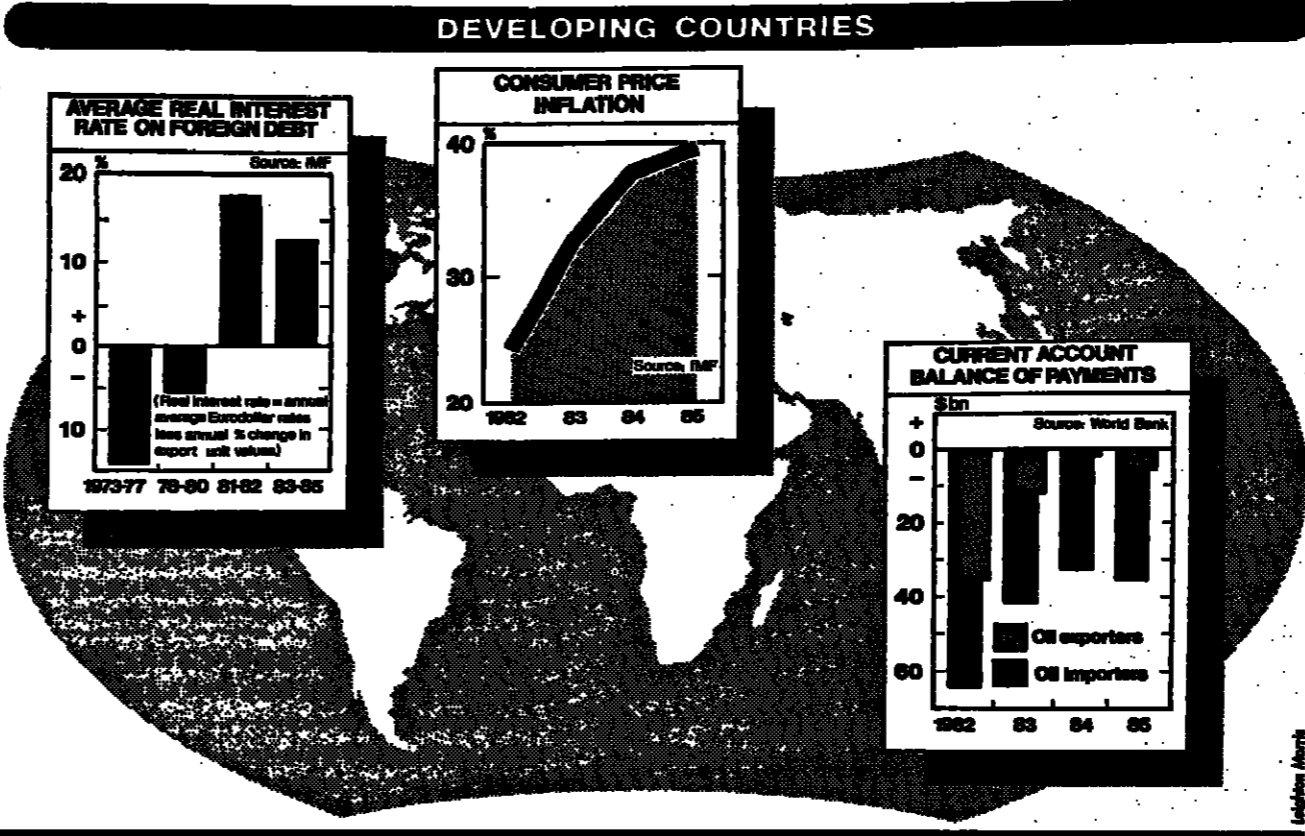
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## DEBT AND THE BAKER PLAN

# Mexico concentrates the mind

By Peter Montagnon, Euromarkets Correspondent



**D**ETRACTORS would call it a post-mortem examination, supporters a progress report. Either way round the annual meeting of the International Monetary Fund which opens formally in Washington next week is bound to stir fresh debate on the Baker Plan for easing the developing country debt crisis.

The meeting takes place against a backdrop of mounting unease over the direction of the debt problem, which has threatened for four years to engulf the world financial system as developing countries struggle to service their \$710bn medium and long-term foreign debt. Faced with sluggish growth in the industrial world this year, the demands made by the developing countries on their creditors have become increasingly strident.

Concrete results for the Baker Plan, launched in Seoul a year ago by Mr James Baker, US Treasury Secretary, remain as tantalisingly elusive as the original plan was vague. Now, however, the IMF meeting coincides with its first major test in the form of the \$12bn rescue package being put together for Mexico to help it service its \$100bn foreign debt.

At first glance the Baker Plan has achieved none of its stated objectives. Mr Baker called on developing countries to accept a new form of economic adjustment that would secure growth for their economies. In return creditors were to commit themselves to supplying extra finance, with commercial banks and multilateral development institutions such as the World Bank each agreeing to provide a net \$20bn over three years to a specially selected group of 15 countries with a combined foreign debt of some \$480bn. They are Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Ivory Coast, Mexico, Morocco, Nigeria, Peru, Philippines, Uruguay, Venezuela and Yugoslavia.

So far there is no sign either of higher growth or of fresh money. According to the annual report of the World Bank published this week growth in developing countries slipped to 4.5 per cent last year from 5.4 per cent in 1984. The consensus is that the rate will fall further in 1986.

Mr Baker's call for commercial banks to increase their lending to developing countries — by an average 2½ to 3 per cent a year — has met a similar fate; lending has been falling. The Bank for International Settlements recorded a drop of \$5.2bn such leading during the first quarter of 1986 and there has been no sign of a pick-up since.

New loan commitments by the World Bank did rise by some \$1.8bn to \$13.2bn in its fiscal year which ended on June 30. They are scheduled to rise further to between \$13.5bn and \$17bn this year but its commitment of loans by the Bank actually fell last year as did its net transfer of resources to current borrowers which stood at \$2.9bn compared with almost \$5bn a year earlier.

Now with the Mexican package in its final stage of elaboration, there is no time left any more for philosophical and technical discussion on the meaning of growth oriented adjustment. For better or for worse the Mexican package will be seen as the Baker Plan in action. On its success hinges the success of the whole plan. The cornerstone of the pack-

age is an SDR 1.4bn standby credit from the International Monetary Fund incorporating a fresh effort at growth-orientated economic reform. It will form the catalyst for the arrangement of fresh credits totalling some \$10bn to \$12bn. Of these commercial banks have been asked to contribute \$6bn.

Even officials at the IMF admit that the deal carries a high degree of risk. Doubts abound on almost every major front. Is the package too lenient in its short-term efforts to offset the impact of the falling oil price on Mexico's economy? Will Mexico summon up the political will to implement the structural changes envisaged under the package? And will the country's 500 commercial bank creditors around the world stump up so much in fresh finance?

At the time of its IMF agreement, Mexico circulated to its main bank creditors a document containing a long list of structural measures. It had already undertaken to improve the efficiency of its economy. These range from its decision to join GATT to the General Agreement on Tariffs and Trade, which implies a commitment to liberalise its foreign trading rules, to a major privatisation programme for the state-owned oil company. The price of a ticket on the Mexico City subway has even been raised to Pesos 20, a twofold increase even if the new ticket still only costs the equivalent of \$17m.

Yet many creditors feel that more needs to be done. "We do not think that Mexico has done enough," says Mr Geoffrey Styles, vice-chairman of Royal Bank of Canada. Bankers point

to the sensitive area of foreign investment where Mexico could do more to open up its economy. Others are worried that in the run-up to the Presidential elections of 1988 it may be politically very difficult to push radical changes through.

The IMF does not comment officially on such specific country situations. Privately, however, some of its officials say that prescribing structural changes for debtor countries is much easier than implementing it. "Structural change is politically hard to sell. You have to sell it to the vested interests at home and persuade them that it's good for them, when in the short run, of course, it's not," said one.

"Progress is going to remain modest because you're dealing with political forces, political responses and political behaviour that most of us in technical institutions know very little about," he continued.

Certainly political pressure was the main reason why the IMF decided to drop its original demand that Mexico cut its projected budget deficit this year by more than half to just 5 per cent of gross domestic product. Under its IMF programme the deficit is expected to be closer to 10 per cent. Moreover the IMF is committed to arranging for the price of oil to be set at either the oil price falls below \$8 per barrel or if its economy fails to achieve a reasonable rate of growth defined as 3 to 4 per cent by the end of the first quarter of 1987.

This is one of the most controversial aspects of the new Mexican deal. Bankers do not like it because they feel it sets a precedent for other countries — already Argentina has an-

ounced its intention to seek a rescheduling deal linked to the price of its grain exports — and because they feel it gives Mexico carte blanche to seek extra loans if its economic policies turn out to be misguided.

Already worry is growing that the IMF has been too generous with its errand client. News that Mr Jacques de Larosiere, its managing director, plans to announce his resignation during the annual meeting will only serve to intensify speculation of deep uncertainty within the IMF itself over the wisdom of letting the country's economic policy makers off the hook. In political terms this may have been inevitable because of the falling oil price, but inflation, the bugbear of many Latin American countries, is on a steeply upward trend. Consumer prices rose 8.1 per cent in August bringing the annualised rate to 38 per cent compared with 23 per cent at the start of the year.

Concerns like this feature strongly in bankers' minds as they struggle to complete negotiations on a new \$6bn financing package due to be unveiled within the next few days. There seems to be little doubt that such a package can be agreed by the main group of largest lenders, but whether it can be sold to the country's 500 creditors world-wide is another matter.

For Mr Baker has signally failed to inspire bank lenders with fresh enthusiasm for lending to developing countries. Large loans have become increasingly hard to syndicate, and some bankers at least are looking at other ideas.

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### IBM veteran for French industry

The French government's appointment yesterday of Jacques Maisonneuve, 62-year-old former head of IBM Europe, as director general of industry, marks a revolution in the closed world of French public administration.

An engineer who spent 38 years with IBM, becoming the first Frenchman ever to make it to the board of Big Blue, Maisonneuve is the first manager from the private sector to be picked for a key civil service post.

His appointment, he confessed yesterday, could be a risky move by the government and France's liberal industry minister, Alain Madelin.

But Maisonneuve, who recently wrote a book about management and has been working with Air Liquide since leaving IBM two years ago, wasted no time in spelling out his entrepreneurial message. He wants to reorganise the industry ministry to provide better service to the competitive interests of French industry.

His aim now is to turn his department into "the ministry of intervention and competitiveness." To that end, he is likely to dig deep into his long association with one of America's biggest business successes.

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### Men and Matters

His appointment is also an unusually open tribute to the virtues of American business practices by the French government. Despite France's traditional aversion to anything American, IBM has long been regarded with mixed feelings by successive French governments.

Even when Maisonneuve headed its European operations, respect for the biggest computer group in the country with more than 20,000 employees (and one that projected itself as more French than French) was always tinged with suspicion.

Maisonneuve sought to reassure all and sundry yesterday of his deep-rooted commitment to his country. "Everyone must serve his country," he said. "When I was living in the US, I had a constant ambition to give France a better image and make foreigners understand what French industry and science is all about."

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### Reed growth

TO BE YOUNG and to have experience of the north American market is double bliss if you are an aspiring manager in Reed International.

The company is making a determined effort to place youth firmly at the helm, while reshaping the business to earn half its profits in North America — a target which will probably be achieved within the next year.

All of which means that Nigel Stapleton, currently vice-president of finance for Unilever United States in New York, fits like a glove in the Reed senior management ranks as the new Reed International finance director.

Although a seasoned Unilever man, Stapleton is still only

39. He became commercial adviser to Michael Angus (now the Unilever chairman) in 1980 when Angus was the group regional director for North America. Since 1983 Stapleton has been vice president finance for the Unilever US businesses with sales of more than \$3.5bn a year.

The Reed youth cult is running strong. Leslie Carpenter, aged 58, chairman and chief executive, is to move upstairs to early finance and Peter Daval (formerly assistant managing director of Sainsbury), aged 44, can take the chief executive post.

Peter Williams, aged 44, has been on the Reed board for two years in charge of North American paper and packaging operations. Peter Burns, and Ronald Segel, both in their early 50s have recently joined the Reed board.

### No time

When will the time be ripe for sterling to join the European Monetary System?

There were those who once would have bet heavily on it doing so when it dropped to a rate of DM 3.40. But now the pound languishes below DM3 — and still no sign of a move.

Jacques Delors, president of the European Commission and, by definition, an enthusiast for the long-awaited event, says it remains open only too well of a pre-emptive French coup song by saxophonist, Alex Campbell.

"C'est trop haut, c'est trop bas, c'est trop bas, ca ne va pas."

"C'est trop haut, c'est trop bas, c'est trop bas, ca ne va pas."

"C'est trop haut, c'est trop bas, c'est trop bas, ca ne va pas."

"C'est trop haut, c'est trop bas, c'est trop bas, ca ne va pas."

**THE FAMOUS GROUSE**  
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Observer





The Independent

THE INDEPENDENT, the new British national newspaper, confronts with admirable honesty and clarity the question aimed at its heart.

The list of signatures and by-lines that follow certainly impresses—were it not for the fact that journalists are probably the last people to answer such a hard-nosed question.

For the story of The Independent, read like a newspaper romance which earlier days could have turned up as a green eye-shade "B" movie.

It is the story of how three Daily Telegraph journalists put £100,000 of their own money, went to the City of London and raised £18m to start producing the politically independent newspaper of their dreams far from the reach of paternalistic or despotic proprietors.

The first real sign whether such an incredible story could possibly have a happy ending will come on Tuesday, October 7 when, what is claimed to be Britain's first new quality daily newspaper in 131 years "hits the streets."

To succeed it will have to take on the financial muscle of Mr Rupert Murdoch's Times, the weight of the Daily Telegraph and its loyal readership, be more independent than The Guardian and then persuade a host of people who now do not regularly buy a newspaper to subscribe.

The Independent is the latest manifestation of the changes sweeping the British national newspaper industry. With Mr Eddie Shah's paper, Today acting as a barrier to new technology have crumbled and with them the costs of launching national titles.

The Independent will be produced by a total of 355 people, of whom 122—the majority—will be journalists. Traditional newspapers have employed more than ten times that number. They will enter their copy directly into terminals in an electronic newsroom and the pages, with the exception of the pictures, will be made up on screen.

When they are complete they will be shot down the lines to presses in Portsmouth, Peterborough, Bradford and Sittingbourne, where The Independent will be printed in contract.

It is heralding the coming newspaper revolution Mr Shah was also indirectly responsible for the spark of an idea that led to The Independent. In March 1985 to Mr Andrew Whitman Smith, founder and editor of The



Andrew Whitman Smith, editor and director of The Independent.

Independent. A Business Week journalist asked for his view of Today's prospects.

"It can't work" was the instant reply. As soon as he put the phone down Mr Whitman Smith thought "perhaps it can—if Shah can do it why not me?"

Since Today's disastrous launch in March control has passed to Lorrho, Mr Shah has returned to his newspaper roots in the north of England and circulation is still only marginally above 300,000.

Mr Shah recently called Mr Whitman Smith with heart-felt advice for those trying to follow along the trail he blazed. Above all else do not launch before the product is ready, he emphasised.

All the signs are that when The Independent launches with a print run of 670,000 and an initial £1.5m burst of advertising and promotion it will at least be ready in the way that Eddie Shah never was.

But after the initial publicity and curiosity have begun to fade The Independent faces one intractable number—378,000—the stable circulation it needs to reach by sometime next year to meet its financial projections.

And there is not much leeway. If we bottom out at much less than 400,000 then we are in trouble," concedes Mr Douglas Long, The Independent's managing director and former chief executive of Mirror Group Newspapers.

Official circulation figures for The Independent's media rivals show little growth in the six months ended June 1986:

The drive for the Yuppie gap

By Raymond Snoddy

● The Daily Telegraph sold an average 1,154,304 copies, a drop of 5.8 per cent over the same period last year; ● The Guardian was at 524,264, a rise of 7.7 per cent; ● The Times sold 471,453, a decline of 1.7 per cent.

round The Independent's webby premises in London's City Road everything seems on schedule for the launch and perfectly respectable 32-page dummy newspapers, are being printed virtually every day.

not yet revealed its presence. Mr Whitman Smith takes comfort from a detailed study of the birth pangs of six recent British media launches, both print and broadcasting—London Broadcasting Company (LBC), Channel 4, TV-am, Now magazine, Mail on Sunday and Mr Eddie Shah's Today.

All ran into early difficulties or criticism yet all but Now survived, although Today is still in intensive care.

It is unlikely at least that The Independent will be ill-prepared. But what is its market and how well does The Independent understand it?

Neither the basic hypothesis nor the strategy has changed much since the first back-of-the-envelope days.

Andrew Whitman Smith believes in The Gap—one big enough to squeeze a new quality newspaper through. It is a gap formed by the up-market ABC1 social groups aged between 20 and 45.

Calculations on bonds

From Mr C. de Lisle Sir—Now that the London Stock Exchange and Iero have joined forces under the banner of ISE, would not it be nice if this new organisation could now follow the lead of the Association of International Bond Dealers and lay down some rules as to how yields to maturity and prices of bonds should be calculated?

The prices and yields of any bond are calculated the same way the world over; comparisons, therefore, of like with like present no difficulties. Not so with other bonds. Apart from the fact that the US and Japan, to take just two markets, have their own ways of determining such values, different again from Eurobonds, in London, as most statisticians know, there is a variety of ways of calculating our own parochial bonds.

Whereas the basic discounting formula is universally employed, the peripheral calculations can sometimes affect yields and prices substantially. Is the accrued interest rounded to two, three or more places of decimals—or left unrounded? Is the interest determined by the number of "actual days" between settlement day and the immediate prior payment date, or by the 30/360 method? Or is the quasi-coupon period method of calculation to be employed? Are "five years and under" shorts to be calculated or, as

Letters to the Editor

one elegant jobber does, scheduled—and, if calculated, is the discounting at simple or compound interest? And if compounding, will stock with less than six months to run be discounted at simple interest?

One could continue outlining differences of approach, also in the field of net calculations, but perhaps there is sufficient to suggest that "rules" comparable but not necessarily the same as those of the AIBD, would have considerable advantages.

Perhaps when making comparisons and contemplating switches between different classes of stock investment managers are able to negotiate their way through the minefield now they have a variety of computer programs at their disposal. But before such specialised and general management disciplines, this type of out-house module offers continual development without long-term absence from the job.

In-house business training

From Mr E. Verbeek Sir—David Thomas in his article on "Where a DIY-MBA would fit the bill" (September 12) reinforces the following misconceptions regarding Masters of Business Administration and management development. 1—Only an MBA programme offers proper formal business training. If Shell UK's Mr Bowden thinks so, then he implicitly recognises that his own company's in-house training and development efforts have failed to identify and produce the next generation of senior managers.

2—If Mr Bowden succeeds with his CMAA recognised in-house/out-house MBA plans, then Shell UK will become a victim of his success. The training programme will be so high-profile that it becomes an end in itself for people who

apply to work for Shell UK. Their only objective will be to join Shell UK, complete the Shell MBA programme and, armed with this outstanding visiting card, desert the Shell Centre for financially more attractive pastures.

3—Many 28 to 33 year olds want the MBA qualification but also feel committed to their company; i.e. they want to have their cake and eat it. They want to be on equal par with those who have decided to forgo around \$30,000 in earnings and invest another \$30,000 in fees and living expenses while pursuing an MBA. But they also want to be on equal par with those who are drawing in self-pay and should therefore represent the last category to be considered as future senior management potential.

4—Business schools would hardly relish the prospect of a totally in-house MBA. On the contrary, most advanced business schools already expect their teaching staff to move in this direction by allowing them to spend around 25 per cent of their time in a consulting capacity to corporate clients. In nine out of 10 cases, this translates into the setting up and running of in-house training courses aimed at offering formal business training.

Case for mortgage tax relief

From Mr R. B. Aisher Sir—There currently seems to be a great deal of criticism of the principle of giving tax relief on mortgage interest payments for house purchase. It seems to be forgotten that expenditure on a house has considerable benefits for the community, particularly in the long term, unlike expenditure on other forms of consumption. If I spend money on most forms of consumption then, except for providing employment for others and paying some tax, to the state, there is no benefit to anyone other than myself. However, if I spend the same money on a house, that is an asset which will outlast me and remain as part of the general wealth of the community. To some extent its value may pass to my heirs but the operation of inheritance tax will provide a more than adequate return to the Exchequer.

Two points need to be closely watched. First, the quality of construction should be of a standard that will endure. Second, the monopoly site value created by planning controls should not represent too large a proportion of the selling price of the house. From my experience in the Home Counties, the cost of construction sometimes amounts to no more than 40 per cent of the selling price and this cannot be healthy.

I thus consider that there are very good reasons why the state should encourage expenditure on housing relative to other forms of consumption. While new construction is exempt from VAT, most of the value does come from British labour and materials and is therefore of more benefit to the economy than, say, expenditure

on imported consumer goods. Because planning permission is so difficult to obtain, the rewards of success are high. Some people consider that mortgage tax relief contributes to these rewards and is therefore a bad thing. I do not agree. Mortgage tax relief should continue or be extended and the planning system should be reformed. R. B. Aisher Redleaf, Fenshurst, Kent.

Risks, benefits and trade-offs

From Dr S. Blaw Sir—Mr David Lowry of the Open University points out (September 16) various errors of fact in letters you have recently received from Prof. Cassell, Mr Taylor and others. These concern the precise date of the Three Mile Island accident, the location of that nuclear power station, whether Lord Marshall did or did not admit that a Chernobyl accident could occur in the UK, and so on.

However, people can make errors of omission as well as commission, and Mr Lowry is guilty of the former. When he points out that the "safety conscious" Danes are currently urging Sweden to close its Barseback PWRs which are only 25 km across the water from Copenhagen, he fails to quote the reply of their fellow Scandinavians. "Certainly," said the Swedes, "if you will shut down your coal-fired stations which are polluting our rivers and lakes with acid deposits and killing our fish." The reply demonstrates that there are no absolutes in the benefits/risks scene—only trade-offs.

being very hypocritical in making this request since they import substantial amounts of electricity from Sweden, 40 per cent of which is of course generated from nuclear capacity. (I am allowed to be rude about the Danes since I have a Danish wife and an extended Danish family in-law of which I am very fond.) There could be no more equitable treaty than if the Chernobyl disaster resulted in the curtailment of the nuclear programme in the Western industrialised nations, while the Danes continue to expand their civil nuclear capability as they have stoutly declared they intend. Prince Machiavelli could hardly have conceived of a plot so thoroughly "Machiavellian."

However it was all unplanned, thus confirming my long cherished belief, which no evidence to the contrary will ever shake, that history occurs by mis-management (there is a vulgar term for it) and not by conspiracy. Stephen Blaw, 2, Woodlands, Mill End, Kidlington, Oxford

a surprisingly high degree of support with 7 per cent saying they were certain to buy the paper and a further 22 per cent saying they were very likely to buy it.

The Independent's executives believe the research at least suggests that their basic strategy is not hopelessly wrong. The main alarm bell that rang was the criticism of the lack of humour in the paper, so the humour is rapidly being turned up.

The advertising target for the first year is between £14m and £15m.

The rapid changes in Fleet Street that have allowed The Independent to happen have also helped to improve the competitive position of its established rivals. The more than £50m a year Mr Murdoch is saving because of the move to Wapping would enable him to cut the cover price or the advertising rates of The Times and heavily promote the paper, or a combination of all three.

Recently, Mr Murdoch said of The Independent: "We are taking it very seriously but it is going to be very, very hard for them and they are going to need much deeper pockets than they have."

The Independent is also going to walk straight into the start of the Daily Telegraph's long march back to prosperity.

The Monday, one week before The Independent launch, the Telegraph begins printing its southern editions on its new presses, starts its new prize game Passport and embarks on an £8m promotional campaign to win back its lost younger readers.

Mr Andrew Knight, chief executive of the Telegraph, says he is more concerned about the effect of Guardian and Times counter-attacks against The Independent and the noise they will produce in the marketplace than any direct threat from the Independent itself.

Even Mr Robert Maxwell, publisher of Mirror Group Newspapers, has entered the scene at the last minute by announcing last week that his planned new paper, the London Daily News, would be launched in February as a 24-hour-a-day newspaper.

In the end, The Independent is an act of faith—that the right words aimed at the right people can overcome harsh numbers. To Mr Douglas Long, who had planned to retire instead of running another newspaper, and who at 61 is certainly no yuppie, it is a very simple matter. As a newspaper reader, he has made do with The Guardian because he likes neither The Times nor the Telegraph. "Like British Caledonian, I've never had a choice," he says.

Lombard

Why the EMS is not enough

By Jonathan Carr in Frankfurt

WAS IT mere coincidence? As the US tried to cajole the Bundesbank into cutting its discount rate, the West Germans let slip they were nearly ready to drop their remaining restrictions on the private use of the European Currency Unit (Ecu). Optimists might conclude that American pressure was having the useful side effect of forcing progress towards European monetary integration.

Also, the truth is less encouraging. The West Germans look set to move on the Ecu at last, not because they think it has a glowing future as "Europe's currency" but because they feel that on the whole it can cause little damage. Certainly, it is said, it will offer no serious challenge to the buoyant Deutsche Mark, now re-emerging in its familiar role as uncomfortable champion within the European Monetary System.

The Bundesbank has also chosen this moment to stress publicly that it is independent not just of the Bonn Government (a fact of which few observers can be unaware) but also of the Americans. The latter point is suspect, to say the least. True, the central bank can refuse to cut its discount rate on grounds the economy is buoyant (although perhaps the Bundesbank is a little too positive here) and that the money supply target is being exceeded (although maybe the wrong indicator is being used to measure). But it only needs a few well chosen public words from the US Treasury Secretary (who can claim afterwards he was misquoted) and the dollar plunges below DM 2.

What the Americans cannot get through an interest rate cut and more economic growth from their partners, they will try to haul in (despite the dangers) from a lower exchange rate. For the West Germans that means another blow to their exports which are already stagnating in real terms. That will probably not become widely evident in West Germany for a few months yet—but then the groans will begin.

Bundesbank is aggravated. Some of the pressure from the US Government and its representatives abroad has been pretty crude. But even the most "independent" central bank of the strongest economy in Europe cannot win a row with the US. The lesson of the last month (with a discount cut on and off again as the dollar moved like a yo-yo) is that, if European countries are to defend their interests adequately vis-à-vis the US, they have to provide a counterweight through greater monetary integration and development of the Ecu as a reserve asset.

That is far from a new lesson—but regrettably it needs repeating. A key reason for the birth of the EMS in 1979 was the belief of French and West German leaders that the dollar was going down the drain and that Europeans had to hang together or be hung separately.

The creation of the EMS came against the background of US current account deficits in 1977 and 1978 of about \$15bn and \$16bn respectively. For 1984 and 1985 the figures were \$107bn and \$118bn respectively (along with a federal budget deficit whose financing may force high interest rates although low ones would be needed to stave off economic recession). In principle the Europeans face a greater external threat of monetary and economic upheaval than they did before, despite their relative success in the meantime in creating a zone of currency stability among themselves.

No doubt a package will be cobbled together in Washington shortly between Europeans and the US, to get both sides over the present "hump." But Europe urgently needs progress on all that unfinished business of the EMS, including development of the Ecu, establishment of a European Monetary Fund worthy of the name and so on. As long as this is not done, even the "strongest" Europeans must not be surprised if, from time to time, they are clobbered from across the Atlantic.

It is easy to see why the



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INTERNATIONAL APPOINTMENTS

# Geneva

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A key member of the small team will be the Financial Controller who will create the monitoring and control function. Reporting to the Group Finance Director and working closely with the Treasury department in London you will set up basic accounting routines that will eventually be enhanced to provide sophisticated management information.

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## New Federal Accounting Standards Board head

BY OUR FINANCIAL STAFF

MR DENNIS R. BERESFORD is chairman of the US Federal Accounting Standards Board from January 1. Mr Beresford, who takes on a five-year term as the head of the private sector body which lays down standards of financial reporting for businesses and non-profit organisations, is national director of accounting standards for Ernst & Whinney, the US-based international accountants.

Mr Beresford is to take over

from Mr Donald J. Kirk, chairman since 1978, and a member of the Board since it was set up in 1973, who has had to retire from the post under the background constitution of FASB.

The appointment of Mr Beresford is made by the Financial Accounting Foundation, the board of which is responsible for the appointment of members of FASB and of the Government Accounting Standards Board, which puts forward reporting standards for

state and local government bodies.

Members of FASB serve on a full-time basis, and must cut their earlier connections while on the board.

Mr Beresford is a former chairman of the Accounting Standards executive committee of the American Institute of Certified Public Accountants, and a member of the Board's advisory task force on accounting for income taxes and timely financial guidance.

## Allstate Insurance elects chief

BY OUR FINANCIAL STAFF

SEARS ROEBUCK and Company, the diversified Chicago-based retailing, insurance and financial services concern, has appointed Mr Richard J. Haayen, 62, chairman and chief executive of its Allstate Insurance Group offshoot, with effect from October 8.

Mr Haayen succeeds Mr Donald F. Craib, Jr, 61, who is to retire. Mr Wayne E. Hedien, 52, is to succeed Mr Haayen as president and share operating duties. Mr Hedien, has been Allstate's vice-chairman, treasurer and chief financial officer.

Mr Haayen joined Allstate in 1961 as an underwriter, becoming a vice president in the home office in 1969, and president and chief operating officer in 1982.

## Banco Zaragozano recruits former top central banker

BY DAVID WHITE IN MADRID

BANCO ZARAGOZANO, the Aragon-based bank, has elected Mr Jose Ramon Alvarez Rendueles as chairman. Mr



Mr Jose Ramon Alvarez Rendueles, whose appointment ends speculation on the private banking future of the former central bank governor

the late seventies and early eighties.

The appointment ends widespread speculation about the 46-year-old Mr Alvarez Rendueles' future in the private banking sector, which he is joining after the statutory two-year gap following the end of his tenure at the central bank.

The youngest-ever Bank of Spain Governor, he held the post from 1978 to 1984, under both Centrist and Socialist governments. Since leaving his board appointments have included the chairmanship of Productos Pirelli, the Italian tyre group's Spanish subsidiary, and the vice-chairmanship of Hispano Olivetti, the offshoot of the Italian office equipment concern.

Banco Zaragozano—interests of which include Miami National Bank in the US—is one of the few smaller banks to have survived the banking crisis in Spain, but has been through a period of flat profits. Mr Alvarez Rendueles succeeds Mr Moises Calvo Pardo, who held the job for 21 years, and is retiring at the age of 86.

Last year the bank took on Mr Sergio Garcia-Orcy from Algemeene Bank Nederland as managing director.

## Restructuring at Credit Suisse

BY JOHN WICKS IN ZURICH

CREDIT SUISSE, of Zurich, one of the Big Three Swiss banks, is to expand its executive board by the appointment of six new general managers as of January 1. After the retirement of Dr Hans R. Frey on March 26 the top management will consist of 13 general managers compared with eight at present.

The appointment of the additional general managers takes place at the same time as the completion of a management restructuring programme launched in 1983. The main changes on January 1 will be

the linking of the domestic and foreign credit departments and the formation of a finance/investment banking department.

Mr Rainer Gut, the board chairman, says this will bring the bank's structure in line with current business patterns and improve the bank's effectiveness, at the same time dividing the load of additional management responsibility.

Of the new members, Dr Rudolf W. Hug and Dr Klaus W. Jenny will join the management of the commercial banking division.

Another two of the newly-

appointed general managers will go to the finance and investment banking division. These are Dr Hans Geiger and Dr Hans-Joerg Rudloff. Dr Rudloff, who is today deputy chairman of Credit Suisse First Boston, will stay in London and co-ordinate international capital-market activities between this company and the bank.

Elsewhere, Mr Hans Peter Sorg will have managerial responsibilities in the field of investments and deposit acquisition, while Dr Roland Rasi, will become a general manager in the logistics division.

## Air Products chairman

AIR PRODUCTS & Chemicals, the industrial gases, consumer and agricultural chemicals concern based in Pennsylvania, has appointed Mr Dexter F. Baker, 59, chairman and chief executive from December 1, to succeed Mr Edward Donley, 65 in November, who is to retire.

Mr Baker is currently president and chief operating officer. He is to announce who is to succeed him in these posts on taking on his new role.

# Accountancy Appointments

## FINANCIAL ACCOUNTANT

Salary neg to c£26,000 + benefits North West

Girobank plc is an established UK Clearing Bank with a substantial growth record in both the corporate and personal banking markets. The bank has an annual income of £300m and employs over 6000 staff.

We are seeking to appoint a Financial Accountant to be responsible for the day to day financial accounting activities of the bank, both within its main processing centre at Bootle, Merseyside and its London based banking/treasury operations. Reporting to the Chief Accountant major responsibilities include the production of monthly and statutory financial accounts, Bank of England returns and project evaluations.

Candidates for this position will be able to demonstrate strong skills and experience in senior financial management, preferably gained in the financial services sector. You will be a qualified accountant (ACCA/ACA) preferably aged in your 30's.

You will be used to working in a demanding environment and have had experience of working with sophisticated computer systems. A good working

knowledge of taxation matters would be an advantage. Commencing salary is negotiable to £26,000; further performance related salary progression is possible. Benefits are in keeping with the importance of this position and with the practice of leading commercial organisations. Assistance with relocation to within reasonable daily commuting distance of the Bootle base will be provided where necessary. The position requires frequent travel to London.

Please reply in writing outlining career, salary progression and how your skills and experience match the requirements of the job to: Peter Farrer, Head of Management Development, Girobank plc, Bridle Road, BOOTLE, Merseyside G11 0AA.



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For consultant positions, candidates will be qualified accountants, aged over 28, with an honours degree, who can demonstrate proven achievement in industry or commerce. Experience must include responsibility for systems development as well as line management in the finance function. Personal qualities will include the ability to communicate clearly both orally and in

writing. Previous overseas experience would be an advantage but is not essential.

For analyst positions we are interested in hearing from less experienced people over 26 who otherwise meet the profile indicated above.

We offer outstanding opportunities to broaden your experience in a wide variety of industries and to work with stimulating colleagues from a number of disciplines. The salary and benefits package is generous and the additional allowances granted on longer overseas assignments provide considerable opportunities for saving. There are also excellent promotion opportunities within Peat Marwick for those who wish to pursue a career in consultancy.

If you are interested in joining our consultancy practice, please write in confidence, enclosing a brief summary of your qualifications and experience and quoting reference FM/SEP6 to M. J. H. Conry.



Peat, Marwick, Mitchell & Co., 1 Puddle Dock, Blackfriars, London EC4V 3PD.

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This is a high profile position with real scope for the appointed person to become operational head of the London Office. It will appeal to an ambitious financial manager with superior technical and organisational skills and the energy, commitment and enthusiasm necessary to succeed in this challenging and dynamic working environment.

Interested persons should write to Don Leslie, adviser to the company, at the address below enclosing a career history. Alternatively, he may be contacted on (01) 831 2288 (day) or (01) 354 5229 (evenings and weekends). Naturally, all responses will be treated in strictest confidence.

Gabriel Duffy Consultancy, Financial Selection and Search, 31 Southampton Row, London WC1B 5HU

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Candidates should be chartered accountants, preferably ACA, and have several years experience in a senior accountancy role in a manufacturing environment with hands on experience of computer operation and development. Knowledge of retail and import and export procedures would be an advantage.

Excellent benefits including relocation will be offered to the right candidate.

S.A. Livers, Ref: 2538/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Hoggett Bowers plc, St. John's Court, 76 Garside Street, MANCHESTER, M3 3EL.

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The successful applicant will be aged between 28-40. Salary package is commensurate with experience but it is unlikely that any applicant now earning less than £20,000 p.a. would have the relevant qualities. Previous retail experience is a distinct advantage.

Write Box A0281, Financial Times  
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Fairfax House, Fulwood Place, London WC1V 6DW.

# Accountancy Appointments



## EUROPEAN FINANCIAL CONTROLLER

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BMC Software Inc. is a young but rapidly expanding company which develops and markets IBM mainframe system software enhancement products. Sales have doubled annually in recent years and this growth is planned to continue. Clients include many multinational corporations, leading banks and financial institutions.

In recent years, BMC Software has established subsidiaries in Germany, UK and Italy. A qualified accountant, preferably chartered, is now required for the position of European Financial Controller who will assume responsibility for all aspects of the finance and accounting functions of the current European subsidiaries and

for future planned locations.

Candidates should have previous exposure in an international headquarters environment and have experience in foreign currency management, budget planning and taxation. Excellent communication skills and energy and enthusiasm are essential in order to adapt successfully to this rapidly expanding, marketing orientated environment.

The remuneration package, which is negotiable, includes particularly attractive benefits.

Please write in confidence enclosing career details and quoting reference B7218/L to Valerie Fairbank, Executive Selection Division.



Peat, Marwick, Mitchell & Co.,  
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## Deputy Chief Internal Auditor

London c. £30,000 + Car + Benefits

Internal Audit within British Telecom plays a major role in reviewing and reporting on adherence to company policies, plans and procedures.

Reflecting the business environment in which the company operates following liberalisation and privatisation, internal audit is a corporate function responsible to the Deputy Chairman and Chief Finance Officer, with a current staff of nearly 200 people based in London and 6 provincial locations. All business units within the Group are subject to regular internal audit review. Future developments are likely to feature audit reviews of overseas activities, newly created subsidiary companies and joint ventures, a widening of the audit role into operational auditing, and the application of CAAs on a wide scale.

Following a recent promotion, we invite applications for the post of Deputy Chief Internal Auditor, who will be required to help formulate Audit's role, organisation and methodologies to meet the demands of

the next decade. He or she will have specific responsibility for the preparation and subsequent monitoring of the Annual Audit Plan and for quality control.

Candidates must have considerable experience at senior level in internal audit. Strengths in organisational and management skills are essential. In depth experience of data processing and/or computer auditing is highly desirable. There will be considerable travel to all parts of the UK and occasional visits overseas.

To apply please send a comprehensive CV to Ian Hallett, Management Recruitment Unit, British Telecom, Room 26/48, Euston Tower, 286 Euston Road, London NW1 3DG.

Initial interviews are likely to be held in week commencing 27 October 1986.

Further information can be obtained if desired from the Chief Internal Auditor, Alan Legg, on 01-356 4862 (office) or 0276 23864 (home).

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You will need to be a highly motivated, qualified accountant with at least two to three years' post-qualification experience in the insurance or financial service industries. We can promise you hard work, stimulating tasks and as much coffee as you can drink.

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Mr. J. R. Reeve, Treasurer

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development of management information systems.

Aged 30-35, you will be a qualified accountant probably a graduate, and have gained at least 4 years' p.q.c., in commerce, preferably in an fmcg environment. Previous exposure to sophisticated computer based systems in a progressive multi-site organisation is important. In addition to familiarity with strategic planning and business analysis techniques, your leadership skills and commercial acumen must be self evident. Above all, you will be expected to make a significant contribution to the strategic, commercial and operational management of the business. There are real prospects for career development within this major group.

Interested applicants should write to Barry Ollier-ACA, Executive Division, enclosing a c.v. and daytime telephone number, at 39-41 Parker Street, London WC2B 5LH, quoting ref. 349.



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You must be highly motivated with an appetite for achievement. Your successful track record will show that you are thoroughly experienced in the business to business area and capable of problem solving for small and medium sized companies, be they financial, commercial or manufacturing. You will receive comprehensive training and the back-up necessary. A first rate remuneration package commensurate with effort is offered.

If this is your sort of challenge and you would like to join our expanding team, please send complete career details to Mark Quinry, Ref: FT, Independent Consulting and Management Company Ltd., Rawplugh House, 147 London Road, Kingston-upon-Thames, Surrey KT2 6NR.



## Financial Accountant

North London

This is a challenging opportunity to make a positive contribution to the improvement in the financial reporting of an autonomous unit of a major UK Group.

The company has a turnover in excess of £15 million, and supplies consumables to both the industrial and FMCG markets.

A qualified accountant is required to manage a busy accounts department (all ledgers and payrolls) and be responsible for the timely production of financial reports and forecasts, which will include monthly balance sheets, profit and loss accounts and cash-flow statements.

Candidates should have previous experience of managing staff and will also be required to make a positive contribution to the improvement and development of computerised accounting systems.

Reporting direct to the Financial Director, the successful applicant, who is unlikely to be currently earning less than £14,500, can expect the usual benefits of working for a subsidiary of an international Group.

Please write with a full CV, including details of current remuneration. These will be forwarded direct to our client. List separately those companies to whom your details should not be sent. Matthew Payne ref. MP/5/B.

HAY-MSL Selection and Advertising Limited,  
52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

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CONFIDENTIAL ADVERTISING

## FINANCIAL DIRECTOR

BELFAST c. £20,000 + CAR

An aggressive qualified Accountant aged around 35 is required to squeeze improved results out of a two-site organisation. RFD Limited is one of the foremost companies in the design and construction of inflatable survival equipment, its equipment being used worldwide on aircraft and ships. All manufacturing is currently being concentrated in Belfast, leaving technical and sales in the London area. This £10 million turnover company is part of Wardle Storeys PLC, itself regarded by the City as growth orientated.

Excellent career opportunities exist for an individual able to demonstrate his/her mastery of financial controls both in technique and application. Already successful in the current job, with at least five years in industry, The individual must now be looking for a bigger "stage" to develop their career. The job is located in the Dummurry area of Belfast and reasonable relocation costs will be met. Initial salary negotiable around £20,000 pa. Two-litre car and other benefits provided.

Please write in confidence, marked "Private and Confidential," to:

The Managing Director, Mr. J. West  
RFD LIMITED

66 Cotteshall Lane, Godalming, Surrey GU7 1LH  
or telephone: Godalming (04868) 4122

## FINANCIAL CONTROLLER (& Company Secretary)

£22,000 package Hertfordshire

The company is a successful full service creative advertising agency providing a comprehensive service to well-known high profile clients. They employ 35 people and turnover is £2.75 million with good profits.

An opportunity has arisen, following the restructuring of the Board, for a Financial Controller/Company Secretary. This is a new appointment and the successful candidate will report directly to the Managing Director. The challenge here is to develop effective financial controls and procedures and establish the company secretarial function. The appointee will also be responsible for the personnel and general office functions. Existing procedures have grown up with the company and this appointment will, for the first time, ensure co-ordination and development of them under a sole full-time financial executive.

The successful candidate will probably be aged 30 to 40 years, with demonstrable achievements in establishing and developing the finance function virtually from scratch. Experience in controlling the personnel and general office functions is also desired. The ideal qualification will be F.C.A., F.C.C.A. or F.C.I.S.

The post carries a salary of circa £20,000, a 2 litre car, four weeks annual holiday and the usual company benefits. There are excellent prospects for promotion to the Board and an equity share in due course.

For further information please telephone Don MacLean on 0908 678114 during office hours or at home on 0494 782042. Alternatively send your CV to him at Role Management Limited, Midsummer House, 435 Midsummer Boulevard, Central Milton Keynes MK9 3BN.

Role Management

Jonathan Wren  
SYDNEY LONDON HONG KONG

## MERCHANT BANKING ACCOUNTANTS - NEWLY QUALIFIED TO £18,000

Two of our clients, both major British merchant banks, are seeking recently qualified, graduate ACA's from the 'big 6', aged 25 to 27.

The first position is in the audit department and our client requires audit experience. The post will lead on to operational banking in 2-3 years time, in corporate finance or lending.

The second is for a management accountant in the treasury area, researching on foreign exchange exposure and liquidity exposure, and developing internal management reporting procedures. The very competitive salary would be enhanced by a bonus scheme and other normal banking benefits, including mortgage. Both positions offer an excellent route into banking with well known organisations. Contact Mark Forrester or Karyn Rutherford.

Jonathan Wren  
Recruitment Consultants

No. 1 New Street, London EC2M 4TP. Tel: 01-623 1266

# Accountancy Appointments

## Plant Financial Controllers (2)

— Engineering  
Bedfordshire and Avon £19,000 + car

Our client, the British subsidiary of a multi-national operation, manufacture and market motor vehicle parts which are distributed throughout Europe and has a turnover in excess of £50m in the UK.  
Opportunities have occurred for Financial Controllers in two of their manufacturing plants, one in Bedfordshire and one in Avon. Both positions form part of the plant management team providing a total management accounting service to the site with emphasis on cost control and improvement.  
The successful candidates will be aged 30 to 40 years, ACMA, with at least 8 years experience at a senior level in the engineering industry and with a thorough understanding of engineering manufacturing processes.  
Attractive remuneration packages are offered with pension, life assurance, car and relocation expenses.  
Please telephone for an application form or send C.V. to John Cole.

**Helrick Matthews Ltd.** Cathedral House, 5 Beacon Street, LICHFIELD, Staffs. WS13 7AA.  
Telephone: 0543 254454

## Capital Expenditure Controller

**Berks**

£18,000 + Substantial Bonus + Car

Our client is a £330m major subsidiary of a diverse energy group operating in the UK through a regional/national network. This newly created position reports to the Financial Controller within the central finance function.  
The role involves evaluating and controlling all capital investment projects with a strong emphasis on presenting proposals that are cost effective and beneficial.  
The successful candidate must have a strong personality and good communication skills together with a numerate and logical mind.

The benefits are excellent and include non-contributory pension, fully expensed car and relocation expenses where appropriate.  
Please write enclosing full resume quoting Ref 113 to:  
Nigel Hopkins, FCA, 97 Jermyn Street, London SW1Y 6JE.

**Cartwright Hopkins**  
FINANCIAL SELECTION AND SEARCH

## FINANCIAL CONTROLLER WARRINGTON

Our client is a rapidly growing business with established and profitable high street outlets selling and renting consumer electronic equipment. Recent expansion has involved moving into both the office equipment and business communications markets.  
Their current success has created a need for a dynamic, progressive and experienced person who can run the finance function and take an important role in future growth.  
The successful candidate, aged

between 30 and 40, will be a self starter, capable of hard work and progressive by nature. Membership of an accountancy body is required, along with experience of a fast growing business, ideally in either the retail, electronics or telecommunications industries.  
Salary and benefits are excellent for the right person who can look forward to promotion to the board of directors. If you think you can meet the challenge of this exciting, new opportunity then write in confidence to: John Calvert, Executive Selection Division.

**PEAT MARWICK**

Peat, Marwick, Mitchell & Co., Century House, 7 Tib Lane, Manchester M2 6DS.

## BBC APPOINTMENTS

**HEAD OF FINANCE**  
North East Region

The BBC's North East Region has recently been established to bring together and develop BBC Broadcasting and production resources for both television and radio within an area which extends east of the Pennines, from the Scottish Border to The Wash. The newly-created post of Head of Finance will be a key appointment to the Regional Management Team, based in Leeds. As the financial procedures for the new Region have yet to be established, this is an opportunity for a dynamic, ambitious accountant to join a new operation at its formation.  
You will advise on, and monitor, the financial implications of all proposals and development plans. The development of financial control systems, budget forecasting and allocation and the provision of an effective management accounting service will all be important aspects of your responsibilities.  
A professional accountancy qualification will need to be complemented by broad experience, at a senior level, in the key areas of responsibility of this challenging role.  
An informed interest in broadcasting would be a distinct advantage.  
Salary will be in a range £15,716—£20,406. (Ref. 2632/F)

**MANAGEMENT ACCOUNTANT**  
Central London

The world of the BBC is large and varied. As a member of one of our multi-discipline activity review teams, you would play a vital role in the assessment of the effective and efficient use of resources. Additionally, you will be involved in a range of special projects.  
A young, qualified (ideally ACMA) accountant, probably aged around 30, you should have the ability to contribute towards the achievement of these objectives.  
Salary: £13,194—£16,796. (Ref. 2627/F)

We are an equal opportunities employer

Relocation expenses considered.  
Contact us immediately for application form and further details (quoting appropriate ref.), BBC Appointments, London W1A 1AA. Tel. 01-827 5798.

## A Strategic Management Role in Treasury and Planning

Thames Valley

£28,000 + Car

Our client is one of the largest distributors of computer equipment and support services in the U.K. The company has experienced a period of restructure and reorganisation and is committed to long term profitability and market penetration.

An exciting opportunity has arisen for a treasury specialist to join the newly appointed senior management team. Particular emphasis will be placed on funding and cash management. Candidates will be graduates, aged mid 30's with an accountancy qualification and/or MBA. Strong planning skills gained in an international environment together with high intellectual ability will enable you to recognise business opportunities and to

develop strategic long term plans in this pro-active commercial environment. Recent exposure to acquisition analysis in a fast moving business sector would be advantageous.

This is a unique and challenging position demanding a high level of commitment and personal presence. The remuneration package will include a high starting salary and attractive fringe benefits with the possibility of future share options.  
Interested applicants should write to Andrew Sales FCCA, Executive Division, enclosing a comprehensive C.V., and daytime telephone number, at 39-41 Parker Street, London WC2B 5LH quoting ref: 347.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
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## Challenging New Appointment With Successful & Rapidly Expanding 'Hi-Tech' Group MANAGER-FINANCIAL ACCOUNTING

Cambridge, Surrey. c £22,000 + car + generous stock purchase scheme

In only 4 years, this dynamic US company has successfully developed an outstanding range of high-performance computer-based products, regarded as the world leaders in their field. The Company's placing of shares on the US market earlier this year marks the start of the next phase in its corporate development.

With plans for a substantial growth in UK turnover, they now wish to strengthen the financial management team by the appointment of an experienced young accountant as Manager - Financial Accounting.

Based in their modern headquarters and reporting directly to the UK Financial Controller you will be fully responsible for the development, control and operations of the Company's financial accounting function, the quality and accuracy of financial reports and accounts prepared to tight deadlines,

and the development and direction of an expanding accounting team.

Your brief will also include the development of enhanced computer-based accounting systems to meet the demands of this growing company, and therefore candidates, who will be qualified accountants, probably aged 25-36, will have had experience of sophisticated computer systems, together with evidence of excellent people-management and technical accounting skills, gained in a progressive, fast-moving, and possibly international business environment.

This important appointment commands a top salary and benefits package, and offers significant career prospects with the Company's UK or European operations. For a detailed and confidential discussion call Neil Wax on 01-387 5400 (out of hours 0923 43033) or write to him at:

**FINANCIAL SELECTION SERVICES**

DRAYTON HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN TELEPHONE: 01-387 5400

## Profitable & Progressive f.m.c.g. Group Seek An Accomplished Professional As FINANCIAL PLANNING MANAGER

Essex, close to M11 to £25,000 + executive car + substantial benefits

Our client is the U.K. sales and marketing operation of a major f.m.c.g. group and amongst the market leaders in this highly competitive field. They are committed to a policy of continued growth through both acquisition and the introduction of further brands to complement their existing range of quality "household name products".

Strong financial management is a key factor underpinning the Company's success and particular emphasis is placed upon financial planning and control. As the Financial Planning Manager you will perform a key role providing input to strategic decision making for the sales and marketing and Head Office functions, and, as a member of the management committee it is expected that you will make a substantial impact towards improving operational performance.  
Your primary responsibilities will be to co-ordinate the

planning function involving the preparation of financial and corporate plans, the development of an integrated financial information system for the sales and marketing functions and the presentation of meaningful financial reports.

We would welcome applications from ambitious commercially minded accountants (likely to be aged 30-35) who can demonstrate a lively manner together with the commitment to succeed in a demanding and stimulating environment.

A generous benefit package will be available including relocation where necessary.  
For a detailed and confidential discussion call Paul Goodman, consultant to the company, on 01-387 5400 (out of hours on 01-954 5242) or write with full career details to:

**FINANCIAL SELECTION SERVICES**

DRAYTON HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN TELEPHONE: 01-387 5400

## FINANCIAL CONTROLLER

The INTERKILN Group, an International Organisation specialising in ceramic projects mainly in developing countries, is seeking to strengthen its financial management team by the appointment of a Financial Controller to take responsibility for the Financial and Company Secretarial affairs of the Group.

Duties will include the preparation of statutory and management accounts and the development of financial control systems in the U.K. and Overseas Companies. Candidates should be qualified accountants (CMA/CCA) in their 30s and should have relevant practical commercial experience.

We seek a tough character with the ability and initiative to make an impact in a rapidly expanding business. The position is based in London but will require regular travel to the Group's overseas locations.  
Remuneration £20K to £25K plus a company car and the usual benefits.

Interkiln is a progressive group and is uniquely poised to offer excellent career development prospects to the right person.

Apply in confidence with detailed C.V. to:  
**INTERKILN ENGINEERING LIMITED**  
13-17 Long Lane, London EC1A 9PN

### CHARTERED ACCOUNTANTS

c £17,500-225,000 + car  
Are you a recently qualified accountant or finalist looking for a new career?  
We offer a wide variety of excellent positions available in small to medium-sized companies, and diversity of other blue chip companies. We are ideally placed to fill your job requirements.  
Our service is personal, professional and completely confidential. We may have just what you've been looking for, so why not ring us today for an appointment or simply send us your CV.  
Ref: CA/248

### COMPUTER AUDITOR c £20,000

The Merchant Banking arm of a major international banking group located in the City seeks a Qualified Accountant to join their Finance/Audit Department.  
Ref: RC/550  
An exciting opportunity for a Qualified Accountant to join this dynamic manufacturing and services group located East of Berkshire. Duties will include financial and operational accounts review throughout their European and worldwide offices. This management position after 2 years.  
Ref: SB/570

**ACCOUNTANCY ASSOCIATES LIMITED**

temp./perm. recruitment consultants  
5 VIGO STREET LONDON W1X 1AH TELEPHONE 01-439 3387 TELEX 27788

## Young Group Financial Accountant

Develop your career within this international group of companies

£ negotiable London - West End

Our client can rightly claim to be one of the world's leading international companies in its spheres of operation, with a turnover in excess of £400 million and over 20,000 employees in more than 100 locations worldwide.

Promotion has created this need for a young (mid/late 20's) qualified accountant to join a small team at Group Head Office. Your initial appointment as Group Financial Accountant will include financial reporting involving contact with overseas subsidiaries, enhancement of computer systems and ad hoc projects for the Board.

You will need to display well rounded professional and personal qualities in working to tight deadlines within an informal environment.

Career prospects within this growth orientated and forward-looking organisation are exceptionally good.

Starting salary is negotiable and will not be a problem for the right candidate. The benefit package includes pension, free lunches and BUPA.

If you are interested in this worthwhile opportunity, please write—in confidence—to Philip Bainbridge, Selection Consultant, ref. B.35028.

**HAY-MSL Selection and Advertising Limited,**  
52 Grosvenor Gardens, London SW1W 0AW.

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FINANCIAL SERVICES

## Finance Specialists looking for a career in international banking

... key development opportunities with a sector leader

With a reputation for being innovative and forward thinking our client is recognised as being a key player within the rapidly changing and intensely competitive financial services sector.

Their mission is to recruit a small number of high calibre finance professionals who would undertake a familiarisation programme covering all financial management areas within the banking operations and to be based at their prestige Head Office on the south coast.

These positions are seen as development roles and the successful candidates should demonstrate the potential and ability for promotion into more senior positions within the finance function or other areas of the bank either in the UK or overseas within 18 months to 2 years.

Make no mistake these are rare, first class career opportunities and will appeal to ambitious, commercially aware qualified accountants.

Package c.£20k including normal banking perks.

Please write in confidence with full career details to Philip Bainbridge, Selection Consultant, ref. B. 35024.

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52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

**HAY-MSL**

FINANCIAL SERVICES

# Accountancy Appointments

## HEAD OF FUNCTION

Neg. around £25,000 plus car and benefits

Our client, a U.K. owned company based in S.W. England with an unrivalled reputation in high technology capital equipment, is seeking a man or woman to join the small central staff, initially to head up the Internal Audit function, prior to taking up a senior line finance job.

In addition to a first class background in and recent experience of operational audit, candidates must have had sound experience of financial control in a demanding manufacturing environment. It is unlikely therefore that those under 30 will have had sufficient experience to be considered.

A professional accounting qualification is essential.

As part of the attractive salary and benefits package, assistance with relocation will be offered where appropriate.

Applications including brief CV and details of current salary should be sent to Max Emmons quoting CRS 453, Lockyer, Bradshaw & Wilson Limited, 39-41 Parker Street, London WC2B 5LH.

List separately any companies who should not receive your application.

**LBW**

LOCKYER, BRADSHAW & WILSON LIMITED  
A member of Addison Consultancy Group PLC

## ACCOUNTING FOR THE FUTURE

Now you have qualified, you can turn your mind to planning your career and considering all the options now available to you....

As part of your decision-making process, we can help you to identify and capitalize on your strengths, whilst fully utilising your professional qualification.

We are specialists in the field of merchant and international banking and in these areas we can offer you the choice of a wide range of stimulating opportunities, such as the following:-

- Risk Management — Investment Banking to £18,000
- Corporate Finance — U.K. Merchant Banking c. £18,500
- New Product Analysis — International Capital Markets to £18,000
- New Products Accounting — Swaps, Bonds & Treasury to £19,000

For further information or for general career advice, please contact Felicity Hooper on 01-606 1706

Anderson, Squires Ltd., Bank Recruitment Specialists, 127 Cheapside, London EC2V 6BU **Anderson, Squires**

## General Appointments

Appear every WEDNESDAY

## Accountancy Appointments

Appear every THURSDAY

Louise Hunter 01-248 4864

Jane Liversidge 01-248 5205

Daniel Berry 01-248 4782

## Financial Planning Manager Commercially Minded Accountant/MBA

Age 28-33 to c.£30,000 + Bonus + Car



Our client is the UK operation of a household name consumer services company and a market leader in its industry. The Company has a reputation for aggressive and successful financial driven management, its finance function playing a more significant role in the overall business management than is the case in many other organisations.

An energetic and commercially-minded individual is sought to manage and further develop the financial planning and analysis function. Reporting to the Financial Director and supported by a small team within a highly computerised department, this individual will form a key part of the senior management team.

Responsibilities involve assisting operations management in the preparation of annual and long-term plans, monitoring and critically appraising operating results, producing forecasts of performance, and proposing and implementing profit improvement plans to take advantage of business opportunities identified.

This is a highly visible and 'operational' finance role and provides for high exposure to operations management, requiring a strong presence not only at headquarters but also in the field. Promotion to a more senior management appointment, either within the UK, one of the European operations or at Group level (based in the UK), is a strong possibility in 2 to 3 years.

Candidates will be qualified accountants or MBAs with experience of financial planning or analysis gained in a disciplined environment; previous management and systems development experience would be an advantage. Above all, the requirement is for a strong and persuasive personality combined with good communication skills. The post is based in West London and, if required, a relocation package is available.

Interested individuals should preferably telephone Henry Claydon BA, MBA, FCA, or write enclosing a CV and salary details, to: Financial Management Selection Limited, 21 Cook Street, London W1X 1BB. (Tel: 01-439 6911)

Financial Management Selection

## FINANCIAL MANAGERS

c£18,000 + 2L Car

Our Client, a major international company, has several manufacturing units throughout the UK and as a result of recent and further planned expansion is strengthening its finance team at a number of locations.

The units are profit centres and each Financial Manager will report to a Managing Director and will have responsibility for the overall management and control of the company's financial resources.

Ideally aged 28-32 years, qualified candidates must be commercially orientated and able to demonstrate 2-3 years experience of financial management within a manufacturing environment. A sound knowledge of computer systems is required.

Salary will be as indicated and a company car will be provided together with pension, BUPA and other benefits associated with a major organisation. Career development opportunities are substantial.

Interested candidates should contact Adrian Taylor, advisor to the client, in strict confidence, quoting Ref. No. 5203 at: The Jackson Taylor Partnership Limited, Hibel House, 2 Hibel Road, Macclesfield, Cheshire SK10 2AB. Tel: 0625 618327 (24 hours).

**THE JACKSON TAYLOR PARTNERSHIP**  
International Personnel Consultants

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## Newly Qualified ACAs £20K-£30K

### Capital Market Support

Leading US Investment Bank requires bright ambitious accountants to work alongside traders. Positions in London, Germany and Switzerland.

### Venture Capital

Newly qualified, commercially aware ACA to work in a small and very successful team of entrepreneurs.

### Corporate Finance

High calibre ACAs to join a mergers and acquisitions department of a major UK Merchant Bank. "Special" work experience and a legal background a bonus.

Swiss corporate looking for deal orientated accountant. Must be self reliant and capable of working under pressure. Preferably with experience in industry.

### Group Financial Control

Major UK Merchant Bank requires enthusiastic accountant willing to become involved in the Bank's business. The job will include advisory work and accounting for new instruments.

For further details please write or telephone in strictest confidence quoting ref: SM1560 to:-

Rochester Recruitment Limited

25A College Hill London EC2A 2EP Telephone: 01-248 8346 (0932 220151 Exps)

## Hoggett Bowers

Executive Search and Selection Consultants

### Costing Manager

Major British based Public Company

North London c£20,000, Fully Expensed Quality Car

This major consumer electronics company has recently undergone a successful major restructuring and investment programme. This has created an excellent opportunity for an able qualified professional to join the finance department at a senior management level.

Together with significant man-management responsibility the key tasks will include the effective day to day management and future development of a fully computerised costing and stock control system, cost reporting and estimating.

A role of critical importance to the future success of the company which will demand the highest of standards and business ability. Candidates aged 28-40 must be qualified accountants who ideally will have already had man-management experience.

Big company benefits are offered together with excellent career prospects.

Male and female candidates should submit in confidence a comprehensive cv or telephone for a Personal History Form to M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting Ref: 21064/FT.

## New York

Binder Dijker Otte & Co., international accountants, have vacancies for permanent and temporary audit staff in their New York City office.

These positions will interest candidates with one to two years' post-qualification experience and who are able to transfer by December 1, 1986. Temporary positions must be for a minimum of two years.

Assistance will be given with visa procedures.

For further details please write with a full CV and daytime telephone number to:

Miss J Cook, BDO, 8 St Bride Street, London, EC4A 4DA.

**BDO**  
Binder Dijker Otte & Co.

## The British Printing & Communication Corporation plc

### YOUNG FINANCE EXECUTIVES

Following its sustained growth over the past five years, BPGC is now seeking to recruit several outstanding young Financial Executives to play an active part in the continuing expansion of its operations. Vacancies exist in London, the Home Counties and other locations in the UK.

Able, ambitious, well qualified accountants aged 26-32, who can meet the demanding standards required, are invited to apply. You must possess strong communication and leadership skills, a well developed commercial aptitude, sound experience in the development of computer systems and above all the capacity to enjoy a pressurised but stimulating environment. An attractive starting salary will be offered to suitable candidates.

If you are sure that you have the qualities necessary to succeed with BPGC write to D.E. SHRIBMAN as advisor to the company stating how you meet the requirements and enclosing a curriculum vitae, details of current earnings and daytime telephone number.

## Gabriel Duffy Consultancy

### Planned Maintenance Financial Controller (FINANCIAL DIRECTOR DESIGNATE)

PLANNED MAINTENANCE with a £12 million turnover, is the country's largest independent mechanical and electrical maintenance company, and is recognised as a leader in its field.

Due to continued growth and the need for greater management information, it has been decided to appoint a Financial Controller. Based at the group Head Office in South West London, the successful applicant will work closely with the board and divisional management, in the production of regular forecasts and reports and the development and implementation of new management information systems.

The role will suit a young dynamic accountant with considerable previous commercial experience, who wishes to develop his/her skills in a progressive and profitable organisation.

An excellent remuneration package is offered including a company car. But more importantly, this position offers the opportunity to work in a professional and demanding environment.

For further information please contact Darrell Smith, consultant to the organisation for this assignment on (01) 631 2286 day or (01) 444 3558 (evenings & weekends) or write in strictest confidence to:

Gabriel Duffy Consultancy, Financial Search and Selection, 31 Southampton Row, London WC1B 5HU

## Unblinker Accountant

c. £20,000 + bonus and car. Age 25-35

The Company, a property subsidiary of a British international group, is responsible for one of London's newest and largest commercial/residential developments with profit forecasts in the millions.

The appointment title is Chief Accountant - reporting directly to the Chairman, and with control of a team of six. But your activities will range far beyond what this normally implies.

More accurately, the role is line management. You will be expected to organise your department virtually to run itself, leaving you time not only for financial reports, but also for effective liaison with directors, forward planning unblinker by stultifying convention and full participation in board meetings.

All this demands, in addition to your A.C.A., property experience, computer know-how, open-mindedness, adaptability, a bright and lively personality and a career commitment which includes ready and willing involvement in social functions.

The appointment offers a pleasant location in London, first class offices, and invigorating working environment and an unlimited future.

To apply, please telephone or write to: **mary overton**

on 01-734 7282

Mary Overton Recruitment Ltd., 95 Piccadilly, London, W1V 9PL

# Accountancy Appointments

## Finance Director with M.D. potential

c. £30,000 + car + share option Central England

This is a rare opportunity for an experienced Finance Manager/Director to eventually take responsibility for a well established factory manufacturing a range of components mainly for the automotive industry. The company is part of an International Group, and has considerable potential for continued rapid growth and development.

Candidates, aged under 45 years, should be committed, enthusiastic, Finance professionals, who have either already moved into general management, or are eagerly seeking such an opportunity. You should possess proven leadership qualities, and

want to become involved in every detail of this successful business. You must be a practical 'hands on' manager who is capable of novel solutions to commercial/business problems. The ability to speak French is also essential.

The benefits are particularly attractive, and the total remuneration includes individual performance related bonus, share option scheme, quality car, and assistance with relocation where appropriate.

Please write or telephone for an application form or send detailed CV to P.R. Guy at the address below, quoting reference AAC2/1049/FT.



**PA Personnel Services**

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

6 Highfield Road, Edgbaston, Birmingham B15 3DJ  
Tel: 021-454 5791

## F.D. Designate: House Building

South West

c£25,000 + car + bens.

Our client is the rapidly expanding and highly profitable house building arm of one of Britain's premier groups.

An aggressive, commercially minded career professional is required to head up the finance team. Aged in your late 20's/early 30's and a qualified accountant, your post qualification experience should have been gained at controller level. You must have a sound house building background and a hands-on approach to strategic problem-solving. Fully conversant with the latest computer systems, your technical skills must be self evident. The ability to report effectively to the

Board and liaise closely at operational level is essential. Career prospects within the group are outstanding and promotion to the Board will only be limited by your own personal performance. The remuneration package includes a company car and attractive large company benefits.

If you are seeking the opportunity to become involved in the broader commercial aspects of a fast-moving organisation contact Adrian Wheale ACMA, ACIS on 0272 276509 or write, enclosing a comprehensive c.v., to Michael Page Partnership, 29 St. Augustine's Parade, Bristol BS1 4UL, quoting ref. 8063.



**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## Financial Controller

c £20,000 + Car London

This is an exceptional opportunity for a young qualified accountant to become a key member of a highly profitable, small, but fast growing property investment company. With its strong commitment to rapid growth the position offers a rewarding future.

The Financial Controller will be responsible to the Directors for the day to day control of the financial planning and accounting function, development of the accounting systems and financial administration of property acquisitions and income.

Candidates for the position, ideally in the age range 26-30, should have sound and extensive computerised financial systems and spreadsheet techniques. Knowledge of the property business and relevant taxation and law is preferred.

The personal qualities of candidates include self-motivation, an assertive but diplomatic approach and the ability to contribute to the overall development of the business.

Applications, giving full personal and career details, should be submitted quoting reference SHA.829 to Ruth Turner at: Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London W1M 1DA.

**Stoy Hayward Associates**  
MANAGEMENT CONSULTANTS  
A member of Harwell & Harwell International

## FINANCIAL CONTROLLER (Computers & Electronics) to £30,000 + Benefits

This opportunity comes at a time when our client is consolidating on a major period of growth and diversification - prior to the launch of a new range of technology products.

Formed in 1978, the company turns over in excess of £15 million and is acknowledged, even by their most ardent competitors, as a technology leader in the design and manufacture of computer based products.

Reporting to the Managing Director, this role provides you with the opportunity to make a lasting personal impact on the business strategy and evolution of a young company with enormous potential.

Part of the senior management team, you will certainly need the commercial sensitivity to react to the fierce demands of technology markets. However, no less important will be your ability to read the road ahead and take the initiative.

A qualified ACA or ACMA, you should have had at least 3 years as a department head, ideally, but not essentially, in an electronics manufacturing environment. This will have furnished you with a firm grasp of MRP systems and an in depth appreciation of the finer points of product costing.

As a first step, please forward your curriculum vitae, in confidence, to Ref. PA/TMX at the address below:  
KHM Associates,  
1 New Bond Street,  
London W1Y 9PE.

**KHM ASSOCIATES**  
1 New Bond Street  
London W1Y 9PE

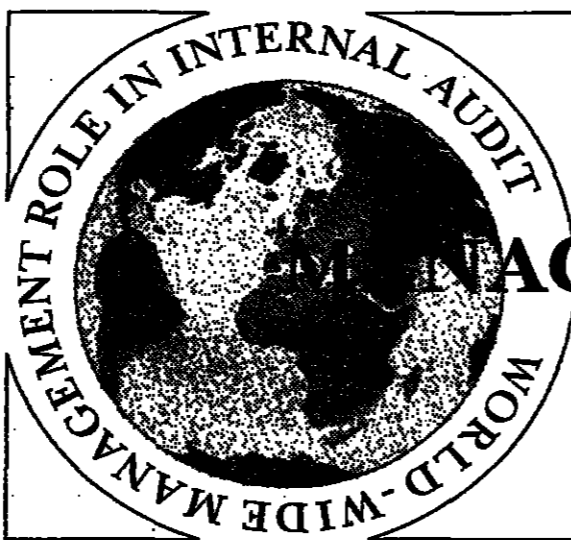
## GROUP FINANCIAL ACCOUNTANT

Package c£22,000

We are the UK arm of the world's largest publicly quoted insurance group. Due to recent expansion, we now have a vacancy for a Financial Accountant. Reporting to the Chief Accountant, you will be responsible for ensuring compliance with all UK statutory reporting requirements, in particular the preparation of Companies Act accounts and Department of Trade returns for some fifteen companies. The environment is young, motivated, highly computerised and rapidly changing.

If you are under 35, ACA/ACCA qualified, have an insurance background gained either in the industry or the profession and are looking for a new challenge then reply in confidence to:

Wayne Page, Chief Accountant  
Aetna Life Insurance Co. Ltd.  
401 St. John Street, London EC1V



## C. London & The World

When a high technology organisation doubles its turnover in two years, you can be sure there are enormous challenges to be met, today and in the future. Especially in the case of our client, who can now boast operations in 49 locations worldwide and a turnover exceeding £900 million.

Expansion creates the need for a well qualified accountant, probably aged 30-35, with sound audit experience gained within both a large commercial concern and a major professional firm. As one of two managers working within a highly skilled audit management team, you will be responsible for contributing to the continuing development of the function to meet the increasing demands of the organisation.

This is an excellent opportunity to exercise your commercial judgements on a world stage, providing you with an international stepping stone to realising your long term career ambitions, within an outstandingly successful group. Where appropriate, relocation expenses will be payable.



**The Finance Index**  
Financial Recruitment Consultants

11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

c.£22,500 + Car + Benefits

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Write with full CV and daytime Tel. No. quoting ref: FT/117, to Patrick Donnelly.

## MANAGEMENT SERVICES DIRECTOR

French Speaker Thames Valley

c.£33,000, car, +Substantial Financial Benefits

for a prestigious UK fmrg organisation, possessing a unique record of achievement in meeting the changing market needs and trends in a highly competitive and committed business environment.

Reporting to the board the appointee will take up full responsibility for managing, controlling and expanding the systems and administration functions, thus making a significant contribution to the profitability of the organisation by the adoption and implementation of sound consistent and cost-effective plans to meet the needs of the users and the Company as a whole.

The successful, French speaking, candidate will preferably possess a recognised accounting qualification and will already be competently versed in planning and implementing automated systems. The individual must be a self-starter, whose enthusiastic and straightforward personality will ensure successful innovation with skill and professionalism.

Written applications from either sex are invited by applying in full and total confidence to the Director, Executive Search and Selection Division quoting ref. GF1423 at the address below.



**Applied Systems**

BIS Applied Systems Limited,  
20 Upper Ground,  
London SE1 9PN.  
Tel: 01-633 0866.

## EUROPEAN TROUBLESHOOTERS

ACA/CA/MBA's or equivalent Neg. to £21,000

Based in READING, Berkshire, our client is a major U.S. COMPUTER MANUFACTURER whose EUROPEAN turnover exceeds £200m. A number of opportunities arise for well qualified HIGH ACHIEVERS aged 25-30 who wish to travel extensively in EUROPE. Being able to communicate in another European language would therefore be an advantage but is not a sine qua non.

Successful candidates will not only encounter a friendly, dynamic working environment but can also look forward to RAPID PROMOTION to line management positions in the near future.

If you have a GOOD RELEVANT DEGREE, are qualified ACA/CA/ACCA or equivalent and willing to undertake assignments with ENTHUSIASM AND PANACHE please call in the first instance and send your c.v. to:

TIM WINGHAM ACA  
Accountancy Appointments Europe  
1-3 Mortimer Street  
London W1N 7RH  
Tel: 01-580 7895/7739 (direct)  
01-637 5277 ext. 281/282



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## SYSTEMS AUDIT to c.£22,500 + benefits

Our client is a major US banking group with a global network, experiencing significant growth in the Investment Banking field. Having recently established a small, highly skilled and mobile Systems Audit unit based in London, they now seek a top-flight Chartered Accountant to join at senior level, providing immediate managerial support in this area.

The team is engaged in the review of new and existing computer systems and sites worldwide, including the development of new computer audit techniques. In this respect the rôle offers a particularly exciting challenge at the present time, as the bank is implementing an advanced 'state of the art' online relational database for bank accounting and associated systems.

We should therefore like to hear from Chartered Accountants aged in their twenties who have about two years' computer audit experience, either within the profession or in international banking. Self-motivation, effective communication skills and willingness to travel extensively overseas are all important factors.

For the successful candidate, future prospects are diverse as our client has a proven track record of promoting such individuals out of Audit into other areas of the bank. In addition, they offer a generous salary/benefits package which, for an exceptional candidate, may be significantly in excess of the above indicator.

Interested candidates should contact Jonathan Holmes or Kevin Byrne on 01-606 1706 (lines open until 7.15pm on Thursday 25th September) or write enclosing a detailed curriculum vitae to the address below.  
All applications treated in strictest confidence.

Anderson, Squires Ltd.,  
Bank Recruitment Specialists  
127 Cheapside, London EC2

**Anderson, Squires**

## Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

## Young Financial Controller Aged 25-30

South East London To £25,000, Car, Benefits

The demands of Direct Marketing services have outstripped the capacity of the direct mail packing and fulfilment industry and the gap is widening. This is providing major growth potential for our client. The company is young but well established with a turnover of around £8m and a prestigious clientele. Past and future expansion, combined with plans for a public flotation in around 18 months has created an urgent need for this appointment. The successful candidate will take full control of the small finance department and key initial objectives will be to design and implement budgetary control, costing and management information systems. Applicants must be qualified accountants with well developed management accounting experience who can demonstrate the commercial intelligence to assimilate the business quickly and produce fast results. Vital personal qualities include strong leadership skills, a good intellect, a high level of commitment and the potential to grow quickly with a very ambitious organisation.

Please send full details of career to date to: Rupert Terry, Hoggett Bowers plc, Moorgate Hall, 153/157 Moorgate, LONDON, EC2M 6MB.  
Tel: 01 588 4306. Ref: 20328/FT.

# Accountancy Appointments

## Group Finance Director

### Equity Opportunity

MID ESSEX

c.£35,000

Successful management buyouts probably offer today's most exciting career prospects. Our client gained its independence earlier this year and is working towards a Stock Exchange listing within the next 2 to 3 years.

They are a highly successful group of companies in the packaging industry, with a record of sustained growth and profitability, and boast many top name clients in their £50m turnover.

They are now seeking to appoint a high calibre Group Finance Director as a key member of the Main Board. The main responsibilities will be to ensure the Group continues to operate on a sound financial basis and to prepare it for an early listing. This will entail close involvement in the day-to-day control of the business and in the strategic planning of its activities, as well as establishing close links with the City.

Candidates must be Qualified Accountants, aged around 35-40, with several years wide ranging experience in a manufacturing environment, ideally in packaging or a related industry. They must be able to demonstrate keen commercial awareness and have the entrepreneurial flair to maximise the Group's considerable potential.

A fully competitive remuneration package is offered, including an attractive directors incentive scheme, and there will be the opportunity to acquire equity. Career prospects are unusually good.

Please send concise details, including current salary and daytime telephone number, quoting reference C2004, to W S Gilliland, Executive Selection Division,

**Grant Thornton**  
Management Consultants  
Fairfax House, Fulwood Place, London WC1V 6DW.

## SCHERING

### International Operational Audit

#### Young Accountant based in Cambridge

Schering AG, West Germany is a major force in the chemical industry worldwide. Within the UK our interests include pharmaceuticals, industrial chemicals, electroplating, and chemicals for agriculture, and we employ over 2,000 people in a wide range of disciplines.

A number of functions are centralised within Schering Holdings Limited and these comprise finance, including taxation, treasury, banking and audit as well as legal and secretarial. Operational Audit is one of these central functions and is based in Cambridge.

Operational Audit provides a service to the Schering Group worldwide by ensuring that controls and targets are properly established and by recommending and introducing improvements to performance. International travel is, therefore, an integral part of the job.

We are seeking an additional accountant to join the professional team. Ideally you should be a graduate with either ACMA or ACA and at least two years' post-qualification experience, and be able to show a practical appreciation of business needs. Experience of working at senior management level and good interpersonal and communication skills are essential.

In return, we can offer a highly competitive salary and a wide range of additional benefits, which will include generous relocation assistance where appropriate. Career prospects within the Schering Group are significant.

Please write or telephone for an application form or send a full cv, including salary details, to Neil Follett, Manpower Resources Manager, Schering Holdings Limited, Haverhill, Cambridge CB2 5HU. Tel: Cambridge (0223) 870024 (24-hour answering service).

## AUDIT MANAGER

PACKAGE £20,000+ plus Car  
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An exceptional opportunity to manage consultancy projects

Chartered Trust plc, one of the country's foremost finance houses, is a wholly owned subsidiary of Standard Chartered Bank, one of Britain's major international banks with assets exceeding £28,000 million.

Our specialist audit function, embracing all Group operations, is being expanded to provide a progressive in-house management consultancy service as well as performing the traditional role of audit and inspection.

Reporting to the Group Chief Inspector and based at our Head Office in Cardiff, the Audit Manager will be responsible for managing the audit review and appraisal of all Group activities, including:

- the effectiveness of internal control systems
- the accuracy and completeness of accounting records
- the efficiency of operational procedures
- the security of assets and investments
- adherence to policies and procedures

The postholder will be expected to contribute to Group profitability by recommending improvements to both manual and computer systems in either

operational or development environments. Computer interrogations are used in the audit of ICL and IBM computers.

The ideal candidate will be a graduate qualified accountant with at least three/four years' post qualification experience. Knowledge of project management and data processing concepts are required, together with well-developed communication skills. Practical computer audit experience is essential.

A BUSINESS AUDITOR position is also available for candidates with one/two years' post qualification experience.

Attractive financial sector benefits will be available, including eligibility to join a subsidised mortgage scheme, a profit sharing scheme and generous assistance with relocation expenses, where appropriate. Cardiff offers an excellent choice of housing in one of the most attractive parts of the country.

Please apply to:  
Mr. P. R. Symes,  
Training & Development Manager,  
Chartered Trust plc,  
24/26 Newport Road, Cardiff, CF2 1SR.  
Telephone No: (0222) 484484 extn 2120.

 Chartered Trust

## FINANCIAL CONTROLLER

c.£25,000 + Car + Benefits

Chaussures Ravel is a leading national high street retailer selling shoes to a fashion conscious market, operating around about 125 units. It is part of the C. J. Clark Ltd group of companies.

We want to appoint a Financial Controller responsible to the Managing Director for financial control, management accounting, data processing and general Head Office administration. The major task is to redesign the accounting and DP functions to match the changing commercial activities.

You must be a qualified accountant with several years experience of managing or working closely with DP departments. You should have worked in a commercial environment, preferably in distribution, and must have a keen business sense. Age between 27 and 35.

The position is currently based in London, however, we are intending to relocate to the West of London early 1987. Salary will be negotiable with a profit sharing bonus, company car and usual benefits.

Please apply by sending a curriculum vitae or telephone Rosemary Johnson, Personnel Manager for an application form.

Chaussures Ravel Ltd,  
60 Neasden Lane,  
London NW10.  
Tel: 01-450 3181.

**ravel**

## Management Accountant

c.£17,500 plus car

North West

Unger Foods Ltd., a successful subsidiary of the international Campbells Food Group, require an experienced and yet ambitious Management Accountant to become a crucial member of the Management Team.

Reporting to the Financial Director, the appointee will be required to fulfil the total management accounting function, encompassing monthly performance reviews, forecasting and planning, project evaluation and the design of systems specifications for upgraded business management/control applications.

The successful applicant must demonstrate a clear understanding of management and financial accounting concepts (preferably including U.S. reporting requirements), and must be capable of expressing his/her analytical skills clearly, concisely and enthusiastically.

For someone with relevant qualifications and experience, this is an excellent career move into an expanding multinational organisation. The compensation package is excellent and includes company car, a full range of insured benefits and relocation assistance where necessary.

Suitable people should apply in writing to Mrs. P. Capstick, Personnel Manager, Unger Foods Limited, Derby Street, Manchester, M8 8HE, enclosing a detailed CV.

**Unger**

## FINANCIAL CONTROLLER

Our client is a small public company manufacturing and marketing advanced CAD products for a specialist market: two years intensive R & D has facilitated a phase of substantial growth. A Financial Controller is required to upgrade all financial information, control an accounts function of ten staff and implement new systems throughout the company. This is an excellent first controllership for a top flight qualified accountant, 25-30, possessing the ability to manage rapid change. Ref: GR.

N.W. LONDON c.£18,000+Car

### FIRST MOVE

A diverse manufacturing group, part of a UK multinational, seeks an ambitious accountant for this Head Office role. The Assistant Group Accountant will be responsible for financial and management accounting, various projects and some tax and treasury work. This position will ideally suit a newly qualified ACA seeking their first move from the profession into a progressive environment offering real prospects. Ref: CM.

C. LONDON To £18,500

Robert Half Personnel, Freepost, Roman House, Wood Street, London EC2B 2JQ. 01-638 5181.

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## PROJECT ROLE

This highly diversified international trading group with an outstanding record of profitability and development, requires a qualified accountant, 25-35 for a Head Office role. Enjoying involvement in statutory and management accounting the role also embraces troubleshooting for subsidiary companies, involvement in acquisitions and systems development. This is a high profile role offering considerable commercial involvement and excellent prospects. Ref: LMS.

CITY £22,000+

### CONTROLLER

A young, rapidly growing Lloyd's brokerage seeks an ambitious newly/recently qualified Chartered Accountant to take full charge of the finance function. Reporting to the Chief Executive the position is seen as a career development role offering broad experience of financial and management accounting, staff management and high level project work. The successful candidate will offer excellent communications skills and the ability to develop computerised systems. Ref: PAB.

C. LONDON £18,000+Car

## Financial director

Essex, c.£25,000+car



For an expanding private housebuilding company, the principal operating company within a specialist property development and housebuilding group which puts great emphasis on quality products. Turnover this year will be around £9m and the Group expects to seek a flotation shortly.

A new appointment, yours will be a key role in a recently strengthened top management team. Reporting to the Managing Director you will have responsibility for the entire financial function and will be expected to make a major contribution to the preparations for the forthcoming flotation. You will also be responsible for implementing further enhancements to the company's computerised accounting and management reporting system.

A qualified accountant in your early thirties, with a minimum of three years commercial experience, you will already have reached financial controller or similar level within the housebuilding or construction industries. You should be enthusiastic and accustomed to working to the highest standards.

Résumés including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref: S666.

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management consultants  
Shelley House 3 Noble Street  
London EC2V 7DQ

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### Site Accountant

(Part-Qualified)

North London

Excellent Salary, Benefits

An excellent opportunity to gain big company exposure and first line management experience. The company is a major multinational specialising in the manufacture and marketing of consumer electronics.

Responsibility will be for the management and control of the total financial accounting function of a £5 million autonomous unit of the company, coupled with the provision of financial support on an ad-hoc basis to the senior management team. Controlling a staff of eight the role will best suit a qualified or part qualified accountant wanting hands-on experience in a demanding financial environment.

Male and female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting Ref: 21066/FT.

## Financial Controller for Financial Services Company

Medium-sized Licensed Deposit Taker, part of a large group, specialising in:-

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Treasury Management

Requires:

### A Young Qualified Accountant

To assist in the development of the next phase of growth, building on the base of our recent rapid expansion.

The A/FOA, A/FOCA will have sound technical expertise preferably, but not essentially, in banking and the commercial aptitude and enthusiasm necessary to work as part of a small and young professional team.

We expect to pay a realistic salary. Please send your written cv to: The Managing Director, Consolidated Credits and Discounts Limited, Chelsea House, West Gate, London W8 1DR.

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# 10

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We recently asked a selection of our newly qualified candidates to comment on the service they had received from Michael Page Partnership...

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Anthony Rosedale, Price Waterhouse

"When I decided to move from a 'Big 8' firm, Michael Page's confidential and professional approach helped make the uncertainty surrounding a career move far less daunting."  
Adrian Ferry, Associated Newspapers Ltd

"Michael Page Partnership have found me an opportunity which is both stimulating in the short term and also offers outstanding long term career prospects."  
Tony Sullivan, ICI Plc

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Nick English, Hambros Bank Ltd

"Michael Page helped me to decide what I wanted to do after qualifying, then they offered me a selection of opportunities to meet my requirements."  
Mark Evans, Central Independent Television

"I have been very pleased with my career move and thank Michael Page for their counselling. I would have no hesitation in recommending them to others."  
Ian Brisson, Peat Marwick (Southampton)

"The entire recruitment process was conducted efficiently and conveniently without being rushed. The consultants made every effort to find the right firm for me, considering both technical and career development requirements and personality. Well informed and thorough, they were always available for feedback and assistance while remaining impartial in their advice."  
Ian Brown, Touche Ross (Taxation Division)

"I contacted Michael Page because in Manchester they have an excellent reputation for providing sound and objective career advice to young accountants. I was so impressed with the quality of the consultants and the organisation that I joined the Company."  
Geoff Barrow, formerly with Ernst & Whinney

"I was impressed by the quality of advice given and the contacts available. The entire process was handled quickly and efficiently."  
Gary Marshall, Raychem

"Michael Page Partnership have provided me with an excellent career guidance service and have found me a role ideally suited to my requirements and ambitions."  
Mark Adams, Steeley Plc

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Peter Woo-Ming, Heron International

"Michael Page arranged a smooth and efficient transfer from the profession into the field of my choice, within the Government Securities Division of Merrill Lynch. It certainly has proved to be a worthwhile and rewarding move."  
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For further information on how we can help you, please telephone the relevant Manager in your area, or complete and return the coupon opposite to the nearest office.

**Contacts** MICHAEL PAGE UK LONDON OFFICE 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000. Industry/Commerce Executive: Andrew Sales. Newly Qualified: Hugh Everard. Part Qualified: Keith Evans. Home Counties North: Peter Ward. Home Counties South: Chris Sale. Public Practice Audit/Accountancy: Lee Stirrup. Taxation: David Kennedy. Overseas: Mike Risley. Management Consultancy: Nick Baker.

**REGIONAL OFFICES** (each office covers all the specialist options) Windsor: 6 Sheet Street, SL4 1BG. Stephen Doyle: 0753 856151. Bristol: 29 St. Augustine's Parade, BS1 4UL. Renny Hayes: 0272 276509. Birmingham: Bennetts Court, 6 Bennetts Hill, B2 5ST. Dean Gollings: 021-643 6255. Nottingham: Imperial Building, Victoria Street, NG1 2EX. Rod Shaw: 0602 410130. Manchester: Clarendon House, 81 Mosley Street, M2 3LQ. Paul Lyons: 061-228 0396. Leeds: 13/14 Park Place, LS1 2SJ. Stephen Broadhurst: 0532 450212. Glasgow: 150 West George Street, G2 2HG. Colin MacKay: 041-331 2597.

**MICHAEL PAGE CITY** 39-41 Parker Street, London WC2B 5LH. Telephone 01-404 5751. Corporate Finance & Venture Capital: Lindsay Sugden. International Capital Markets: Christopher Smith. Corporate Banking: Fiona Collins. Investment: Timothy Wilkes. Consumer Financial Services: Neil Nokes.



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For further details please telephone **Graham Palfrey-Smith** on **01-629 4463** (or **01-697 6811** after 5p.m.) or write to him enclosing a comprehensive career history at the address below.

HARRISON & WILLIS LIMITED (Financial Recruitment Consultants), CARDINAL HOUSE, 38-40 ALBERMARLE ST., LONDON W1X 3PD. TELEPHONE: 01-629 4463.

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Opportunities now exist at the above locations for exceptional graduate chartered accountants (aged 23-28) who can show the intellect, drive and ambition to

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Relocation assistance is available where appropriate. Interested applicants should contact Paul Lyons ACA, quoting Ref. 7051, on 061-228 0396 at Clarendon House, 81 Mosley Street, Manchester M2 3LQ or on 0532 450212 at 13-14 Park Place, Leeds LS1 2SJ.



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## Corporate Finance for Newly Qualifieds'

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These areas are an indication of the wide ranging nature of the corporate finance roles available to qualified accountants in the City - roles where you can utilise your financial skills in a highly active, commercial, yet thoroughly professional and rewarding environment.

If you are a young qualified accountant from a 'Top Ten' professional firm, with a first class academic record, and the commitment and enthusiasm to succeed in this highly competitive area, we would be pleased to discuss your career prospects in this challenging area.

For informed career advice on a totally confidential basis, please contact Lindsay Sugden ACA on 01-404 5751 or write to her at 39-41 Parker Street, London WC2B 5LH.



**Michael Page City**

International Recruitment Consultants - London Brussels New York Paris Sydney  
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## Financial Management Insurance

Gloucester

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Our client, English & American Insurance Group plc, a prominent member of the London Market has its Corporate Headquarters situated in Gloucester. The Group is engaged in insurance and reinsurance business, underwrites for its own account and acts as underwriting agent and corporate manager for UK subsidiaries of major overseas insurance companies. The success of the Group is reflected in its high growth rate resulting in immediate requirements for both newly-qualified and experienced accountants. Opportunities are varied and challenging, offering excellent exposure to sophisticated computer systems and high level management reporting.

within a dynamic environment. The successful candidates will be expected to make a significant contribution to the running of the business and must display the capacity to liaise effectively with management at a senior level.

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NEWLY QUALIFIED

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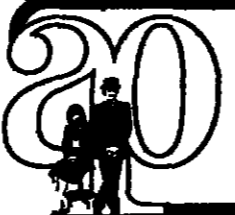
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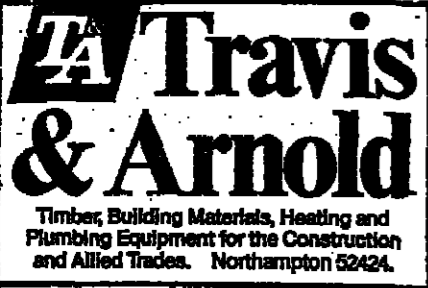
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# SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Thursday September 25 1986



US group's planned link with NEC and Bull seen as confirmation of the inevitable

## Honeywell gives way to computer market pressures

HONEYWELL'S announcement that it was discussing proposals to combine its information systems business in a joint venture with NEC of Japan and Bull of France was greeted by many US industry experts as a confirmation of the inevitable.

The lack of surprise was only partly a result of the fact that rumours of such a move first surfaced on Wall Street about two weeks ago - though they were vigorously denied by Honeywell at the time.

Honeywell's own future in the computer business has been in question since the merger earlier this year between Burroughs and Sperry, two of its main rivals. That amalgamation was widely interpreted as only the first stage in a much wider industry restructuring to meet increasingly fierce market conditions.

The three companies, together

with Control Data and NCR, are known as the "Bunch". Their common problems are the difficulty of surviving in the mainframe computer business against the dominant position of IBM, which accounts for more than two thirds of sales of large machines.

Though sales of mainframes form a dwindling proportion of the total computer market, they are a vital element in all the companies' commercial strategies. Many major customers tend to design their data-processing systems around the specifications of the large machines, and if the manufacturers are to keep customers loyal, they must continue to update their mainframe ranges.

The soaring research and development costs have, however, become increasingly difficult for most of the non-IBM manufacturers to sustain, particularly as none of

Guy de Jonquieres in London examines the background to a possible link-up by members of the 'Bunch' in the face of competition from IBM

they had had much success in expanding mainframe sales beyond traditional customer bases.

Their difficulties have been compounded during the past 18 months by the severe weakness of the US computer market, expected to continue for some time. Even IBM has suffered a sharp drop in profits and has responded by more aggressive marketing of its mainframes and other products.

Honeywell, which staged a moderately strong recovery last year after taking action to overhaul its computer business, has suffered a profits reverse this year. It recently

announced plans to lay off 4,000 of its 93,000 staff.

Burroughs hopes that, by taking over Sperry, it can acquire the economies of scale which will enable it to compete effectively against IBM. However, to succeed, Burroughs must achieve the difficult task of economising on development costs while continuing to support for some time to come two different and technically incompatible product ranges.

On this score, Honeywell starts out with an advantage. It has close links with Bull and NEC stretching back more than 20 years, and the architecture, or basic design, of

many of the three companies' products is similar. This means software designed for one product can, with minor adaptation, be used on the others.

Until the early 1970s, Honeywell provided much of the equipment sold by NEC in Japan. But in the past few years, the relationship has been reversed: the largest computers sold by Honeywell and Bull are supplied by NEC, which also recently formed a joint venture with Honeywell to sell its latest "supercomputer" in the US.

But its improvement to net profit of FF 11bn (\$16.4m) last year - still a mark of extreme fragility by international standards - from losses of FF 1.25bn in 1983 has been achieved only with the aid of nearly FF 4m of state capital injections since 1982.

Because Bull has clearly no funds of its own with which to finance any Honeywell stake, the Government would be called upon to put up the money. This poses a problem not only of principle but also of operational significance for Mr Alain Madelin, the liberal industry Minister, who will be in charge of deliberations on the Bull/Honeywell dossier.

Bull, after all, is on the list of companies to be de-nationalised over the next five years because the Government wants it to be a source, not a further consumer, of state funds.

and complicate the task of agreeing on where to reduce capacity and shed labour. In the case of Bull, these decisions will almost certainly have to take into account the political sensitivities of the French Government.

If a link-up between the three companies is agreed, NEC is expected to emerge as the dominant partner in the supply of technology and new-product development, while the main contributions of Honeywell and Bull are likely to be in marketing and distribution.

But whether or not a deal is struck, it seems unlikely to be the last chapter in the re-organisation of the US industry. The competitive positions of NCR, one of the Bunch's healthier members, and of Control Data, which is struggling with major difficulties, seem certain to be the subject of renewed Wall Street attention.

## Norton Opax cleared for bid

By David Goodhart in London

NORTON OPAX, the acquisitive printing and packaging group, has been cleared by the UK's Monopolies and Mergers Commission to renew its contested bid for the significantly larger printing group McCorquodale.

It is expected to do so today and was last night arranging the underwriting for the new bid. One Norton Opax adviser said yesterday that a fresh bid was "likely but not certain."

Assuming the company does bid it will have to improve on its previous offer of 210p per McCorquodale share which valued the whole company at £110m (\$158.4m). It is also likely to put a strict time limit on any new bid.

The Norton Opax management was surprised by the reference to the commission made on April 21 having, it believed, received a clear indication from the Office of Fair Trading that no reference would be made. In view of the time and expense involved, Norton Opax is unlikely to let a new bid run the full 60 days allowed.

McCorquodale in the year to September 30 recorded profits of £10.2m on turnover of £160.2m compared with Norton Opax's pre-tax profit of £5.17m on turnover of £72.1m to March 31 1986.

The commission's investigation centred on the market share of over 40 per cent that a merged company would have in the personalised cheque market. It concluded that the immediate effect of a merger would be to reduce the number of suppliers from 11 to 10 but that there would still remain enough suppliers with spare capacity to enable banks to continue to diversify their sources of supply.

McCorquodale closed 13p up at 258p. Norton Opax was unchanged on 145p.

## Opportunity to expand

FOR NEC, one of Japan's leading electronics companies with sales last year of ¥2,335bn (\$15.1bn), a deal with Honeywell and Bull could provide a valuable leg-up in world computer markets at a time when its profits are under severe pressure, writes Guy de Jonquieres in London.

The company, the world's biggest supplier of semiconductors and also a major supplier of telecommunications and consumer electronics equipment, has been pursuing an aggressive strategy of international expansion for several years.

NEC is a major force on the Japanese computer market, where it vies for leadership with Fujitsu and IBM. However, in contrast to its strong international position in microchips and telecommunications equipment, it has failed so far to make much impact on computer markets outside Japan.

The main reason has been its refusal to follow Fujitsu and Hitachi

in making "plug-compatible" mainframe computers designed to use IBM software. Instead, NEC has stuck doggedly to its own technical specifications, which have much in common with those of Honeywell machines.

Fujitsu and Hitachi have relied extensively on foreign companies, including National Advanced Sys-

### NEC

tems of the US, Siemens of West Germany and Olivetti of Italy to distribute and support their computers.

However, the limited size of the potential market for NEC's big computers has made it difficult for the company to reach similar arrangements, while the cost of setting up a large international sales and support network of its own would have been prohibitive.

## Moving closer to Gaullist ambition

THE POSSIBILITY that Bull could acquire a major stake in the information systems business of Honeywell has come to the surface at an important and intriguing turning point in the complex history of the French state-owned computer group, writes David Marsh and Paul Betts in Paris.

Bull, which moved into profits last year after years of losses and tortuous restructuring, is the product of more than two decades of costly government support for the French computer industry.

President de Gaulle launched the drive for home-grown computers after the US in 1963 brutally exposed French weakness by refusing to deliver a Control Data machine needed for France's nuclear weapons programme.

Although the idea is only at a very preliminary stage, industry officials in Paris are talking of Bull acquiring about 40 per cent of the Honeywell computer business.

### Bull

If the deal went through - Bull last night stressed that no negotiations had yet taken place - it would be ironic for two reasons.

It would fulfil the Gaullist ambition of developing a fully international competitive computer industry, albeit under very different conditions, with IBM in the driving seat worldwide, from those which the General might have liked.

A purchase by Bull of a stake in Honeywell's computer business would also require some tricky decision-making by the new right-wing French Government, committed to economic liberalism and a running down of the state hold over industry.

Bull has achieved its turnaround over the last few years under a management duo of Mr Jacques Stern, the chairman, and Mr Fran-

cois Lorentz, managing director. But its improvement to net profit of FF 11bn (\$16.4m) last year - still a mark of extreme fragility by international standards - from losses of FF 1.25bn in 1983 has been achieved only with the aid of nearly FF 4m of state capital injections since 1982.

Because Bull has clearly no funds of its own with which to finance any Honeywell stake, the Government would be called upon to put up the money. This poses a problem not only of principle but also of operational significance for Mr Alain Madelin, the liberal industry Minister, who will be in charge of deliberations on the Bull/Honeywell dossier.

Bull, after all, is on the list of companies to be de-nationalised over the next five years because the Government wants it to be a source, not a further consumer, of state funds.

## Profitability 'possible'

HONEYWELL'S commitment to the business of making and designing computers has been in question within the industry at least since 1982, when Dr James Renier, the company's tough vice-chairman and at that time head of the control systems business, was sent in to reorganise Honeywell Information Systems (HIS), writes Anatole Kalesky in New York.

"Honeywell has long been a package of other people's computers and it is really better off getting out of computers and building up in aerospace and control," one computer specialist said when he heard last week of Honeywell's possible acquisition of the aerospace division of Burroughs-Sperry.

After years of rapid growth, largely by acquiring the computer operations of General Electric and Xerox, by 1980 Honeywell possessed the second-largest number of mainframe computer installations in the world.

But the profitability of Honeywell's information division was failing to keep up with the growth of its customer base - or with the higher returns on capital being made in the company's highly successful control, automation and defence businesses. By 1982, the profits of HIS collapsed.

The Honeywell board sent in Dr

### Honeywell

Renier to impose an austere strategy on the computer divisions.

Dr Renier showed that the computer businesses profitability could be turned round quite quickly by striking joint-venture deals with NEC and Bull which laid the foundation for the present restructuring. By 1984 Honeywell's profits from computers had more than doubled to \$175m and last year, it generated 34 per cent of the company's total operating profits of \$578m.

*These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.*

NEW ISSUE

24th September, 1986



## KANSAI PAINT CO., LTD.

(Kansai Paint Kabushiki Kaisha)

U.S.\$40,000,000

3 1/8 per cent. Guaranteed Notes due 1991

with

Warrants

to subscribe for shares of common stock of Kansai Paint Co., Ltd.

The Notes will be unconditionally and irrevocably guaranteed by

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Issue Price 100 per cent.

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Sanwa International Limited

Yamaichi International (Europe) Limited

Commerzbank Aktiengesellschaft

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Fuji International Finance Limited

Goldman Sachs International Corp.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) Kuwait Investment Company (S.A.K.)

The Nikko Securities Co., (Europe) Ltd.

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Société Générale

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NEW ISSUE

17th September, 1986



## YAMAHA MOTOR CO., LTD.

U.S.\$100,000,000

3 1/8 per cent. Guaranteed Notes due 1991

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Warrants

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The Notes will be unconditionally and irrevocably guaranteed by

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Nomura International Limited

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Credit Lyonnais

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Fuji International Finance Limited

KOKUSAI Europe Limited

Manufacturers Hanover Limited

Sanyo International Limited

Sumitomo Finance International

Union Bank of Switzerland (Securities) Limited

INTERNATIONAL COMPANIES and FINANCE

De Benedetti in bid for French publisher

BY DAVID HOUSEGO IN PARIS

MR CARLO DE BENEDETTI, the Italian industrialist, is seeking to extend his publishing interests in France with a takeover bid for Presses de la Cité, France's second largest publishing group.

Cerus, the holding company for Mr De Benedetti's interests in France, confirmed yesterday that Mr De Benedetti had acquired 13 per cent of the French publishing company's shares on the bourse on Tuesday and that he was seeking management control. A takeover bid involving other French partners is to be launched today.

Mr De Benedetti, who recently took management control of Valeo, the French vehicle components group, believes that Presses de la Cité could yield higher profits under tighter management and with additional financial resources.

Presses de la Cité, best known as a publisher of leisure books, thrillers and popular titles, made consolidated profits last year of FFf 140m (\$21m) on a turnover of FFf 3.2bn. Some 90 per cent of the profits came from France-Lorraine, the subsidiary in which Bertelsmann, the German publisher, has just under 50 per cent of the shares.

Mr De Benedetti, who controls Olivetti, also owns Mondadori, the large Italian publishing house. Through Cerus and the French Group Cerus, he has also been extending his interests in France in the food sector.

Trading in Presses de la Cité shares was suspended yesterday. Mr De Benedetti and his partners bought 115,000 shares at FFf 2420 as compared with a price of FFf 1980 in July.

Mr Claude Nielsen, group chairman, was reported as saying that he was interested in exploring a link with the Benedetti group. In the case of Valeo, Mr De Benedetti gained management control in acquiring only 20 per cent of the shares.

Porsche warns of dollar impact

BY ANDREW FISHER IN FRANKFURT

PORSCHE, the West German maker of sleek, low-slung sports cars half of which are sold in the US, said yesterday that the sharp fall in the dollar had worsened trading conditions after a year in which sales had risen 12 per cent to DM 3.97bn (\$1.7bn) and "satisfactory" profits had been made.

It will announce next profit figures later in 1984-85, they rose 30 per cent to DM 120m. But the company has warned that the dollar's downturn would inhibit growth in D-Mark terms after several years of rapid sales and earnings expansion.

Through currency hedging and a "suitable" dividend would be paid. The dividend for the previous year was DM 17.50 a share - an unchanged basic payout plus a DM 2.50 bonus - for ordinary shareholders and all members of the Porsche and Pech families, and DM 18.50 (including the same bonus) on the listed preference stock.

After the heavy growth of the past few years, Porsche said it remained confident of meeting the challenges of 1985-87 with success. It cited the strength of the motor industry, its own model range, and its solid financial situation.

The company said it intended to continue investing heavily from its own funds to maintain competitiveness. Last year, capital spending hit DM 262m, down from the previous year's DM 266m as a result of planning and construction delays.

Car sales topped the 50,000 mark last year, with an 8 per cent increase to 53,750, of which the share going to export markets rose from 75 to 79 per cent. The US share of total sales was 54 per cent against 50 per cent.

The company took on 540 more people to almost 8,500. Car output was 6 per cent higher at 53,825. Total export sales rose by 13 per cent.

Nedlloyd begins merger talks with Netherlines

BY OUR FINANCIAL STAFF

NEDLLOYD, the Dutch shipping and transport group, has started merger talks with Netherlines Holding, the airline that began operations in January 1985.

Netherlines has six 18-seat aircraft flying within the Netherlands and to Gatwick in the UK, Strasbourg and some West German destinations. It plans to purchase up to four 30-seat aircraft. Last October the company had a balance sheet total of F1 85m (\$36.8m).

Nedlloyd already has a minority stake in the charterer Martinair Holland and fully owns Dutch air carrier Transavia Holland. The current merger talks are aimed at obtaining a stronghold in the West European airline industry ahead of the liberalisation of West European routes, Nedlloyd said.

Earlier this year Nedlloyd reported lower 1985 profits

BankAmerica drops plans for takeover

BY WILLIAM HALL IN NEW YORK

BANKAMERICA, the struggling West Coast US banking giant hit by heavy loan losses, has dropped plans to take over Orbanco Financial Services Corporation, a small bank in the state of Oregon.

Mr Sam Armacost, BankAmerica's chief executive, said yesterday that "BankAmerica has higher priority demands on its resources at the present time, and Orbanco would like to find a buyer for the Oregon bank sooner than mid-1987, which is when our purchase agreement was scheduled to expire."

BankAmerica announced plans to buy Orbanco for \$58m in April 1985 as part of its move to strengthen its retail banking position on the West Coast, outside its main California market. The group already owns Seafirst Corporation which it rescued in 1983.

Mr Francis J. O'Connor, chief executive of Orbanco, described the parting with BankAmerica as "amiable" and said that the bank was still up for sale and the group's investment bankers had been asked to find another purchaser.

While the termination of the agreement to buy Orbanco is a small item, it is another sign of BankAmerica's efforts to slim down the size of its organisation. Because of its recent losses its capital ratios are weaker than most of its rivals and one way the group can strengthen its capital position is by reducing the size of its business relative to its existing capital base.

Over the last few weeks the group has confirmed plans to proceed with a retail banking operation in Australia, the proposed sale of some of its Argentine branches, the closure of its Danish branch and the possible sale of its large and profitable Italian banking subsidiary.

BankAmerica officials stressed yesterday that the decision to drop the planned takeover of Orbanco Financial Services was not done at the behest of the regulators and was an independent decision. BankAmerica's shares were unchanged at \$11.14 in early trading yesterday.

Highlights from the chairman's reviews for the year ended 30 June 1986

By K W Maxwell

**Gold prices**

The dollar price of gold increased from \$816 per ounce at the beginning of July 1985 to \$946 per ounce at the end of June this year. It is noteworthy that the increase in price took place at the same time that inflation declined to the lowest level in the developed economies of the Western world for 14 years and the oil price dropped by more than two thirds. It is also significant that the price increased despite the ban imposed on the sale of Kruggerands in the USA, together with a reduction in the sales of these coins elsewhere in the world. That action amongst others was taken to demonstrate opposition to the policies of the South African Government. In addition, the political antagonism towards this country and the resultant debt moratorium caused the rand to weaken from 51.0 to 40.5 US cents during the year and consequently the rand price of gold increased by 37.9% to R232 367 per kilogram at June 30.

**Mechanised mining**

The most significant development at the two operating mines has been the introduction of trackless mechanised mining methods. This innovation in mining techniques uses mechanised equipment and a more highly skilled labour force and will enable the companies to mine considerably larger areas of multiple levels at lower costs than would otherwise have been the case. A reduction in waste development requirements will allow for the greater utilisation of hoisting capacity for ore to be brought to surface. Furthermore, the between productivity that can be obtained by mining narrow stope widths as a result of these mining innovations that incorporate the use of rubber-wheeled units has brought about an extended use of this method.

Selected areas of Randfontein and Western Areas have been chosen for the introduction of trackless mining equipment. Unfortunately, there has been a delay in the availability of the mechanised equipment relative to plans that management prepared some months ago. In some cases this has given rise to a shortfall in the labour required to mine by conventional methods the balance of total planned production. As a result, planned tonnages from underground were not achieved in the last quarter of the 1985 financial year but will be fully achieved in the first quarter of the current year. Furthermore, costs per tonne milled during this financial year will be affected adversely by the costs of retrofits that are necessary to accommodate the use of this mechanised equipment is introduced. Overall unit costs for the year as a whole are, however, planned to be contained within the expected rate of inflation.

The Joel mine has been planned entirely on the use of trackless mechanised mining methods.

**Industrial relations**

Labour unrest occurred on both of the operating mines of the Group in December 1985, and I very much regret having to report that altogether thirteen lives were lost. These events have heightened the awareness of all as to the need for improved industrial relations. There is, of course, a strong tendency towards polarisation of the parties as and when incidents arise. It is imperative under these circumstances that good channels of communication are maintained so as to eliminate rumours and misinformation. Security has to be maintained fairly and to the minimum extent necessary and disciplinary and grievance procedures have to be strictly adhered to in the interests of maintaining fair labour practices.

All of this involves training and educational courses for every employee on the mine from management to workers at the shop floor. It also calls for open communication between management, unions, employees and Government. The State of Emergency has not only severely hampered the free flow of communications between these groups and this must be regretted. Security and stability are, of course, very necessary, but the means of achieving and maintaining these ends must be not in force but in mutual understanding between the union leaders and their members, between management and the union leaders, between management and the workforce and between management and Government. To this end we would urge Government to recognise the importance of enabling these parties to communicate freely with one another.

The Minister of Mineral and Energy Affairs stated in May 1985 and again in February 1986 that removal of the definition of "scheduled person" from the Mines and Works Act would take place this year. In anticipation of this, the Chamber of Mines negotiated a Security of Employment Agreement with most of the white unions and associations to avoid reverse discrimination. Two of the eleven white unions and associations, however, dissented from this Agreement and the Government reacted by refusing to give the Minister the right to set selection criteria for candidates to be trained for certificates of competency in the mining industry. Accordingly the industry indicated that its Security of Employment Agreement was contingent upon the Government removing the definition without interfering in the areas which are properly the domain of management and the unions. In the event, Parliament has been protracted and consequently the proposed bill has been deferred.

Randfontein Estates

The 22.5% increase in the revenue received per kilogram of gold by Randfontein during the year ended June 1986 more than offset a 5.9% fall in the production of gold and the company's profit after tax increased by 8.1% to R276.1 million.

	July 1985 to June 1986	July 1984 to June 1985
Tonnes treated	6 426 000	5 627 000
Fine gold kilograms	29 549	31 390
Recovery grade, g/t	4.6	5.6
Revenue, Rm	640.8	585.9
Working cost, Rm	308.9	294.1
Tax, Rm	61.9	97.7
Profit after tax, Rm	276.1	255.4
Capital expenditure, Rm	195.4	171.1
Earnings per share after tax cents	4 516	4 177
Dividends per share cents	1 700	1 400

**Grade**

The decline in recovered grade is of concern although it should be noted that while the ore reserve estimates as at the end of March 1986 show a fall in the production of gold from 5.6 to 4.6 grams per tonne, the decline in grade is partly explained by the expanding role of production from Cooke No. 3 section where the grade is lower than for the rest of the mine. In addition, the lower grade is due to the higher gold price and the replanning of mining operations as a result of the introduction of mechanised mining.

**Working costs**

Unit working costs increased by 13.6% which was less than the general rate of inflationary result was primarily due to the increase in tonnes milled during the year both from underground and surface sources which more than offset the adverse effects of the labour unrest on production.

**The Randfontein Estates Gold Mining Company, Witwatersrand, Limited**

**Western Areas Gold Mining Company Limited**

**H J Joel Gold Mining Company Limited**

**Mechanised mining**

It is hoped that in the last quarter of the year, i.e. April - June 1987, some 60% of the mines' total output will be mined by this new technique. The capital cost of introducing this mechanised equipment during the current financial year will be of the order of R50 million.

**Shaft sinking**

The sinking of a production shaft and two ventilation shafts at the Doroopkop Section and a ventilation shaft in the Cooke No. 3 shaft area has progressed well. It is anticipated that the Doroopkop shaft will be commissioned early in the 1987/88 financial year. The twin haulages on the 105 level from Cooke No. 1 shaft were connected through to Doroopkop No. 1 shaft during July 1986. These haulages will facilitate an earlier tonnage build-up at the Doroopkop metallurgical plant than would otherwise have been the case.

**Mining operations**

Production of reef from the various shafts during the past financial year, and plans for this year are:

	1985/86	1986/87
Cooke 1	1 980 000 tonnes	3 018 000 tonnes
Cooke 2	3 025 000 tonnes	3 108 000 tonnes
Cooke 3	1 739 000 tonnes	2 187 000 tonnes
Doroopkop	-	-
Total	5 694 000 tonnes	6 361 000 tonnes

In addition to the above some 89 000 tonnes of waste washings and underground sludge were milled during 1986/87.

**Treatment plants**

Figures relating to treatment of the ore for financial year 1986 and plans for financial year 1987 are:

	1986/86	1986/87
Milled	1 868 000 tonnes	1 805 000 tonnes
Cooke plant - gold	3 506 000 tonnes	3 608 000 tonnes
Cooke 3	3 836 000 tonnes	3 494 000 tonnes
Doroopkop	1 068 000 tonnes	1 434 000 tonnes

A revision of the mining plans for the Doroopkop and Cooke No. 1 Sections has led to a decision to double the capacity of the Doroopkop plant from 100 000 to 200 000 tonnes per month. Capital expenditure for this will be of the order of R60 million, and the extension should be completed by the end of this financial year.

**Outlook**

As the thrust of mining operations moves towards the South and East, the average grade of gold available is declining. The increase in unit costs should be curtailed to some extent as the trackless mining techniques become established and this will enable the company to mine lower in-situ grades profitably. The expansion of the Doroopkop metallurgical plant together with the rationalisation of the mining programme at Cooke 1 and Doroopkop Sections will provide a stimulus to earnings from the 1985 financial year onwards.

It is expected that capital expenditure for the year will amount to R255 million.

Of course, the gold price will be the final arbiter in determining the level of earnings for the future and in terms of cost that is equally difficult to predict given the multiplicity of factors that impinge both on the dollar price and the rand-dollar exchange rate. At the current level of rand prices it is anticipated that the recovered grades will continue to be approximately 4 grams per tonne.

Western Areas

The mine increased its production of gold by just over 3% during the year and together with a 36% increase in the production of silver, a kilogram of gold enabled your company to increase its profit after tax by 137% to R93.4 million.

	July 1985 to June 1986	July 1984 to June 1985
Tonnes treated	3 972 000	3 654 000
Recovered grade, g/t	4.25	5.48
Revenue from gold, Rm	339.5	260.6
Working cost, Rm	284.4	271.1
Tax, Rm	5.8	39.4
Profit after tax, Rm	93.4	43.8
Capital expenditure, Rm	77.3	43.8
Earnings per share after tax cents	232	96
Dividends per share cents	40	40

The Annual General Meetings of the Gold Mining Companies of the Group will be held in Johannesburg on Monday 20 October 1986.

Western Areas 06h30 Randfontein Estates 10h30  
Elsburg 10h00 H.J. Joel 11h00

Share transfer books and registers of members will be closed from 11 to 20 October 1986.

The attention of members is drawn to the items of special business set out in the notices of meeting mailed to them with the companies' Annual Financial Statements.

**Working costs**

Unit working costs increased by 13.5% which was less than the general rate of inflation. This satisfactory result was primarily due to the increase in tonnes milled during the year which more than offset the adverse effects of the labour unrest on production.

**Mechanised mining**

By the last quarter of the year, i.e. April - June 1987, some 70% of the mine's total output will be mined by this new technique. The capital cost of introducing the mechanised equipment during the current financial year will be of the order of R55 million.

**Dewatering**

A very significant development during the year was the granting of permission by the Department of Water Affairs for the mine to dewater its underground workings. Groundwater in the Cooke No. 3 shaft area commenced in June 1986. Shareholders are aware of the fact that in order to allow its mining operations to continue, the mine has for many years now had to pump enormous quantities of water from underground to surface and has been required by the Department of Water Affairs simultaneously to recharge this dolomite compartment with that same water so as to maintain ground stability. During the 1986 financial year no less than R20 million was spent on this task - equivalent to 15.94 per cent of underground tonnage milled.

Now, as a result of the permission to dewater which was given after exhaustive work on stabilising all critical zones on surface, the mine will be able to discharge the water pumped from underground into the Klein Betspit which flows into the Vaal River. It is expected that it will take approximately two years before additional visible results become available for mining. Nonetheless, at least it is possible for the mine to look forward to a significant reduction in the considerable burden that this water problem has created both technically and financially. The capital cost incurred during the past year in stabilisation works and dewatering properties that could possibly be affected by the dewatering programme, was R20.5 million. It is anticipated that during the current year a further R16.5 million of capital will be spent on the dewatering programme.

**Mining operations**

During the financial year 1986 tonnage milled at the mine totalled 3 073 000 tonnes. The average grade of gold available for milling was 4.25 g/t, a 5% increase in total tonnage; but thus far results have not matched up to this plan for several reasons - not the least of which is the delay in obtaining full scales of mechanised mining equipment.

**Exploration**

Further exploration drilling and development has taken place south of the 105 level. The main objective of this programme is to locate and delineate areas that will require at least another 18 months' work to acquire sufficient knowledge for any proposal to be formulated for mining the area. Shareholders will recall that a syndicate holds 71% of the rights in this area and Western Areas hold the remaining 29%. Exploration work is being carried out on the basis of a joint venture arrangement.

**Forward sales**

At the prevailing higher level in the rand price of gold and with the potential for reduced unit working costs, the extent to which the policy of hedging a portion of the mine's gold sales forward remains necessary, is being and will be continually reviewed.

**Outlook**

As will be noticed from the estimates of ore reserves at the end of March 1986 compared with the previous year's estimates, the in-situ grade has declined from 5.8 to 4.2 grams per tonne. However, the stopping widths have increased very significantly thereby giving an overall 3500 tonnes gross per year compared with the previous year's figure of 1 418. This reflects the benefits of being able to mine wide and multiple stopes with the trackless mining equipment. Shareholders can therefore look forward to considerable benefits as this method of mining is introduced. At the current level of rand prices it is anticipated that the recovered grades will show a marginal decline relative to last year.

Capital expenditure for the year is expected to amount to at least R90 m.

Joel

The shares of this company were listed in Johannesburg and London in 1977. The successful offer of 13 858 072 listed with J.C.I. and Anglo American Corporation as well as to the shareholders of Randfontein Estates Gold Mining Company.

Each of these units consisted of five shares in the H J Joel Gold Mining Company which were offered at R6.25 each, as well as one Class A option to subscribe for one share at R6.00 in Joel during December 1987 and one Class B option to subscribe for one Joel share at R6.00 during the period 1988 to 1991. The total amount of the offer was R81.5 million inclusive of the previously existing capital of R11 million and that it stands to raise a further R91.5 million at the end of 1987 and again at the end of 1988. Assuming that the 1987 and 1988 options are fully exercised, a total share capital raised by the end of 1988 will be R268 million.

**Development of the mine**

The development of the mine will take place in two phases. The first involves sinking two vertical shafts in the south western portion of the mine area just beyond the sub-outcrop of the reef. These shafts, which will be sunk to a depth of 1 000 metres, have been designed to support a mine production rate of 80 000 tonnes per month by mid-1988. The second phase will commence in 1988 with the sinking of two additional vertical shafts that will be capable of hoisting 120 000 tonnes of ore per month from a depth of 1 600 metres. This hoisting capacity of 120 000 tonnes per month will satisfy the mine's maximum planned milling capacity, which was reached at R6.25 each, as well as one Class A option to subscribe for one share at R6.00 in Joel during December 1987 and one Class B option to subscribe for one Joel share at R6.00 during the period 1988 to 1991.

The capital cost of Phase 1, which incorporates the infrastructure and a metallurgical plant to treat 80 000 tonnes per month, is estimated to be R250 million and that of Phase 2 is forecast to be R135 million (both estimates in January 1986 terms). This latter capital will be required over the period 1985 to 1997 and is planned to be funded from the revenue generated by the mine during that time.

The mine has been designed for a trackless mechanised mining method and unit working costs are expected to be lower than would be the case if conventional South African gold mining methods were utilised.

The first two shafts have reached depths of more than 600 metres below the surface and mid-shaft loading facilities are being established on 60 level. Development on this level towards the reef will start soon and the reef should be intersected by April 1987. All going well, both of these shafts should be commissioned in May 1988.

Mr G Y Nisbet retired as Chairman of Randfontein Estates and Western Areas on June 30 1986. During his four and a half years in office these companies grew very significantly and the foundations for future growth were laid. The respect of his guidance and many innovations will be felt for many years to come and in thanking him for his valuable contribution we also wish him well in his retirement.

His board join me in thanking Mr G H S Bamford, Consulting Engineer, Dr P J P Rouse, General Manager of the Gold Division of J.C.I. their staff and the General Managers, Managers and staff of the mines for their hard work during a difficult year.

Johannesburg  
23 September 1986

US-French chips deal

BY DAVID THOMAS IN LONDON

NATIONAL Semiconductor, the California-based microchip manufacturer, and Thomson, the French state-owned electronics group, are to develop together the next generation of integrated circuits for telecommunications.

The two groups are to work on equipment for standardised digital communication on public networks, known as ISDN.

The two companies have also agreed to second source each other's telecommunications integrated circuits, so that customers of each company will be able to obtain identical components from the other.

This arrangement follows a more limited deal on second sourcing of components which the two companies already have.

Mr Ray Reed, telecommunications product director at National Semiconductor, said: "It made good business sense to pool our talent and engineering resources jointly to develop telecom products. ISDN is the key area for technology co-operation."

National Semiconductor said that telecommunications components were likely to be a fast-growing market, forming an increasing share of its business.

Earlier this year, Motorola of the US and Northern Telecom of Canada announced that they were carrying out joint research on ISDN chips.

**Consolidated Metallurgical Industries Limited**

Registration No. 75/62236/06  
("CMI")

**Johannesburg Consolidated Investment Company, Limited**

Registration No. 01/00429/06  
("JCI")

(Both companies incorporated in the Republic of South Africa)

PROPOSED RIGHTS OFFER OF 7 373 300 ORDINARY SHARES IN CMI TO ORDINARY MEMBERS OF JCI

It was announced on 11 September 1986 that CMI was applying for a listing on The Johannesburg Stock Exchange by means of a rights offer to ordinary members of JCI (other than those whose addresses appearing in the share registers of JCI are within the United States of America or Canada) who are registered at the close of business on Friday 26 September 1986.

Agreement has been reached that 7 549 800 ordinary shares in CMI will be converted into redeemable preference shares and subsequently redeemed out of the proceeds of the rights offer of 7 373 300 shares to JCI shareholders and an offer of 176 500 shares to JCI option scheme participants. Agreement in principle has also been reached with Allegri International Incorporated for its 1 657 895 shares to be part of that redemption and for its rights on market and distribute CMI's product within the United States of America to be terminated. The finalisation of the agreement has, however, taken longer than anticipated and it is therefore now necessary to delay the listing programme by two weeks to allow that formally to happen.

Consequently ordinary members now registered at the close of business on Thursday 9 October 1986, and not at the close of business on 26 September 1986 as previously announced, will be entitled to participate in the rights offer. In this connection the share registers of JCI will be closed from 10 October to 17 October 1986, both days inclusive.

The rights offer circular which will include the non-redeemable (nil paid) letter of allocation and the CMI pre-listing statement will, subject to the rules, requirements and procedures of the JSE, now be posted to ordinary members of JCI by the middle of October 1986.

Johannesburg  
24 September 1986

**Santa Barbara Savings and Loan Association**

(Incorporated under the laws of the State of California)

**U.S. \$400,000,000**

**Collateralized Floating Rate Notes**

**Due September 1996**

Notice is hereby given that the Rate of Interest has been fixed at 6 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, December 24, 1986 against Coupon No. 1 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$1,564.06.

September 25, 1986, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**



INTERNATIONAL CAPITAL MARKETS and COMPANIES

Spanish railway launches \$500m floating-rate note

BY ALEXANDER NICOLL

RENEWED CONFIDENCE in the US credit markets yesterday helped to unleash some of the borrowing demand which has been building up in the Euro-dollar sector in its recent doldrums.

The largest new straight was Belgium at \$250m. The five-year deal, led by Morgan Guaranty, was also seen as tight with a 7 1/2 per cent coupon and a price of 100 1/2. This gave a yield over US Treasuries at launch of 70 basis points, net of fees.

7 1/2 per cent bonds carrying warrants to buy 10-year 7 1/2 per cent bonds. Warburg Securities priced the issue at 101 1/2, and though the warrants appeared to be fairly popular, the bonds were quoted well outside the fees.

INTERNATIONAL BONDS

\$300m package for Credit National

By Peter Montagnon, Euromarkets Correspondent

CREDIT NATIONAL, the French state financing agency, yesterday unveiled its long-awaited \$300m 10-year loan package in the Euro-markets.

Malaysia tries to win back foreign investors

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN Cabinet yesterday approved a substantial package of incentives for foreign investors in an effort to revive the investment climate of the country which has been beset by a host of political and economic problems and bureaucratic bottlenecks in recent years.

He pointed out that without economic growth, the redistribution of wealth in favour of the Malaysians under the NEP could not be achieved. Under the NEP, foreign equity is limited to 30 per cent. Last year, the Government relaxed this requirement to allow foreigners to hold 100 per cent equity if their ventures export more than 80 per cent of their products, and 51 per cent equity if they export more than 50 per cent.

NORTH AMERICAN NEWS

Denver group to take \$75m charge

PUBLIC SERVICE Company of Colorado, the Denver-based utility, is to take a charge of \$75m to \$100m against third quarter results to write down the value of its Fort St Vrain nuclear generating station.

The purchase is subject to the expiration of the required waiting period under the Hart-Scott-Rodino antitrust act. When Murdoch buys the additional shares from Goldman Sachs, he will own 1,624,400 Kaiser Cement common shares, or 22.1 per cent of the total outstanding.

SecPac sells mortgage operation

FLEET FINANCIAL, the fast growing Rhode Island banking group, has agreed to take over Security Pacific's mortgage banking operation in a move which will make it the third biggest mortgage banking firm in the US.

170m. Fleet will purchase Security Pacific's assets and servicing portfolio for an undisclosed cash sum.

SecPac is based in Denver, Colorado, and services \$2.5bn of residential mortgages and provides master servicing for an additional \$1bn of mortgages under its builder bond programme. It has 17 offices in Colorado, Texas, Arizona, California, Oregon, Washington, Alaska, Hawaii and Minnesota.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market.

Table with columns for currency, issuer, amount, maturity, coupon, price, and yield. Includes sections for US Dollar, Swiss Franc, and Deutsche Mark.

Arrangements have been made for Credit National to appoint specialised dealers in its short-term paper at a group of four banks: Bank of America, Bank of Tokyo, Orion Royal and Societe Generale.

Drawings on the accompanying standby credit will bear interest at the London interbank rate for Euro-currency deposits (Libor) but there will also be a utilisation fee depending on how much is taken up.

An unusual feature here is that a fee of 2 basis points will be charged on drawings up to 25 per cent of the total, though only in the case of non-dollar currencies, which involve higher funding costs for participating banks.

Thereafter a uniform fee structure applies with a 5 basis point utilisation fee applied on drawings up to 60 per cent and a 10 basis point fee on drawings of larger amounts.

Company has become the latest Japanese institution to establish a certificate of deposit programme in the Euro-markets. It has appointed Citicorp, Chase Manhattan, Salomon Brothers and Shearson Lehman to act as dealers in a \$1bn programme.

The programme follows a succession of similar arrangements by Japanese trust banks seeking to diversify the investor demand for their certificates of deposit and improve the rates obtained.

Credito Italiano, Italy's fourth largest bank in terms of total assets, yesterday reported a 47.5 per cent jump in net profit for the first half of this year, to L47.2bn (\$33.5m).

The bank, which is controlled by the IRI state holding group, made a 1.65bn net profit for the whole of last year.

The gross operating profit in the first half of 1986 was 81 per cent higher at L297bn. But the net profit level was struck after deducting L248.6bn for provisions and transfers to reserves. The provisions in the same period of 1985 totalled L131.5bn.

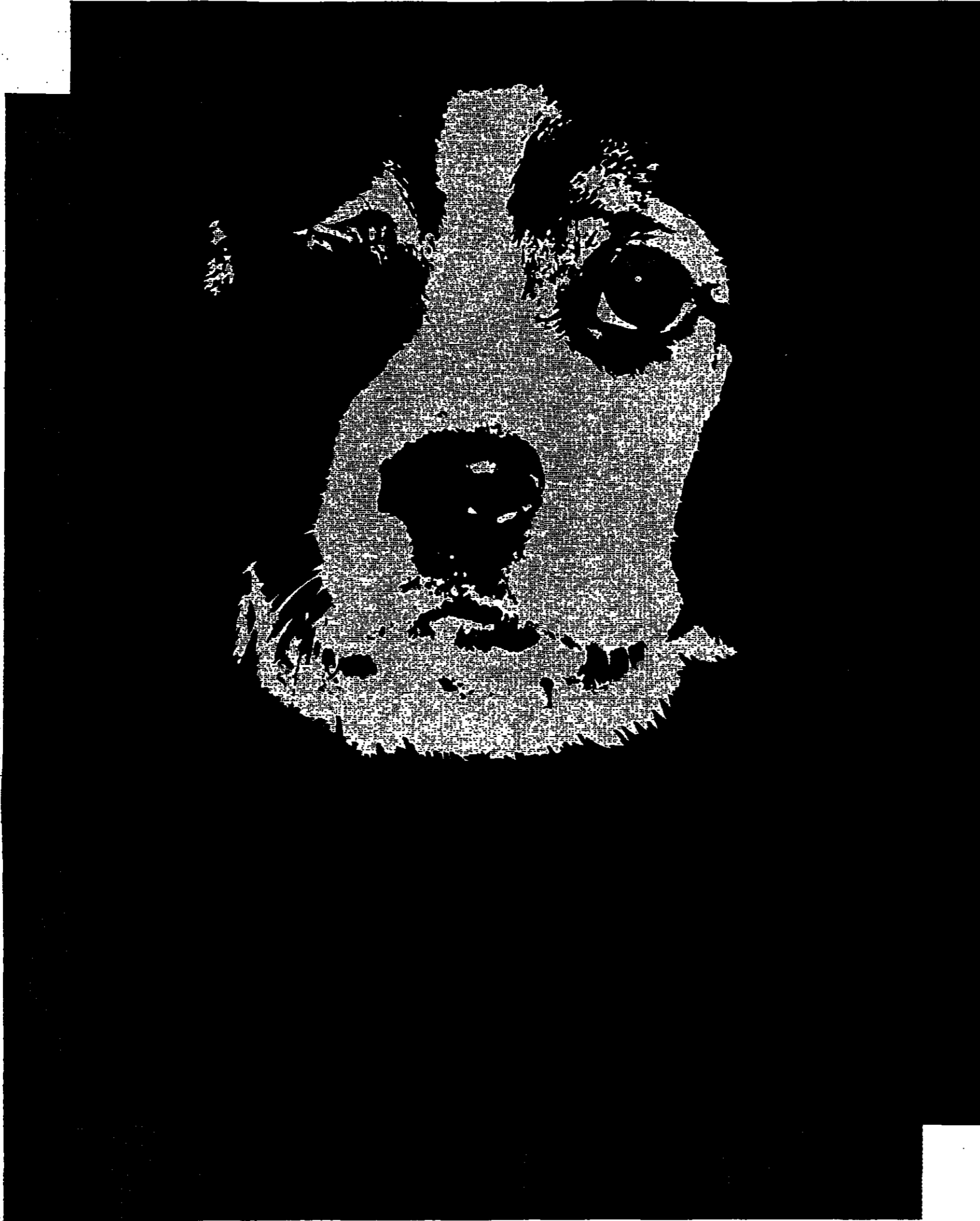
Advertisement for INTERBANK Uslulararasi Endüstri ve Ticaret Bankasi A.S. featuring a U.S. \$25,000,000 Revolving Underwriting Facility and Negotiable Bearer Euro-Certificates of Deposit.

Advertisement for WAGONS-LITS sees gain, featuring a quote from Tim Dickson in Brussels and details of the company's performance.

Advertisement for MRT privatisation, featuring a quote from Singapore and details of the government-owned Mass Rapid Transit Corporation.



# A few tips on staying in the black



Staying in the black is very important in the copier business. Because reproduction of true black is a critical test of copier performance. With Toshiba copiers, black is always black. Not charcoal grey.

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UK COMPANY NEWS

MOVE UP-MARKET LEADS TO BIG PROFIT RECOVERY

Barratt ahead of forecast with £25m

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

Barratt Developments, one of the UK's top three house-builders, has recovered sharply with pre-tax profits for the year ended June 30, 1986, up from £4.1m to £25.4m.

in its core business of house-building in the UK. The company has concentrated on larger homes for second-time buyers with more money to spend rather than on the starter-home business which first fuelled its growth.

Brent Chemicals goes on bid trail after £12m rights issue

BY ALICE RAWSTHORN

Brent Chemicals International, the industrial chemicals producer, is asking investors for £12.1m through a one-for-four rights issue in order to fund acquisitions.

financed acquisition policy in terms of national markets and product areas," said Mr Steve Cutburt, the chief executive.

Petranol US acquisition and £6m cash call

BY RICHARD TOMKINS

Petranol, the small UK oil company which has its production base in the US, yesterday said it had agreed to buy Apollo Energy, a private oil and gas company operating in Texas.



Sir Lawrie Barratt, the chairman

Further expansion in US by Redland

By Joan Gray, Construction Correspondent

ONE OF Britain's largest materials companies, Redland, has increased its expansion in the US with a £24m (\$35m) joint venture with Pittsburgh-based construction materials company Koppers.

Coats Viyella rises 11% after £15m reorganisation costs

BY ANTHONY MORETON

THE FULL effects of last February's merger between Vantona Viyella and Coats Patons can be seen from the first interim results from the combined Coats Viyella announced yesterday.

Mr Alliance pointed out that though investment in 1986 was still only 20 per cent of £90m a year compared with £50m last year, earnings per share had increased from 14.2p to 16p and that net gearing was still only 20 per cent of shareholders funds. Last year, before the merger, it had been 14 per cent.

Table with columns: Company Name, Dividend Amount, Date, etc. Includes entries for Assoc Bank, Bank of Scotland, Charles Barker, etc.

stantial potential for further low-risk development. Until now, Apollo had been financed by internal funds and bank borrowings and the merger would give it greater flexibility to develop its assets and acquire more properties, Petranol said.

Western-Mobile will give Redland a new subsidiary with three separate divisions: sand and gravel pits, with combined aggregate reserves of 200m tons.

Carroll's stake in Manchester Ship now 5.3%

By Charles Boucher

Carroll Group, the privately-owned investment and property company, has increased its stake in the Manchester Ship Canal Company (MSCC) from 3.5 to 5.3 per cent.

Glen steps up its stake in IFICO

By Charles Boucher

Glen International, the investment company headed by Mr Terry Marsden Ramsden, has increased its stake in Industrial Finance and Investment Corporation (IFICO) from 10.38 to 15.52 per cent.

Hill Samuel in £6m purchase

BY RICHARD TOMKINS

Hill Samuel Group, through its wholly owned subsidiary Lambert Brothers, has acquired the Escombe Group for £6.3m from the Penzance and Oriental Steam Navigation Co.

Ryman finalises plans and heads for USM flotation

BY ALICE RAWSTHORN

Ryman, the office equipment and stationery company, has finalised plans for its flotation on the Unlisted Securities Market early next month.

Public Works Loan Board rates

Table showing Public Works Loan Board rates for various terms and maturities, including columns for Years, EPT, and Non-quota loans.

Advertisement for BET Public Limited Company, including text about directors and company information.

Large advertisement for HAT Group Shareholders regarding the BET offer, including details on the offer's expiration and share prices.

Advertisement for Marlborough Technical offer, detailing the company's expansion and share offer.

Advertisement for Ryman finalising plans and heading for USM flotation, including details on the company's financials.

Advertisement for Public Works Loan Board rates, providing a detailed table of interest rates for different loan terms.

Advertisement for GRANVILLE, featuring a table of company shares with columns for Price, Change, and Yield.

UK COMPANY NEWS

# Brierley attempts to win support for his OT&T bid

By LIONEL BARBER

Mr Ron Brierley, the New Zealand entrepreneur, yesterday attempted to win support for his £250m cash bid for Ocean Transport & Trading.

In a formal offer document, Mr Brierley continued to cast doubt on OT & T's future investment strategy. OT & T had considerable surplus liquidity arising from the sale of its interest in Ocean Containers (OCL).

OT & T dismissed Mr Brierley's arguments as "a blizzard for the sake of control of the business on the cheap."

Mr Brierley, holding 10.55 per cent of OT&T through a

newly created company, IEP (UK), said his offer of 235p a share represented an increase in capital value of nearly 12 per cent and an increase in income of 121 per cent.

These figures are based on a market price of 201p a share, the day before it was reported that IEP was about to disclose a stake in OT&T. Yesterday, OT&T shares closed at 221p, up 2p, and comfortably above the IEP cash offer.

Mr Brierley, advised by Scheraga, said he had turned to whether OT&T shareholders wanted the certainty of a cash offer or

"whether the anticipated future benefit from the pressure on Ocean to invest in new activities justifies a premium."

The document said OT&T, advised by S G Warburg, had a poor record without the benefit of the OCL stake; the majority of Ocean's pre-tax profits had come from OCL in three of the past five years. Even with OCL, earnings per share had grown at a compound growth rate of only 6 per cent per annum.

Moreover, shareholders' funds had fallen from £317m in 1981 to £212m in 1985, a decline of one third, the document added.

# David Goodhart reviews the Commission's verdict on Norton's bid for McCorquodale

## Cheque point—the banks hold all the power

THE DECISION of the Monopolies and Mergers Commission to allow a new bid by Norton Opax for McCorquodale—despite combined market share in personalised cheques of over 40 per cent—hinged on the power of the banks as customers to exploit spare capacity in cheque printing.

The largest four clearing banks—Barclays, Lloyds, Midland and National Westminster—buy 80 per cent of all personalised cheques and the Commission's report concluded: "The banks' dominance of the cheque market is such that they would be able to counter-act any concentration following a merger by switching a proportion of their business at little or no cost from the enlarged company to other producers who have the available capacity."

The report also looked at the £5m a year market in lottery tickets which would also give Norton Opax (21 per cent) and McCorquodale (12 per cent) a joint market share of over 40 per cent.

But the £45m personalised cheque market was more central to the argument. Norton pointed out that if the banks' in-house production was included the joint market share with McCorquodale was only 43 per cent and that if a merger did take place the banks would continue to split their requirements for cheque books between a number of suppliers "up to five in the case of the larger customers."

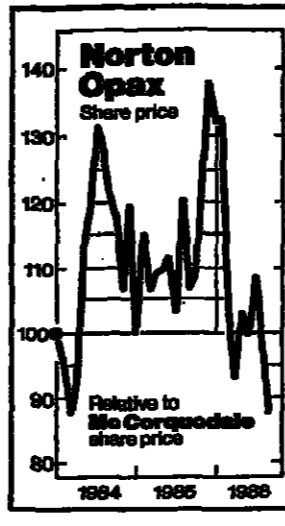
Norton also admitted that following a merger—and in the light of the recent De La Rue takeover—it would probably not be able to retain the whole of the current market share of the two groups. (The Commission was told it might lose as much as 14 per cent.)

This would be switched to smaller competitors with spare capacity. Norton said that spare capacity ranged from 20 per cent in its own case to 40 per cent for two other main competitors.

McCorquodale questioned this



Mr Richard Hanwell, chief executive of Norton Opax.



Mr John Wood, chairman of McCorquodale.

sure but the correctives were the banks' growing in-house production facilities and the potential arrival of new entrants.

The two main printing unions—the National Graphical Association and Sogat '82—both opposed the merger.

The commission concluded that "Following the proposed merger there would still be suppliers in the market with spare capacity to enable the banks to switch suppliers as they have done in the past."

The report also estimated that there is currently sufficient spare capacity to produce an extra 12m cheques a year—some 30 per cent of current supply.

The relatively good margins on personalised cheques would also attract other security printers if there was an opening. "At least one producer has told us that it considers cheque production to be among the most lucrative work in the security printing business."

Norton Opax's margins on personalised cheques were 21.7 per cent in the last financial year; McCorquodale's 9.5 per cent. Norton's average margin was 9.6 per cent compared with McCorquodale's 6.2 per cent.

On the £4m market in lottery tickets in which a merged company would have over 40 per cent share the Commission concluded that the present highly competitive market encouraged technical excellence as well as competitive pricing and doubted whether new entrants could achieve any significant share.

The British Printing and Communication Corporation said it hoped to benefit from the readjustment of market share arising from a merger.

De La Rue simply said that the merger was an inevitable response to recent market pres-

There are four other significant—small scale—producers but McCorquodale argued that the long-term participation of any supplier outside the "big three" was open to conjecture.

Norton pointed out that if the banks' in-house production was included the joint market share with McCorquodale was only 43 per cent and that if a merger did take place the banks would continue to split their requirements for cheque books between a number of suppliers "up to five in the case of the larger customers."

Norton also admitted that following a merger—and in the light of the recent De La Rue takeover—it would probably not be able to retain the whole of the current market share of the two groups. (The Commission was told it might lose as much as 14 per cent.)

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McCorquodale questioned this

however and said capacity was in general fully utilised. What McCorquodale put the figure at £1m to £1.4m.

Most of the banks opposed the merger but said they had sufficient power to ensure their interests were not hit.

Barclays said it "did not welcome the merger... but did not believe that its interests would be materially damaged by it."

Lloyds and Midland Bank expressed similar views but National Westminster said a merger would cause it no concern.

Among competitors, Bemrose was most opposed saying that the present highly competitive market encouraged technical excellence as well as competitive pricing and doubted whether new entrants could achieve any significant share.

The British Printing and Communication Corporation said it hoped to benefit from the readjustment of market share arising from a merger.

De La Rue simply said that the merger was an inevitable response to recent market pres-

# TKM surges to £7m midway

Teser Kemsley and Millburn, the motor trader and property developer, yesterday announced sharply increased pre-tax profits of £7.1m for the six months to June 1986, writes Lionel Barber.

The strong performance confirmed that TKM laden with debt just 18 months ago, is recovering quickly. In June 1985, the New Zealand entrepreneur Mr Ron Brierley took control of the group via a £12.7m cash injection.

Profit was £7.06m pre-tax on £27.5m turnover. Second highest increase of £4.7m over the corresponding period in 1985. Trading profit amounted to £10m (£5.97m).

TKM is not paying an interim dividend. Shareholders but a dividend of 0.988p per share will be paid to holders of 8.5 per cent convertibles

cumulative preference shares. These were issued in November 1985 to raise £12.6m to reduce bank borrowings.

There was an extraordinary profit of £5.8m following early pre-tax losses of £1.2m in June 1985. The profit was realised at the end of last February.

comment

TKM's drastic slimming cure has worked wonders. To all intents TKM is now a motor trader. Some 80 per cent of sales are in this sector, the balance coming through property development in Florida and Toronto. Selling BMWs through the valuable Cooper franchise in the Yuppies in the South East has obviously helped sustain margins; more eye-

catching is the way the group's other profitable activity—selling Japanese cars—does not appear to have been affected by a strengthening yen. The benefits of the Kenning acquisition—which will double TKM's turnover—has yet to come fully through into the profit figures, contributing only £0.9m at the interim stage. The other major move this year—picking up the Alfa Romeo concession—is a more long-term prospect. For the full year, remembering the traditional August UK car sales boost, £20m pre-tax profits seem achievable. With the shares at 185p, that puts TKM on a rating well above the automotive of the sector in general, probably owing more to the Ron Brierley factor than to what is clearly an impressive turnaround.

# Miller and Santhouse USM placing

By Alice Rawsthorn

Miller and Santhouse, a Liverpool-based optician, is joining the USM market through a placing which will value the company at £5.1m.

The company was formed in 1977 and has since established a chain of 22 opticians in the north of England, Wales and Scotland. Miller and Santhouse conducts eye examinations and sells contact lenses, spectacles and eye care products.

"We have expanded fairly rapidly in the last few years and are now keen to move further into the south," said Mr Maurice Miller, the chairman and joint managing director. "We have earmarked nine new shops to be opened by the end of the year, including some in the south Midlands. The capital raised by the flotation will help us with our plans."

The company has operated at a profit for the last five years producing pre-tax profits of £362,000 on turnover of £2.96m in the year to June 30. It expects to pay a net dividend of 2.25p a share for the current year.

In the placing, by the stockbrokers, Capel-Cure Myers, Miller and Santhouse intends to release 4.5m shares at 58.4p per cent of its enlarged share capital at 105p a share. Some £600,000 of the capital raised by the placing will be channelled into the company in order to finance its ongoing expansion programme.

# Rainbow's Babcock stake raised to over 5%

Rainbow Corporation, the New Zealand leisure group which recently acquired a stake in Babcock International, has increased its holding in the UK engineering group to just over 5 per cent.

The New Zealand company indicated last month that it had built up a shareholding of about 4.5 per cent. The acquisitions give it a total of 6.7m shares in the British group.

During the period in which Rainbow has been purchasing the stock, Babcock shares have been quite volatile, but it is believed that the New Zealand group has paid an average of about 180p a share for its holding, at a total cost of around £12m.

In talks with Rainbow three weeks ago, Babcock executives were assured that the New Zealand company had acquired its holding for long-term investment purposes. The British company indicated last night that it had no reason to believe that Rainbow's intentions had changed.

Rainbow is a two-year-old company run by Mr Craig Heatley, a 30-year-old businessman involved in amusement parks and minigolf, and Mr Gary Lane, an accountant formerly with Coopers and Lybrand, the audit firm.

The two men were recently engaged in an unsuccessful takeover battle in New Zealand for Rothmans Industries, a drinks and tobacco company.

# City and Westminster/Bremner

By CHARLES BATCHELOR

City and Westminster Finance, a small corporate finance company, yesterday exercised options to buy a 24.8 per cent stake in Bremner, the controversial stores group.

This could herald a takeover bid for Bremner but Mr Andrew Graystone, who heads City and Westminster, declined to comment yesterday.

City and Westminster disclosed on September 8 that it had begun buying options on Bremner's shares and a few

days later said it had increased its option holding to 29.9 per cent.

Bremner is effectively a property and cash shell which has been at the centre of an unusual public struggle for power between its chairman Mr James Rowland-Jones and two of its former directors in recent months.

Mr Graystone earlier said that any full offer would not be significantly above the 60p price agreed under the option purchase.

but pointed out that it was often involved in such negotiations, many of which did not come to fruition.

TRADE PROMOTIONS SERVICES has been notified that EMAP has approached the British Jewellery and Giftware Federation to acquire its holding of 1.47m shares (26 per cent) of Trade Promotion at 210p.

TR NATURAL RESOURCES: Brokers Wood Mackenzie yesterday made an open market purchase of 8.9m shares in TR (9.92 per cent) on the instructions of investment clients, bidding 140p a share.

ROSS ADVERTISING yesterday announced that Mr Stephen Moss, the chairman, is stepping down and he and his family interests have sold 1.9m shares (50.25 per cent), mostly to institutional investors, retaining 228,500 (7.44 per cent). Mr Moss who will remain a non-executive director, will be succeeded by Mr Stuart Pearson, the recently appointed finance director, who has increased his shareholding to 7.98 per cent. Mr Stephen Daughrey becomes managing director and Mr John Cooper, who has acquired a 6.87 per cent stake, joins the board.

KALON GROUP has sold its holding of 210,000 ordinary shares in Mander (Holdings) and no longer has an interest in the share capital of Mander.

WILLIAMS HOLDINGS £5m agreed bid for London & Midland Industrials has been declared unconditional after gaining acceptances covering more than 50 per cent of the shares. The cash alternative closed yesterday, while the other offers remain open.

# COMPANY NEWS IN BRIEF

RESULTS

EDMOND HOLDINGS: Hull-based housebuilder, swung back with profits of £15.2m in the half-year to June 30 1986 compared with pre-tax losses of £140,175 in the corresponding period last year. An interim dividend of 0.15p (nil) is being paid—last year's final dividend was 0.2p net. Turnover improved from £4.55m to £5.8m. The sale of land and other assets totalled £47,000 (£177,055) and rental income was lower at £22,923 (£28,401). Stated earnings per 10p share were 0.39p (0.35p losses).

DAVENPORT KNITWEAR: saw turnover rise from 2.75m to £2.98m in the half year ended June 30 1986. Operating profit was up to £397,000 (£231,000) and investment income to £188,000 (£170,000), giving pre-tax profit of £498,000 (£394,000). Earnings were 17.67p per share.

RAMCO OIL SERVICES: incurred pre-tax loss of £807,000 (£101,000) in the six months to June 30 1986. Mr Stephen E. Remp, the chairman, said the heavy losses had been caused by continued repercussions of the unprecedented collapse in world oil prices which occurred at the beginning of the year. He added that the months following had seen brutal cost cutting by all companies. No interim dividend is being paid and the directors did not expect to pay a final dividend. The loss per share was 2.9p (0.35p).

CAKEREAD ROBEY & CO., builders and timber merchant, increased pre-tax profits to £382,000 (£240,000) for the first half of 1986, on turnover of £11.2m (£10.52m). Earnings per 10p share were 3.9p (3.5p) and the interim dividend is

unchanged at 0.8p net. The company said the rate of profits increase was not expected to be maintained in the second half, which had started below last year's good figures.

WILLIAM MORRIS Fine Arts, USM quoted wallcovering maker and sculpture caster, made pre-tax profits of £194,000 (£192,000) for first half of 1986, on turnover of £4.87m (£5.47m). Earnings per 20p share were 0.85p (0.38p) before extraordinary debits of £73,000 (£575,000) or 0.39p (1.48p loss) after. The board still intends to seek a reduction in group's nominal capital to facilitate an early return to dividend list.

JAMES WILKES, manufacturer of business forms and equipment, raised turnover to £3.2m (£2.53m) in six half of 1986, but profits fell to £330,683 (£314,835) pre-tax. Tax £97,941 (£226,000). Earnings totalled 3.5p (7.9p), but interim dividend held at 3p net. Poor performance entirely attributable to difficulties encountered by Deritend Engineering (1985). That company is now benefiting from new management and methods.

TRAFFORD PARK Estates, industrial and commercial property developer, made virtually unchanged pre-tax profits of £2.67m (£2.86m) for the year to June 30 1986. Earnings per 25p share were 15.26p (18.14p) and the final dividend is 8p for a 12p (15p) total. An extraordinary debit of £219,000 (£77,000 credit) was the cost of the abortive merger with Wigsats Property Investments.

BIDS AND DEALS

SECURIGUARD confirmed that it was in acquisition discussions with a private cleaning group,

**OUR MAIN objectives in recent years, those of improved competitiveness coupled with a programme of investments in new products, have combined to produce another set of excellent figures**

DAVID DONNE, CHAIRMAN

HALF YEAR TO 30TH JUNE:	1986	1985	INCREASE
PROFITS BEFORE TAXATION	£18.811m	£16.099m	+17%
EARNINGS PER SHARE	18.88p	16.55p	+21%

STEELLEY • PLC • GATEFORD HILL, WORKSOP, NOTTINGHAMSHIRE S81 8AF

UK COMPANY NEWS

Logica advances 36% and poised for US expansion

BY DAVID THOMAS
Logica, the computer software company, yesterday reported pre-tax profits up 36 per cent to £8.8m for the year to June 1986...

Expanding Connells surges to £2m

CONNELLS ESTATE Agents, which earlier this year extended its coverage in the Brighton and Oxford areas, made strong progress in the first half of 1986...

Growth all round as Bank of Scotland climbs to £55m

WITH ALL three principal companies in the Bank of Scotland group making higher contributions, the first half of 1986 produced a 23.5 per cent lift in pre-tax profits...

Reed International finance director

Mr N. J. Stapleton has been appointed finance director of REED INTERNATIONAL. He succeeds Mr K. J. Worton, who left to join the Hill Samuel Group as an executive director...

Currency factors hold back ABP

Associated Book Publishers yesterday reported pre-tax profits of £2.21m for the first six months of 1986, up three per cent on the £2.15m made at the interim stage last year...

Ferranti orders climb by 30%

BY DAVID THOMAS
NEW ORDERS flowing to Ferranti in the first five months of its financial year were up 30 per cent...

Charles Barker helped to £1.57m by acquisition

WITH THE addition of £114,000 profit of Norman Broadbent International equal to one month since acquisition, the Charles Barker communication group came up with a pre-tax profit of £1,569,000 for the first half of 1986...

Harvey & Thompson jumps 75%

Harvey & Thompson, the USM quoted pawnbroker, lifted pre-tax profits by 75 per cent from £178,000 to £312,000 for the year ended June 28 1986...

Wold cuts interim loss

Wold, the USM quoted producer of frozen peas, yesterday reported a better performance than last year. Prospects for other major crops looked better than in 1985...

Hawtall 22% midway

Hawtall Whiting Holdings, which moved from the USM to a full listing in May, raised its profits for the first half of 1986 to £2,94m pre-tax an improvement of 22 per cent...

Ascot boosts Moss Bros.

DESCPITE A slightly under budget turnover, strong disciplines in all areas of business together with a good Royal Ascot race meeting enabled Moss Bros. to lift its profits by 10 per cent for the six months to July 26 1986...

UK ECONOMIC INDICATORS

Table with columns: ECONOMIC ACTIVITY, OUTPUT, EXTERNAL TRADE. Rows for 1985 and 1986 quarterly and monthly data.

Table with columns: FINANCIAL, MONEY SUPPLY, MONEY MARKET. Rows for 1985 and 1986 quarterly and monthly data.

Table with columns: INFLATION, WHOLESALE PRICES, RETAIL PRICES. Rows for 1985 and 1986 quarterly and monthly data.

Table with columns: I.G. INDEX, FT for October, 1269-1278. Tel: 01-525 5899

Advertisement for HOTEL JORDAN INTER-CONTINENTAL. Text: 'In Amman we delight in our traditional Jordanian hospitality. So will you. HOTEL JORDAN INTER-CONTINENTAL. THE ADVANTAGE IS INTER-CONTINENTAL! INTER-CONTINENTAL HOTELS'

Further downturn at Juliana's

Juliana's Holdings, the international discotheque group which experienced a near-54 per cent drop in turnover, suffered a further sharp downturn in the first six months of 1986...

Betec midway improvement

Betec, manufacturer of fastenings and fastening systems, lifted turnover from £7.3m to £7.42m and pre-tax profit from £476,000 to £590,000 in the first half of 1986...

Beauford Group

Beauford Group, maker of heavy machine tools, lifted its pre-tax profit from £386,000 to £581,000 and its interim dividend from 8.87p to 1p net for the first half of 1986...

Table with columns: FINANCIAL, MONEY SUPPLY, MONEY MARKET. Rows for 1985 and 1986 quarterly and monthly data.

Table with columns: INFLATION, WHOLESALE PRICES, RETAIL PRICES. Rows for 1985 and 1986 quarterly and monthly data.

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LONDON RECENT ISSUES

EQUITIES

Table of equity issues with columns for Name, Price, and other financial metrics.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Name, Price, and other financial metrics.

'RIGHTS' OFFERS

Table of rights offers with columns for Name, Price, and other financial metrics.

AUTHORISED UNIT TRUSTS

Large table listing authorized unit trusts with columns for Name, Price, and other financial metrics.

FT UNIT TRUST INFORMATION SERVICE

Large table listing unit trusts from the FT information service with columns for Name, Price, and other financial metrics.

SCOTLAND UNIT MANAGERS

Table listing Scotland unit managers with columns for Name, Price, and other financial metrics.

SCOTLAND INTERNATIONAL FINANCE B.V. US\$100,000,000. Guaranteed Floating Rate Notes 1992. For the six months from 25th September 1986 to 24th March 1987.

FT CROSSWORD PUZZLE NO. 6134

Crossword puzzle grid with clues for Across and Down.

ACROSS 1 Artist getting meal from salad (6) 2 literature familiar to Parliamentarians... DOWN 1 He is keen to get the facts about drink (6)

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various financial products, including unit trusts and insurance policies, with columns for company names, product details, and numerical values.

INSURANCES

Sub-table listing insurance products and providers, including details on policy types and associated costs.

Clinical Medical/Priority Information

Sub-table providing clinical medical and priority information for various insurance and investment products.

General Accident Linked Life Assurance

Sub-table detailing general accident linked life assurance policies and their terms.

Imperial Life Assurance Co of Canada

Sub-table listing Imperial Life Assurance Co of Canada products and services.

Legal & General (Unit Trusts) Ltd

Sub-table detailing Legal & General (Unit Trusts) Ltd products and services.

Prudential Assurance Co Ltd

Sub-table listing Prudential Assurance Co Ltd products and services.

Scottish Life Assurance Co Ltd

Sub-table listing Scottish Life Assurance Co Ltd products and services.

Schwabacher Life Assurance Ltd

Sub-table listing Schwabacher Life Assurance Ltd products and services.



INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, company, and numerical values.

Table listing various insurance and overseas funds, continuing from the previous section.

Table listing various insurance and overseas funds, continuing from the previous section.

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Table listing various insurance and overseas funds, continuing from the previous section.

Table listing various insurance and overseas funds, continuing from the previous section.

Money Market Trust Funds

Money Market Bank Accounts

NOTES

TRADITIONAL OPTIONS

3-month call rates

Table listing traditional options and 3-month call rates with columns for option name and numerical values.

COMMODITIES AND AGRICULTURE

LCE in gold futures plan

BY ANDREW GOWERS IN LONDON AND DAVID OWEN IN CHICAGO

RENEWED EFFORTS are being planned to set up a gold futures market in London... The LCE is considering an attempt to set up a "third leg" for this arrangement.

Brazil acts to ease beef shortage

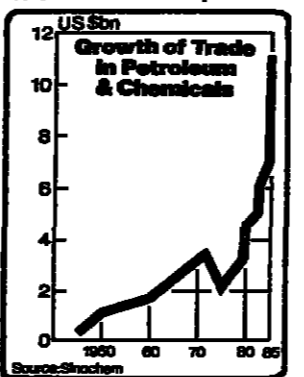
BY IVO DAWNAY IN RIO DE JANEIRO

THE BRAZILIAN Government has agreed drastic cuts in taxes on beef to relieve nationwide shortages that have enraged consumers... The move, which involves a cut from 17 per cent to 1 per cent in the rate paid at slaughtering.

Market plays oil guessing game

By Max Wilkinson, Resources Editor

AS THE Organisation of Petroleum Exporting Countries approaches half time in its two months production pact, the markets are showing a growing conviction that a new team spirit is being established.



Oil production and consumption in 12 US bn barrels per day from 1980 to 1985.

LONDON MARKETS

THE COCOA futures market, which has been highly volatile in recent weeks as a result of uncertainty about new season crops, kept upward again yesterday after two days of heavy losses.

ALUMINIUM

Official closing (am): Cash 945.5 (93.4), three months 945.5 (93.4), six months 945.5 (93.4).

COPPER

Official closing (am): Cash 927.5 (92.8), three months 927.5 (92.8), six months 927.5 (92.8).

LEAD

Official closing (am): Cash 2,575.0 (258.0), three months 2,575.0 (258.0), six months 2,575.0 (258.0).

NICKEL

Official closing (am): Cash 1,600.0 (160.0), three months 1,600.0 (160.0), six months 1,600.0 (160.0).

TIN

Official closing (am): Cash 2,575.0 (258.0), three months 2,575.0 (258.0), six months 2,575.0 (258.0).

ZINC

Official closing (am): Cash 1,600.0 (160.0), three months 1,600.0 (160.0), six months 1,600.0 (160.0).

GOLD

Official closing (am): Cash 343.436 (34.3436), three months 343.436 (34.3436), six months 343.436 (34.3436).

SILVER

Official closing (am): Cash 408.859 (40.8859), three months 408.859 (40.8859), six months 408.859 (40.8859).

MEAT

Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

LIVE CATTLE

Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

LIVE PIGS

Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

MEAT COMMISSION

Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

INDICES

REUTERS: Sept 22 Sept 24 1986 % chg. 1986/87 1987/88 1988/89. DOW JONES: Dow Jones Industrial Average.

MAIN PRICE CHANGES

Metals: Aluminium, Copper, Lead, Tin, Zinc. Grains: Wheat, Corn, Soybeans. Oil: Crude Oil, Heating Oil.

US MARKETS

NEW YORK COFFEE futures suffered a setback in the recent strong uptrend, with prices for the December delivery ending 4.5 cents down on the day to finish at 212.7 cents per pound.

NEW YORK

ALUMINIUM 40,000 lbs, cents/b: Sept 92.15, Oct 92.15, Nov 92.15, Dec 92.15.

CHICAGO

LIVE CATTLE 40,000 lbs, cents/b: Sept 92.15, Oct 92.15, Nov 92.15, Dec 92.15.

COFFEE

COFFEE C 27,500 lbs, cents/b: Sept 212.7, Oct 212.7, Nov 212.7, Dec 212.7.

COFFEE

COFFEE Y 27,500 lbs, cents/b: Sept 212.7, Oct 212.7, Nov 212.7, Dec 212.7.

COFFEE

COFFEE R 27,500 lbs, cents/b: Sept 212.7, Oct 212.7, Nov 212.7, Dec 212.7.

COFFEE

COFFEE S 27,500 lbs, cents/b: Sept 212.7, Oct 212.7, Nov 212.7, Dec 212.7.

COFFEE

COFFEE T 27,500 lbs, cents/b: Sept 212.7, Oct 212.7, Nov 212.7, Dec 212.7.

HEATING OIL

HEATING OIL 42,000 US gallons, cents/US gallon: Sept 40.30, Oct 40.30, Nov 40.30, Dec 40.30.

ORANGE JUICE

ORANGE JUICE 15,000 lbs, cents/lb: Sept 107.50, Oct 107.50, Nov 107.50, Dec 107.50.

SILVER

SILVER 5,000 Troy oz, cents/oz: Sept 92.15, Oct 92.15, Nov 92.15, Dec 92.15.

SUGAR

SUGAR WORLD 11 112,000 lbs, cents/lb: Sept 5.11, Oct 5.11, Nov 5.11, Dec 5.11.

SOYBEANS

SOYBEANS 5,000 bu, cents/bu: Sept 44.25, Oct 44.25, Nov 44.25, Dec 44.25.

SOYBEAN MEAL

SOYBEAN MEAL 40,000 lbs, cents/b: Sept 181.25, Oct 181.25, Nov 181.25, Dec 181.25.

SOYBEAN OIL

SOYBEAN OIL 42,000 US gallons, cents/US gallon: Sept 14.25, Oct 14.25, Nov 14.25, Dec 14.25.

WHEAT

WHEAT 5,000 bu, cents/bu: Sept 181.25, Oct 181.25, Nov 181.25, Dec 181.25.

WHEAT

WHEAT 5,000 bu, cents/bu: Sept 181.25, Oct 181.25, Nov 181.25, Dec 181.25.

WHEAT

WHEAT 5,000 bu, cents/bu: Sept 181.25, Oct 181.25, Nov 181.25, Dec 181.25.

More tin mines close

THE LOW price of tin has forced more mines to close in Malaysia: the world's top producer, the Kuala Lumpur government and tin industry say.

Hopes diminish for Soviet purchases of US wheat

WITH LESS than a week left under a US offer to subsidize wheat sales to the Soviet Union, prospects for Soviet purchases are uncertain and clouded by economic, political and regional considerations, reports Reuters from Washington.

EEC wary of grain plan

BY TIM DICKSON IN BRUSSELS

CONTRADICTORY ideas for paying farmers an annual incentive to take land out of cereal production have been put forward in Brussels by Britain, currently holding the chair of the EEC presidency.

Table with 5 columns: Year (1988-1992), Production avoided (tonnes), Stocks avoided (tonnes), Yield of diverted land (tonnes/ha), Financial savings (million ECUs).

a scheme could remove land from cereal production either permanently or for a minimum of five years through the payment of an annual sum of Ecu 300 per hectare for wheat where the land was not to be fallow, and Ecu 60 per hectare where conversion was made to other crops not in surplus in the Community.

The Commission, which alone can put forward formal proposals to the Council of Ministers, has yet formulated a clear response to the British initiative, but has privately at least given the paper a cautious welcome.

GRAINS

Wheat in dull trading conditions... The market is showing a growing conviction that a new team spirit is being established.

Barley: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

Maize: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

Soybeans: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

Other grains: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

RUSSIA

RUSSIA: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

INDONESIA

INDONESIA: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

THAILAND

THAILAND: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

VIETNAM

VIETNAM: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

PHILIPPINES

PHILIPPINES: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

INDONESIA

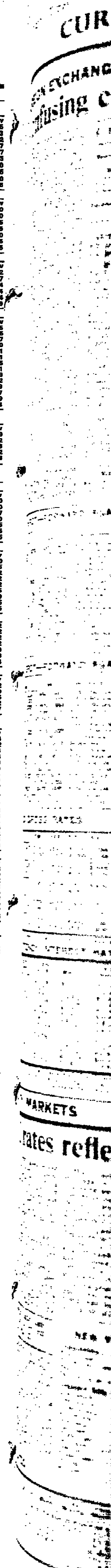
INDONESIA: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

THAILAND

THAILAND: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).

VIETNAM

VIETNAM: Official closing (am): Cash 110.000 (11.0000), three months 110.000 (11.0000), six months 110.000 (11.0000).



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Confusing comments from US

THE MARKET tried to digest a large amount of information yesterday and at the same time could see no point in committing itself ahead of today's Bundesbank council meeting and the gathering of ministers and bankers in Washington at the weekend, under the auspices of the International Monetary Fund.

£ IN NEW YORK

Table with columns: Date, Bid, Ask, Prev. Close. Rows for Sept 24 and 25, showing exchange rates for various currencies.

FINANCIAL FUTURES

Volatile trading

GILT FUTURES fell sharply in the London International Financial Futures Exchange yesterday, following the announcement of a record UK trade deficit.

The December long gilt opened at 113-31, strongly initially but lacking conviction. A low of 110-24 was touched after the trade figures were announced with stop loss selling triggered on more than one occasion.

noon, gilt prices were more concerned with the performance of starting so that the December price closed at 111-03, down from 113-13 on Tuesday.

POUND SPOT—FORWARD AGAINST POUND

Table showing spot and forward rates for various currencies against the pound, including US, Canada, West Germany, etc.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Table showing spot and forward rates for various currencies against the dollar, including UK, Ireland, Canada, etc.

EXCHANGE CROSS RATES

Table showing cross rates between various major currencies like £, DM, ¥, SFr, etc.

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various Euro-currency deposits and loans, categorized by term and currency.

MONEY MARKETS

UK rates reflect uneasy trend

INTEREST RATES were mixed in the London money market yesterday. Uncertainty about the pound's performance and the outside possibility of higher base rates needed to keep liquidity near the short dates.

NEW YORK RATES

Table showing interest rates in New York for various instruments like Treasury bills, commercial paper, etc.

MONEY RATES

Table showing money rates for various currencies and terms, including Frankfurt, Zurich, Tokyo, etc.

CURRENCY MOVEMENTS

Table showing percentage changes in currency values for various countries like UK, West Germany, etc.

CURRENCY RATES

Table showing current exchange rates for various currencies against the US dollar.

OTHER CURRENCIES

Table showing exchange rates for various other currencies like Australian dollar, Hong Kong dollar, etc.

CURRENCY FUTURES

Table showing futures prices for various currencies, including the pound and the dollar.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing ECU rates for various European currencies and their percentage changes.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for various currencies in London.

LONDON MONEY RATES

Table showing money rates in London for various terms and currencies.

CHICAGO

Table showing market data for Chicago, including bond and stock prices.

LONDON

Table showing market data for London, including bond and stock prices.

STERLING INDEX

Table showing the Sterling Index and its performance over time.

FT-100 INDEX

Table showing the FT-100 Index and its performance over time.

PHILADELPHIA E/S OPTIONS

Table showing options data for Philadelphia, including call and put prices.

LIFE US TREASURY BOND FUTURES OPTIONS

Table showing futures options data for US Treasury bonds.

LIFE US TREASURY BOND FUTURES

Table showing futures prices for US Treasury bonds.

Understand Commodities!

The CEI Commodity Brokers' schools intensive five-day programme is designed for junior and middle management, as a lead up to the National Commodity Futures Exam, which can be taken in the UK.

The American Metal Market Forum on "METAL TRADING IN TRANSITION". Experts will discuss the changes taking place on the LME and the changing faces in international trade.

City of Wakefield Metropolitan District Council PRELIMINARY ANNOUNCEMENT. The Council in conjunction with the West Yorkshire Waste Management Joint Committee and with the support of the Department of the Environment...

Company Notices. CANADIAN PACIFIC LIMITED. PIRELLI UK INTERNATIONAL FINANCE S.A.

Club. The Club has notified the other members of a meeting on the 25th September 1986.

Large advertisement for Daiwa Securities. Text: "IN ALL AREAS OF FINANCIAL IMPORTANCE, THERE'S DAIWA. FROM SEPTEMBER 25, WE'RE IN MILAN!" Includes contact information for Daiwa Securities in Milan.

BRITISH FUNDS

Table of British Funds with columns for Stock, Price, and % Change. Includes sub-sections for 'Five to Fifteen Years' and 'Over Fifteen Years'.

AMERICANS - Cont.

Table of American Stocks with columns for Stock, Price, and % Change.

AMERICANS

Table of American Stocks with columns for Stock, Price, and % Change.

AMERICANS - Cont.

Table of American Stocks with columns for Stock, Price, and % Change.

CANADIANS

Table of Canadian Stocks with columns for Stock, Price, and % Change.

BANKS, HP & LEASING

Table of Banks, HP & Leasing with columns for Stock, Price, and % Change.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, Roads with columns for Stock, Price, and % Change.

DRAPERY & STORES - Cont.

Table of Drapery & Stores with columns for Stock, Price, and % Change.

ELECTRICALS

Table of Electricals with columns for Stock, Price, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals, Plastics with columns for Stock, Price, and % Change.

DRAPERY & STORES

Table of Drapery & Stores with columns for Stock, Price, and % Change.

ENGINEERING - Continued

Table of Engineering Stocks with columns for Stock, Price, and % Change.

INDUSTRIALS - Continued

Table of Industrial Stocks with columns for Stock, Price, and % Change.

INDUSTRIALS - Continued

Table of Industrial Stocks with columns for Stock, Price, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers with columns for Stock, Price, and % Change.

INDUSTRIALS (Miscellaneous)

Table of Industrial (Miscellaneous) Stocks with columns for Stock, Price, and % Change.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

LEISURE—Continued

Table of leisure-related stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

PROPERTY—Continued

Table of property-related stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

FINANCE, LAND—Cont.

Table of finance and land-related stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

MINES—Continued

Table of mining stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

COMMERCIAL VEHICLES

Table of commercial vehicle stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

SHOES AND LEATHER

Table of shoe and leather stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

PLANTATIONS

Table of plantation stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

INSURANCES

Table of insurance stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

PROPERTY

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

MINES

Table of mining stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other financial metrics.

NOTES

Notes section containing various financial notices, company announcements, and market commentary.

Handwritten text at the top of the page, possibly a signature or date.

LONDON STOCK EXCHANGE

Record trade deficit delivers blow to Gilt-edged market and longer issues tumble

Account Dealing Dates

Table with columns: Dealings (Mon, Tue, Wed, Thu, Fri, Sat, Sun), Last Account (Mon, Tue, Wed, Thu, Fri, Sat, Sun), First Declaration (Mon, Tue, Wed, Thu, Fri, Sat, Sun).

Appalling UK trade returns - the deficit was a record £1.5bn in August - delivered a body blow to the Gilt-edged market yesterday. The figures were beyond the worst expectations and soon after the news was released the authorities moved to calm financial market anxieties over sterling. For the second successive day, the Bank of England supported the pound and the exchange rate index stabilised to only slightly lower at 69.4.

This latest event in a four-week spell of confidence-draining developments was received badly by Gilt-edged investors. Professional operators who had been heartened by Tuesday's good recovery, which continued during the early trade yesterday, immediately reverted to the bear camp. Potential buyers ran for cover as the market began to experience revived selling pressure and the tone deteriorated throughout the afternoon.

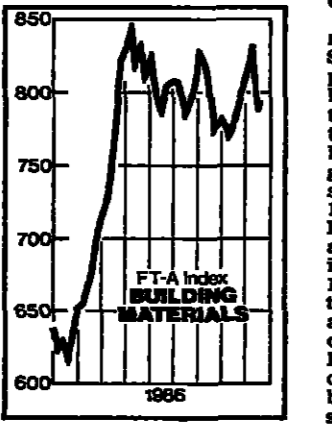
Longer-dated Gilts were hit hard and the early gains, which had extended to 10p, were wiped out by falls stretching to two points. The shorts sustained losses ranging to nearly a point, while index-linked issues were similarly lower. Contrasting views from senior US officials on the present level of the dollar added to the uncertainty, awaiting Tuesday's meeting of the German Bundesbank. The chance of the council lowering interest rates was thought to be slim.

banks, English Trust continued to reflect hopes of an overseas bid with a fresh improvement of 2 at 15 1/2p and Schroders added 10 more at 77 1/2p on further consideration of the lucrative sale of its life insurance businesses and the linked unit trust operation to the National Mutual Life Association of Australia. Hill Samuel, however, dropped 8 at 34 1/2p and Mercury International lost 15 at 30 1/2p.

Composites gave ground throughout the list. Sun Alliance fell 8 to 67 1/2p as did GEE at 79 1/2p, while General Accident cheapened 7 at 82 1/2p. Among Lloyds Brokers, Derek Bryant provided an isolated firm feature at 22 1/2p, up 2p.

Housebuilder Barrat Developments provided the only excitement in the Building sector, soaring to a new peak of 106 1/2p one stage before closing 12 higher on balance at 106 1/2p in response to the much-better-than-expected preliminary figures. Investors later turned towards fellow housebuilders George Wimpey which reports 10 1/2p higher today and the shares advanced on speculative buying to touch 21 1/2p and close 4 dearer on the session at 20 1/2p.

Elsewhere, 2p Industries lost 2 at 47 1/2p as did Tarmac, as well as Walter Lawrence gave up 4 more to 98p on further consideration of the proposed rights issue figure in line with expectations. The acquisition of Peco Properties, a privately-owned housebuilding concern. Acquisition details left Medway a few pence easier at 42 1/2p, while Blue Circle were much quieter and the same amount lower at 56 1/2p.



Bank of Scotland Rise Bank of Scotland celebrated the better-than-expected 23 per cent increase in first-half profits to £25.2m with a gain of 12 to 42 1/2p. Royal Bank of Scotland drifted 1/2 lower to 210 1/2p, but revived speculative support lifted 3 1/2p in sympathy. The major clearers drifted down for want of support with NewWest, firm of late following the application for a listing on the New York Stock Exchange, 4 easier at 54 1/2p. Midland relinquished a few pence at 57 1/2p. Royal Bank of Scotland edged forward 2 to 71 1/2p; the bank announced yesterday that it is seeking a listing on the Tokyo stock exchange. Among merchant

Stores give ground Increasing fears of an imminent rise in bank base lending rates continued to put a damper on business among leading retailers. The leading figures throughout the week with Woolworths finally 10 off at 63 1/2p. Losses of 7 were common to Sainsbury, 31 1/2p, and Dixons, 35 1/2p, while Marks and Spencer eased 4 to 19 1/2p. Costa Vyella,

FINANCIAL TIMES STOCK INDICES table showing various indices like Government Secs, Fixed Interest, Ordinary, Gold Mines, etc. with columns for Sept 24, 23, 22, 21, 20, 19, year ago, 1986 High, Low, and Stock Completion.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8024

however, hardened a couple of pence to 49 1/2p following interim figures in line with expectations. Ward White eased 2 to 35 1/2p following confirmation of its purchase of US D-I-Y retailers Builderra for 98m cash. Nervous offerings ahead of today's mid-term statements left Time Products a penny cheaper at 78p, and Superdrag 10 down at 46 1/2p.

Electricals provided several notable features. United Scientific, boosted recently by persistent talk of a bid from Pilkington Bros, reacted 8 to 10 1/2p on the unwinding of speculative positions. Hons. KRI, scheduled to publish half-year results next Tuesday, gave up 5 to 8 1/2p, but a revival of speculative buying left Sanaig 1 1/2 higher at 25 1/2p. Lactica closed unaltered at 21 1/2p, following satisfactory interim figures. Ferranti, up to 10 1/2p at one stage, eased back after the annual meeting to settle a couple of pence dearer on the day at 8 1/2p.

Leading issues presented a rather drab appearance, with falls of 4 being recorded in GEC and Plessey at the common price of 17 1/2p. The Engineering sector remained a relative backwater. Among the occasional movements, Crosville featured a rise of 15 at 65p on a burst of speculative demand. Carri rose 10 to 45 1/2p and Hopkings a similar amount to 27 1/2p. The leading foreign issues were generally steady to a shade easier on the day with the notable exception of Unigate, which moved up 2 more to 25 1/2p, and it was left to

secondary issues to provide most of the interest. Seowater attracted persistent speculative buying and improved throughout the session to close 13 higher at 23 1/2p, while Freshlake continued their recent good run and put on 4 to 10 1/2p. Elsewhere, J. E. England dipped 5 to 48p on further consideration of the management buyout of its Mossack subsidiary and the capital reorganisation which leaves Mr P. D. Kempin with a near 30 per cent stake in the company. Grand Metropolitan made early progress and touched 41 1/2p on news that it is close to agreeing the sale of its US cigarettes and tobacco subsidiary Liggett, but later eased back to close unaltered on balance at 40 1/2p. Liggett news also stimulated good demand for Bata, 13 higher at 50 1/2p, and Bostmans International, which moved up 4 to 14 1/2p, after 15 1/2p.

Siebe fall afresh Siebe remained a depressed market, falling 2 1/2 further to 77 1/2p making a low 11 1/2p since announcing a £225m rights issue to partly fund the proposed acquisition of Robertshaw Controls of the US. Elsewhere in the miscellaneous industrial sector, Steetley, reflecting comment on the half-year figures, reacted 10 to 65 1/2p. Disappointing interim results prompted a fall of 12 to 13 1/2p in James Wilkes, while Macfarlane gave up 1 to 12 1/2p for a similar reason. Wellcome, the subject of persistent buying over the past week or so on the prospects of its anti-Aids vaccine, encountered profit-taking and fell 10 to 200 1/2p. But, 24c Industries featured a rise of 2 1/2 to 52 1/2p, after 68p, on news of Mr D. C. Newton's 15.85 per cent stake in the company and his appointment to the board. Gestetner, bought recently

ctor's share sales led Carlton Communications 20 off at 80 1/2p. Mess Advertising was unchanged at 30p as the chairman told just over 50 per cent of the equity to various institutions. Paper/Printings again highlighted McCracken which advanced another 13 to 25 1/2p, after 20p, following news that the Monopoly Commission had cleared the bid from Nettle Opar; the latter was unchanged at 14 1/2p.

Leading Properties moved higher in this trading with WPEC closing 6 dearer at 22 1/2p in response to Press comment, while Land Securities hardened a couple of pence at 31 1/2p. Elsewhere, Southend Stadium continued to reflect development prospects with a fresh gain of 3 to 17 1/2p. Trafford Park fell 5 to 22 1/2p in reply to the preliminary results and a decline in US crude stocks. The index followed the US farm put on 2 to 11 1/2p following US acquisition details. Warfield Investments appreciated 15 at 65 1/2p after demand in a thin market. Connella Estate Agents added a couple of pence to 28 1/2p despite the doubled interim dividend payment and higher first-half profits. Textiles continued to respond to selective takeover speculation. The session's major recipient proved to be Lister which advanced 9 to 11 1/2p amid fresh chatter that ICI's assembly holding in the company may be up for sale. Beyer also returned for Robert H. Lue, 12 up at 16 1/2p.

Although the Tokyo market was closed on Tuesday for the autumnal Equinox holiday, Far Eastern oriented issues continued to make the running among Investment Trusts. Plessey Japanese improved more to 70 1/2p, while British Gifford Japan, 40p, and Dreyfus Japan, 70p, advanced 6 and 9 respectively. The Natural Resources rose 8 to 13 1/2p as Wood 21 1/2p reacted to ASB's news of various investment clients, bid 14 1/2p per share for 5.9m shares, representing just under 10 per cent of the equity.

Lasso Better Renewed arbitrage buying and a firm trend in oil prices following a decline in US crude stocks figures helped the oil majors register further gains, albeit in rather thin trading. BP and Shell moved up 7 apiece to 67 1/2p and 67 1/2p respectively. LASSO reacted a shade easier at 10 1/2p, reflecting a generally poor Press reception given to the sharply reduced half-year profits and an interim dividend omission but picked up on "cheap" buying and renewed bear closing to end the day 5 up at 11 1/2p. Ultramar, where Ron Briner's 12 1/2p Securities recently increased its interest to 13.2 per cent, eased a shade to 14 1/2p, while minor profit-taking left rumoured bid target ICG a few pence off at 22 1/2p. Among the secondary issues, Petrol-Canada under pressure and equalled the 1986 low of 20p prior to closing a net 8 cheaper at 32p on news of the proposed 28m rights

a few pence apiece at 53 1/2p and 62 1/2p respectively.

Traded Options Traded Options attracted 18,725 contracts - 12,229 calls and 6,496 puts. The expiry of the September session gave the usual boost to business, notably in Hansen Trust which recorded 3,100 calls, 1,750 of which were transacted in the September 1986. Hansen December 200 calls were also wanted and attracted 203 trades. A lively and evenly-balanced business developed for Bees which recorded 1,784 calls and 1,572 puts, while Jaguar accounted for 1,017 calls and 306 puts.

Traditional Options First Dealings Sept 22 Oct 6 Oct 20 Last Dealings Oct 3 Oct 17 Oct 31 Last Declaration Dec 15 Jan 8 Jan 22 For Settlement Dec 29 Jan 15 Feb 2 For note indications see end of Unit Trust Service

Call options were taken out in: Earswell Ferriss, Hansen Trust, Gifford Lawrence, Peatland, W.Y. Holdings, Iceland, F.W. Foods, Aronson, Seward, D.H. Jones, Bostmans International, Plessey, Richardsons Westgarth, Lasso, Belfair, Cliff Oil, British Syphon, Berran-Anderson, North Kalgurl and Cruise. No puts were reported, but a double lot was transacted in North Kalgurl.

YESTERDAY'S ACTIVE STOCKS table showing stock names, closing prices, and changes.

TUESDAY'S ACTIVE STOCKS table showing stock names, closing prices, and changes.

RISES AND FALLS YESTERDAY table showing stock names, rises, and falls.

NEW HIGHS AND LOWS FOR 1986 table showing stock names, new highs, and lows.

FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Wednesday September 24 1986, and various index values.

FIXED INTEREST

Table with columns: PRICE INDICES, British Government, and various interest rates.

LONDON TRADED OPTIONS

Table with columns: Option, CALLS, PUTS, and various option prices.

BASE LENDING RATES

Table with columns: Bank Name, Base Lending Rate, and various bank rates.

EUROPEAN EXCHANGE

Table with columns: Series, Val., Last, and various exchange rates.

BASE LENDING RATES

Table with columns: Bank Name, Base Lending Rate, and various bank rates.

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WORLD STOCK MARKETS

Table of world stock markets including Australia, Germany, Norway, Japan, Canada, and various regional indices.

CANADA

Table of Canadian stock market data including Toronto and Montreal indices.

NEW YORK

Table of New York stock market data including NYSE and NASDAQ indices.

INDICES

Table of various international stock indices from different regions.

OVER-THE-COUNTER

Table of over-the-counter market data including Nasdaq national market closing prices.

LONDON

Table of London stock market data including chief price changes and various indices.

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NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices, including columns for stock symbols, prices, and volume. Includes sub-sections like 'Continued from Page 36' and 'Over-the-Counter'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices, listing various stocks and their closing values.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter Nasdaq national market closing prices, listing numerous stocks and their market data.

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Cautious approach prevails

WITH HELP from the bond market and stock futures, Wall Street share prices tried to extend their modest pickup into a third day although trading remained cautious and light, writes Roderick Oram in New York.

"It's a technical bounce from the mid-month losses," said Mr Newton Zinder of E. F. Hutton. "There's somewhat more to go but there's no change in sentiment (among investors)."

Stock index futures were trading at a slight premium to the underlying shares indicating that the advance could continue.

From the opening, the Dow Jones industrial index was above the 1,800 level for the first time in two weeks although the advance was led by second tier shares rather than blue chips. But around mid-session it dipped below 1,800 before again pulling above the break-even level by early afternoon.

The Dow Jones industrial average closed up 5.48 points at 1,803.29 while the all share New York Composite Index was up 0.48 points at 138.06. Trading volume was 134.57m shares, the best so far this week.

Although some blue chips rose such as Eastman Kodak up 3/4 at \$54, General Electric up 1/4 to \$73 and Exxon up 1/4 to \$66, many others were lower. IBM was off 1/4 at \$137, Alcoa was down 3/4 to \$37, Sears Roebuck eased 3/4 to \$41 and USX was down 1/4 at \$22, following the sale of a stake by Mr T. Boone Pickens the corporate raider.

Among the most active, Caterpillar tumbled 5/8 to \$40 on news late Monday that it expected a third quarter loss. Pessimism spread to other groups in the farm and construction equipment industry. Deere was off 1/4 at \$23 and Navistar was down 1/4 to \$8.

TWA's forecast of "a substantial fourth quarter profit" lifted its share price 3/4 to \$27. Airlines and road haulage companies have fared well recently as reflected in the Dow Jones Transportation index which set a record Tuesday after gaining 55 points in five sessions. It eased back yesterday, however, showing a loss of 2.25 points to 792.13 at the close.

Plans by Texas Air, up 3/4 to \$32 1/2 yesterday, to takeover Eastern Air Lines and People Express raise hopes of greater airline profitability through consolidation. Union Pacific's recent bid for Overnite Transport has focused attention on trucking companies. Yellow Freight System, for example, was up 3/4 to \$38 1/2 yesterday.

Drug companies attracted attention after three major brokerage houses yesterday recommended buying their shares. Smith, put on 3/4 to \$105, Merck gained 3/4 to \$102 1/2 and Upjohn rose 1/4 to \$88.

On the takeover scene, Allied Stores

rejected the \$58 a share bid from Campan, boosting Allied's shares by 3/4 to \$60 in anticipation of a higher bid. It also said it was considering recapitalisation and other restructuring moves.

Credit markets opened slightly lower as they waited for testimony to Congress by Mr Paul Volcker, chairman of the Federal Reserve Board. He said more time was needed for the lower dollar to help reduce the trade deficit but he did not expect the currency to fall at the rate it had over the past year.

Dr Henry Kaufman, of Salomon Brothers, repeated yesterday that the recent firming of interest rates is temporary and that he expects the Fed to make one more cut in the discount rate before the end of the year.

Bond prices picked up slowly during the morning with the greatest gains coming again at the long end. The price of the Treasury's bellwether 7.25 per cent issue due 2018 rose almost a full point to 97 1/2 at which it yielded 7.62 per cent.

Treasury bill yields rose at the short end and declined at the long. Three month bills gained one basis point to yield 5.25 per cent while six month and 12 month bills both eased by two basis points to 5.38 and 5.45 per cent respectively.

The Treasury auction of four year notes was disappointing after the success on Tuesday of the two-year auction. Yesterday's sale attracted only \$18.77bn of bids with a poor response from outside New York. The average yield on the \$7.52bn of notes sold was 6.37 per cent down from 7.28 per cent at the previous auction of four-year notes on June 24.

### TOKYO

## Demand for blue chips revives

LEADING investment trust companies' heavy purchases of large-capital and blue-chip stocks revived buying in Tokyo and drove share prices sharply higher, writes Shigeo Nishitani of Jiji Press.

The Nikkei market average, which regained the 18,000 level at one stage, ended a net 249.46 higher at 17,955.76. Volume swelled to 779.56m shares from Monday's 300.66m. Advances outnumbered declines by 525 to 304, with 139 issues unchanged.

The mood was brightened by the continued steady undertone on Wall Street and expectations that the Bundesbank would lower its official discount rate shortly. Institutional investors are also expected to be active purchasers once trading for delivery in October starts on Friday.

Investment trusts were heavy buyers of blue-chips and issues related to the Government's fiscal investment and loan programme, buoying sentiment overall.

Hitachi jumped Y35 to Y1,000, Toshiba Y27 to Y746, NEC Y50 to Y2,000 and Matsushita Electric Industrial Y30 to Y1,670. Construction issues attracted strong buying interest, with Kumagai Gumi advancing Y40 to Y1,120 and Hasegawa Komuten Y20 to Y1,280.

Among other issues expected to benefit from domestic demand expansion, Mitsubishi Estate rose Y100 to Y2,300 and Mitsubishi Warehouse Y30 to Y1,340.

Nippon Kokan topped the active list with 200.23m shares traded and added Y22 to Y312, while Ishikawajima-Harima Heavy Industries, second with 81.11m shares, ended Y21 higher at Y709. Tokyo Gas reached Y1,020 up Y41. These issues were bolstered by redevelopment projects in the Tokyo Bay area.

Their brisk showing triggered rises in large-capital stocks. Kawasaki Steel gained Y18 to Y245 and Nippon Steel Y10 to Y213. Tokyo Electric Power rose Y180 to Y6,560.

Last weekend the "big four" securities houses held separate meetings to discuss strategy for the business year starting on October 1. There are market rumours that they have opted for large-

capital stocks, domestic bond related issues and high-technology stocks related to Nippon Telegraph and Telephone for recommendation to customers.

Bond trading was lacklustre, with institutional investors remaining on the sidelines.

In the morning, the Bank of Japan offered to buy three issues of government bonds worth Y50bn, including the benchmark 8.2 per cent bond maturing in July 1995, from six banks and four securities houses.

As a result, the price of the benchmark issue rose sharply and its yield fell to 4.630 at one stage. Another positive factor behind the early price rise was the sharp overnight gain in New York bond prices caused by the rumours of the West German Bundesbank cutting its discount rate.

Later, however, selling increased gradually, taking the yield to 4.645 per cent compared with 4.665 per cent at Monday's close.

### EUROPE

## Fiat remains at centre of attention

A WAVE of profit-taking saw key European bourses close mixed or lower following Tuesday's rally, while trading was generally thinner as investors awaited the outcome of finance ministers' talks in Washington this weekend.

The proposed sale of Libya's 15 per cent stake in Fiat, the Italian carmaker, continued at the centre of attention. In Frankfurt shares in Deutsche Bank, which is placing two-thirds of the shareholding, fell back after a fresh rally early in the day to end DM 12.50 lower at DM 793. Speculative buyers took profits while some investors indicated they did not share the wider optimism about the success of the investment.

Other banks were hit amid expectations that the Bundesbank was now unlikely to cut interest rates at its council meeting today. Commerzbank was off DM 6.50 at DM 332 and Dresdner closed DM 5 down at DM 420. Among carmakers, VW lost ground after performing strongly recently, finishing DM 6.30 lower at DM 490.20, while Porsche ended DM 8 down at DM 1,030 after announcing higher sales and satisfactory profits

but warning that exports had become more difficult.

Bonds ended a quiet session mixed to easier as foreign and domestic investors stayed on the sidelines ahead of the Bundesbank and Washington finance meetings. The Bank sold only DM 20.4m of domestic paper after DM 100.9m on Tuesday.

In Milan, activity again centred on Fiat and Montedison, as well as insurance and some banking stocks, and prices closed mixed. Profit-taking depressed Fiat shares by L50 to L16,450 and IFI, its parent company, fell back L80 to L31,850. However, Montedison, the chemical group, improved by L170 to L3,430 on continuing speculation about changes in its shareholder makeup.

Insurances closed generally higher, while the banking sector saw Mediobanca, which will receive some of the Fiat shares, rise L2,500 to L262,500.

Paris began mixed to weaker in reaction to Tuesday's strong, but prices picked up partially in later business.

Construction issues were again firmer, with Bouygues jumping FFr 75 to FFr 1,420 for a two-day rise to FFr 150, and Beghin Say up FFr 23 to FFr 525.

Among losing blue chips L'Oreal was down FFr 96 to FFr 3,614, Moët FFr 29 to FFr 2,172, Carrefour FFr 35 to FFr 3,380 and Galeries Lafayette FFr 50 to FFr 1,135.

A hesitant mood emerged in Zurich with investors reluctant to embark on new strategies ahead of the IMF's annual meeting in Washington at the weekend.

Amsterdam was mixed in dull trading. Among the internationals, Hoogovens fell Fl 1.60 to Fl 63, while Royal Dutch managed a 60 cent rise to Fl 207.50.

Bond prices were little changed in dull low volume trading.

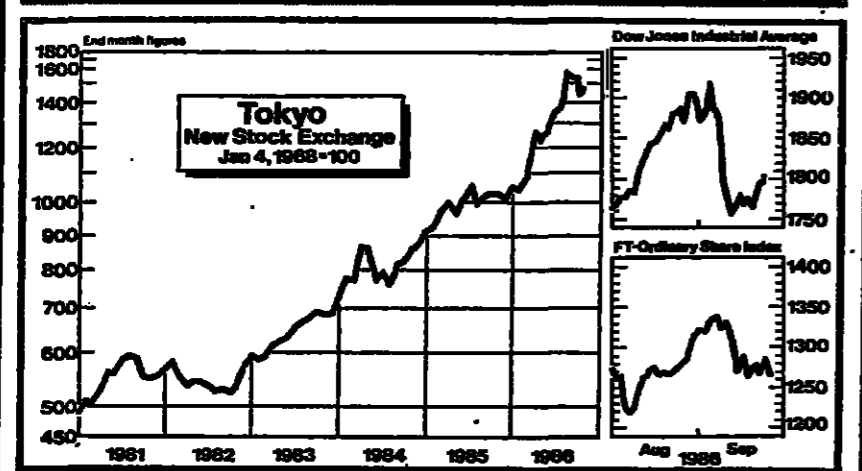
A mixed to firmer trend was seen in Brussels. Market leader Petrofina held onto an early gain to finish BFr 230 higher at BFr 9,400, while among firmer holding companies, Sidro added BFr 50 to BFr 2,130.

Continuing worries about threatened public sector industrial unrest again dampened trading in Stockholm although volume picked up marginally from the very low levels seen earlier in the week.

In the blue chip sector, SKF found some demand, putting on SKr 7 to SKr 345. However, Volvo and Electrolux were both unchanged at SKr 372 and SKr 237 respectively, while Aga weakened SKr 3 to SKr 186.

Madrid was easier in quiet trading, while investors also failed to find inspiration in Oslo leaving the market to close unchanged.

### KEY MARKET MONITORS



### STOCK MARKET INDICES

NEW YORK	Sep 24	Previous	Year ago
DJ Industrials	1,803.29	1,793.45	1,321.12
DJ Transport	792.13	785.83	650.18
DJ Utilities	224.16	223.84	182.89
S&P Composite	236.28	234.93	182.82

LONDON	Sep 24	Previous	Year ago
FT Ord	1,254.5	1,271.9	882.70
FT 100	1,033.4	1,010.0	1,280.10
FT All-shares	791.89	785.77	618.89
FT-A 500	889.67	876.19	680.17
FT Gold mines	339.1	344.8	310.50
FT-A Long gilt	10.29	10.13	10.27

TOKYO	Sep 24	Previous	Year ago
Nikkei	17,955.76	17,706.50	12,755.60
Tokyo SE	1,481.00	1,471.00	1,077.52

AUSTRALIA	Sep 24	Previous	Year ago
All Ord	1,235.6	1,234.1	960.8
Metals & Mins	634.4	640	515.5

AUSTRIA	Sep 24	Previous	Year ago
Credit Aktien	238.38	238.53	n/a

BELGIUM	Sep 24	Previous	Year ago
Belgian SE	3,896.42	3,889.29	2,467.86

CANADA	Sep 24	Previous	Year ago
Toronto	2,217.8	2,247.7	1,594
Metals & Mins	3,017.3	3,019.1	2,656.2
Montreal	1,518.10	1,519.52	1,284.3

DENMARK	Sep 24	Previous	Year ago
SE	200.67	198.70	215.74

FRANCE	Sep 24	Previous	Year ago
CAC Gen	387.80	388.6	218.20
Ind. Tendence	147.80	148.50	79.09

WEST GERMANY	Sep 24	Previous	Year ago
FAZ-Aktien	672.74	673.37	517.05
Commerzbank	2,013.00	2,019.40	1,523.70

HONG KONG	Sep 24	Previous	Year ago
Hang Seng	2,008.30	1,992.60	1,553.24

ITALY	Sep 24	Previous	Year ago
Banca Com. I	764.95	765.68	389.96

NETHERLANDS	Sep 24	Previous	Year ago
ANP-CBS Gen	287.30	286.40	218.10
ANP-CBS Ind	287.00	286.10	191.90

NORWAY	Sep 24	Previous	Year ago
Oslo SE	373.73	372.79	368.23

SINGAPORE	Sep 24	Previous	Year ago
Straits Times	828.76	819.82	782.30

SOUTH AFRICA	Sep 24	Previous	Year ago
JSE Golds	1,286.00	1,111.2	1,111.2
JSE Industrials	1,380.00	580.4	580.4

### HONG KONG

STRONG local and foreign demand spurred Hong Kong into record territory, taking the Hang Seng index above the 2,000 level for the first time. The index added 15.70 to 1,992.30 compared with the previous peak of 1,997.92 set on September 11.

Turnover was at its highest for seven weeks at HK\$771.45m, compared with Tuesday's 560.58m.

The advance was led by the blue chip sector. Cheung Kong rose 90 cents to HK\$26.90, Sun Hung Kai 30 cents to HK\$16.80 and Hong Kong Land 40 cents to HK\$10.40.

Jardine Matheson and Hutchison Whampoa both marked time, unchanged at HK\$16.70 and HK\$35.75, respectively.

### CURRENCIES

US DOLLAR	STERLING
(London) Sep 24	Previous
\$	1.4485
DM	2.0475
Yen	154.50
FF	6.7075
SFR	1.858
Quilder	2.3105
Lira	1.414
BFR	42.40
CS	1.388

### INTEREST RATES

Euro-currencies	Sep 24	Prev
3-month offered rate		
£	10 1/2%	10%
SFR	4 1/2%	4%
DM	4%	4%
FF	8%	8%

### US BONDS

Treasury	September 24	Prev
Price	Yield	Price
5% 1988	99 1/2	6.392
7% 1993	99 1/2	7.294
7% 1996	99 1/2	7.488
7% 2016	95 1/2	7.865

### SOUTH AFRICA

THE RETREAT in gold shares continued in Johannesburg for a third day amid modest but persistent profit-taking and the market now seems to be waiting for a fresh lead from the bullion price.

Among top gold issues, Orange Free State Investments shed R3.50 to R148.50 while in the cheaper range Beatrix lost 75 cents to R14.75.

Mining houses and holding companies reflected the fall on the gold board, with Anglo American falling R1.75 to R67.50. Diamond stock De Beers also eased 25 cents to R33.25 and Impala Platinum was off 75 cents to R47.25. Industrials finished narrowly mixed in thin trading.

### SINGAPORE

BARGAIN HUNTING and short covering underpinned a broad Singapore advance which took the Straits Times industrial index up 8.94 to 828.76, despite some late profit-taking.

An assurance by the Malaysian Prime Minister that the ringgit would not be devalued, after recent persistent rumours, helped the mood.

Among actively traded issues, Chuan Hup put on 8 cents to S\$1.59.

Cold Storage was 6 cents ahead at S\$3.90 after announcing higher interim profits. Public Bank traded unchanged at S\$1.05 after announcing improved profits.

### AUSTRALIA

EARLY PROFIT-TAKING gave way to selective demand for leading industrials in Sydney, taking the All Ordinaries index up 1.5 to close at 1,235.8.

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In recent surveys, 98% of KLM passengers vote the cabin crews first-rate.

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